

Budget Book 2026 - 2027



Dorset
Council

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Dorset Council

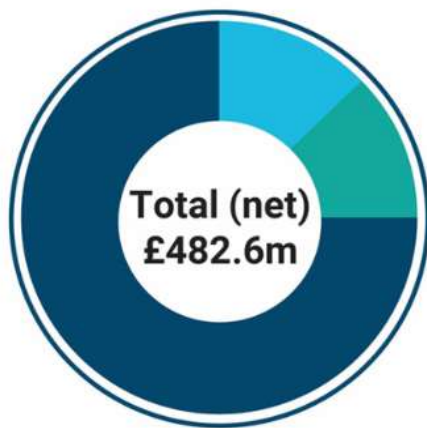
2026/27 Budget Book

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2026/2027 - Dorset Council sources of funding

















Council Tax £362.8m (75.2%)
The money we receive from our residents to pay for the services we provide

Retained Business Rates £58.9m (12.2%)
The money we receive from businesses such as shops, offices, hotels and factories

Revenue Support Grant and Fair Funding Assessment £60.8m (12.6%)
The funding we receive from central government in the form of revenue support grant

2026/2027 - How will Dorset Council spend its money?

Adult social care  £185.5m	Children's social care  £86.8m	School travel & public transport  £44.2m	Street cleaning, waste collection & disposal  £36.3m	Transformation, customer & cultural services  £16.6m
Education & learning  £15.9m	Housing  £9.2m	Communities & public protection  £7.2m	Properties  £6.7m	Highways & parking  £5.9m
Planning  £3.8m	Environment & wellbeing  £3.4m	Supporting businesses & creating jobs  £1.7m	Corporate services & central finance *  £59.4m	Total budget £482.6m

* Includes Revenues & Benefits, Finance, Procurement, Human Resources, IT, Legal & Democratic Services
 The above doesn't include capital funding that supports highways, climate work and other Dorset Council priorities

Budget Summary 2026/27

Original Budget 2026/27						
	Pay £'000	Non-Pay £'000	Fees & Charges £'000	Grants & Contrib'ns £'000	Reserve Movements £'000	Net Budget £'000
People Services - Adults	36,821	259,282	(91,008)	(13,210)	(261)	191,624
Service user related	124	235,303	(80,212)	(5,059)	0	150,156
Adult Care Ops	22,923	1,179	(1,517)	(106)	0	22,479
Commissioning and Improvement	4,360	14,177	(5,219)	(5,291)	(261)	7,767
Directorate Wide	1,099	1,072	(89)	(45)	0	2,037
Housing and Community Safety	8,315	7,551	(3,972)	(2,708)	0	9,185
Corporate Development	46,903	66,772	(12,471)	(51,938)	(3,951)	45,315
Finance & Commercial	13,836	58,398	(8,053)	(51,605)	(643)	11,933
Workforce & People	3,968	274	(2,067)	0	(417)	1,759
ICT Operations	5,474	5,314	(1,439)	0	(85)	9,264
Directors Office	(659)	19	0	0	0	(640)
Strategy, Performance and Sustainability	12,582	2,493	(776)	(333)	(705)	13,260
Customer Hub	2,087	0	0	0	0	2,087
Business Support	3,110	0	0	0	0	3,110
Chief Executive Office	1,106	211	(84)	0	0	1,233
Transformation, Customer & Cultural Services	5,401	64	(53)	0	(2,101)	3,310
Place	60,826	115,358	(65,223)	(5,248)	(292)	105,421
Highways, Engineering and Transportation	17,358	63,381	(25,224)	(4,728)	(691)	50,096
Waste Reduction and Greenspace	25,963	32,940	(18,636)	(236)	(138)	39,894
Economic Development	1,847	2,896	(3,720)	0	694	1,717
Leisure, Arts & Culture	1,910	3,494	(2,006)	0	8	3,407
Directors Office	(316)	127	(16)	0	0	(206)
Assets and Property	3,247	11,593	(8,181)	0	54	6,713
Planning	10,817	927	(7,441)	(284)	(218)	3,802
People - Children	51,295	63,978	(8,269)	(11,880)	0	95,124
Quality and Assurance	4,732	112	(670)	(19)	0	4,154
Care & Protection	20,824	47,934	(1,159)	(4,976)	0	62,622
Commissioning & Partnerships	5,773	3,921	(2,922)	(270)	0	6,502
Education & Learning	16,461	3,768	(2,543)	(1,741)	0	15,945
Director's	3,506	8,244	(976)	(4,874)	0	5,900
B2SA	3,208	8,307	(842)	0	0	10,674
Team	3,208	66	(279)	0	0	2,994
Childrens	0	5,167	(563)	0	0	4,604
Adults	0	3,075	0	0	0	3,075

Budget Summary 2026/27 Continued

Original Budget 2026/27						
	Pay £'000	Non- Pay £'000	Fees & Charges £'000	Grants & Contrib'ns £'000	Reserve Movements £'000	Net Budget £'000
Legal & Democratic	7,271	3,437	(1,612)	0	0	9,096
Assurance	1,252	623	(16)	0	0	1,859
Democratic & Elections Services	1,073	2,248	(50)	0	0	3,271
Land Charges	489	1	(807)	0	0	(318)
Legal Services	3,437	149	(187)	0	0	3,399
Archives	1,021	417	(552)	0	0	885
Public Health & Protection	9,253	15,328	(4,702)	(15,567)	0	4,312
Community and Public Prevention	5,883	2,387	(3,958)	0	0	4,312
Public Health	3,370	12,940	(744)	(15,567)	0	0
Central Finance	11,092	17,309	(4,107)	(19,252)	16,001	21,042
General funding	9,385	0	(47)	(19,153)	774	(9,041)
Capital financing	0	16,463	(4,060)	0	6,673	19,076
Contingency	0	0	0	0	8,554	8,554
Precepts	0	846	0	(100)	0	746
Retirement Costs	1,707	0	0	0	0	1,707
Total Non Schools Budget	226,670	549,772	(188,235)	(117,096)	11,497	482,609
Schools Budget	0	387,230	0	(387,230)	0	0
Budget Requirement	226,670	937,002	(188,235)	(504,326)	11,497	482,609

Funding	
Council Tax	(362,840)
Business Rates	(58,926)
Revenue Support Grant	(60,843)
Total Funding	(482,609)

Cost Type Analysis - Budget 2026/27

Cost Type	Original Budget 2026/2027 £'000
Internal Charges (Expenditure)	11,615
Authority (Democratic) Costs	2,058
Pay Related Costs	226,670
Premises Related Costs	23,926
Transport Related Costs	38,279
Supplies and Services	530,262
Transfer Payments	132,484
Levies & Precepts	846
Third Party (Contracted Out) Payments	196,525
Net Schools Budget	1,007
Contingency and Movement in Reserves	16,493
Gross Expenditure	1,180,166
Government Grants (Specific)	(504,326)
Income, Fees & Charges	(193,231)
Gross Income	(697,557)
Budget Requirement	482,609
Council Tax	(362,840)
Business Rates	(58,926)
Revenue Support Grant	(60,843)
Total Funding	(482,609)

Budget Area		Dorset Council		Node 1000DC	
Service Area	Budget £	Budget Analysis	Budget £		
People - Adults	191,623,727	Internal charges	11,614,846		
Corporate Development	45,325,079	Authority Costs	2,057,936		
Place	105,421,353	Pay	226,652,533		
People - Children	95,124,216	Premises	23,918,141		
Birth to Settled Adulthood	10,673,735	Transport	38,295,281		
Legal & Democratic Services	9,086,411	Supplies & Services	512,361,007		
Partnerships	4,312,080	Transfer Payments	132,483,707		
Central Finance	-461,566,601	Levies & Precepts	845,961		
		Third party	196,525,036		
		School Budgets	1,007,100		
		Movement in General Fund	16,492,999		
		TOTAL EXPENDITURE	1,162,254,547		
		Cost Centre Balances	-4,996,379		
		Government Grants	-486,416,756		
		Reimburse. & Contrib.	-49,934,458		
		Fees & Charges	-117,495,441		
		Internal charges	-16,892,821		
		Corporate Income & Expenditure	-4,060,000		
		Funding	-482,458,692		
		TOTAL INCOME	-1,162,254,547		
TOTAL BUDGET	0	TOTAL BUDGET	0		

Human Resources	
Total staff employed	5149
Number of FTE's	4514.77

* please note estimates have been included for the Dedicated Schools Grant. See page 43 for further details.

Budget Area		People - Adults		Node 10001	
Service Area	Budget £	Budget Analysis	Budget £		
Adult Care Service Users	150,156,115	Internal charges	706,776		
Adult Care Operation	22,478,674	Authority Costs			
Commissioning & Improvement	7,766,777	Pay	36,821,494		
Directorate Wide	2,036,879	Premises	1,954,064		
Housing	9,185,282	Transport	685,385		
		Supplies & Services	49,313,841		
		Transfer Payments	74,025,305		
		Levies & Precepts			
		Third party	132,596,483		
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	296,103,348		
		Government Grants	-13,210,284		
		Reimburse. & Contrib.	-36,755,922		
		Fees & Charges	-53,536,019		
		Internal Charges	-716,442		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund	-260,954		
		TOTAL INCOME	-104,479,621		
TOTAL BUDGET	191,623,727	TOTAL BUDGET	191,623,727		
Human Resources					
Total staff employed				710	
Number of FTE's				695	
Service Description					
The adults and housing directorate is responsible for providing the adult social care and housing services for the residents of Dorset Council					

Budget Area		Adult Care Service Users		Node 1000110	
Service Area	Budget £	Budget Analysis		Budget £	
Locality Based	56,642,467	EXPENDITURE	Internal charges	61,572	
Learning Disability	48,302,378		Authority Costs		
Mental Health	5,836,971		Pay	123,828	
Income	-5,104,834		Premises	10,139	
SU Other	44,479,133		Transport	409,200	
			Supplies & Services	30,900,547	
			Transfer Payments	72,054,907	
			Levies & Precepts		
			Third party	131,866,865	
			School Budgets		
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	235,427,058		
		INCOME	Government Grants	-5,059,119	
			Reimburse. & Contrib.	-31,008,172	
			Fees & Charges	-49,203,652	
			Internal Charges		
			Corporate Income & Expenditure		
		Funding			
		TOTAL INCOME	-85,270,943		
TOTAL BUDGET	150,156,115	TOTAL BUDGET	150,156,115		

Human Resources	
Total staff employed	0
Number of FTE's	0

Service Description
Social care teams providing adult care assessment; support planning and review work as part of the Local Authorities response to legislative requirements including the Care Act 2016, Mental Capacity Act and Mental Health Act. Staff teams compromise of Social Work; Occupational Therapy; Assessment Support Co-ordinators and Case Support staff to deliver services.

Budget Area		Adult Care Operation		Node 1000111	
Service Area	Budget £	Budget Analysis		Budget £	
General	1,154,082	EXPENDITURE	Internal charges	6,100	
Locality Services	9,274,837		Authority Costs		
Specialist Services	6,225,395		Pay	22,922,943	
Principal Social Work	81,425		Premises	16,529	
Principal OT	242,042		Transport	212,500	
LD/MH Integration	3,409,575		Supplies & Services	725,319	
Business Strategy	333,168		Transfer Payments	11,282	
Learning Disability	1,758,150		Levies & Precepts		
			Third party	206,900	
			School Budgets		
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	24,101,573		
		INCOME	Government Grants	-106,060	
			Reimburse. & Contrib.	-962,233	
			Fees & Charges		
			Internal Charges	-554,606	
			Corporate Income & Expenditure		
		Funding			
		TOTAL INCOME	-1,622,899		
TOTAL BUDGET	22,478,674	TOTAL BUDGET	22,478,674		

Human Resources	
Total staff employed	489
Number of FTE's	456.6

Service Description
Social care teams providing adult care assessment; support planning and review work as part of the Local Authorities response to legislative requirements including the Care Act 2016, Mental Capacity Act and Mental Health Act. Staff teams compromise of Social Work; Occupational Therapy; Assessment Support Co-ordinators and Case Support staff to deliver services.

Budget Area		Commissioning & Improvement		Node 1000113	
Service Area	Budget £	Budget Analysis	Budget £		
Strategy, Transformation	1,104,142	Internal charges	524,963		
Commissioning General	131,947	Authority Costs			
General	185,650	Pay	4,360,280		
Quality Assurance	1,237,263	Premises	743,140		
Older People	3,430,024	Transport	17,696		
WAA, Disability	1,607,751	Supplies & Services	12,420,297		
Safeguarding Board	70,000	Transfer Payments			
		Levies & Precepts			
		Third party	471,343		
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	18,537,719		
		Government Grants	-5,291,317		
		Reimburse. & Contrib.	-4,614,920		
		Fees & Charges	-471,751		
		Internal Charges	-132,000		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund	-260,954		
		TOTAL INCOME	-10,770,942		
TOTAL BUDGET	7,766,777	TOTAL BUDGET	7,766,777		
Human Resources					
Total staff employed					63
Number of FTE's					68.2
Service Description					
Commissioning and Improvement includes the Commissioning and Quality Team who commission all activity within scope in a robust and evidenced way. The service comprises of commissioning, development and contract management.					

Budget Area		Directorate Wide		Node 1000114	
Service Area	Budget £	Budget Analysis		Budget £	
Directorate Wide	2,036,879	EXPENDITURE	Internal charges	84,004	
			Authority Costs		
			Pay	1,099,396	
			Premises		
			Transport	4,350	
			Supplies & Services	983,489	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	2,171,239	
			INCOME	Government Grants	-45,489
				Reimburse. & Contrib.	-88,871
				Fees & Charges	
				Internal Charges	
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-134,360		
TOTAL BUDGET	2,036,879	TOTAL BUDGET	2,036,879		
Human Resources					
Total staff employed				10	
Number of FTE's				9.8	
Service Description					
This contains the budget for the senior managers within the Directorate plus various Directorate wide running costs. Also included in here are funding streams received for Better Care Fund and Improved Better Care Fund.					

Budget Area		Housing		Node 1000115	
Service Area	Budget £	Budget Analysis		Budget £	
Housing Standards	682,266	EXPENDITURE	Internal charges	30,137	
Housing Solutions	3,680,315		Authority Costs		
Homelessness Prevention	1,953,122		Pay	8,315,047	
Housing Strategy	1,061,984		Premises	1,184,256	
Housing Leadership	1,141,660		Transport	41,639	
Community Safety	665,935		Supplies & Services	4,284,189	
			Transfer Payments	1,959,116	
			Levies & Precepts		
			Third party	51,375	
			School Budgets		
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	15,865,759		
		INCOME	Government Grants	-2,708,299	
			Reimburse. & Contrib.	-81,726	
			Fees & Charges	-3,860,616	
			Internal Charges	-29,836	
			Corporate Income & Expenditure		
		Funding			
		TOTAL INCOME	-6,680,477		
TOTAL BUDGET	9,185,282	TOTAL BUDGET	9,185,282		

Human Resources	
Total staff employed	148
Number of FTE's	160.4

Service Description

The Housing service provides temporary accommodation for homeless persons as required by legislation which ranges from B&Bs to leased, managed and DC owned accommodation. They oversee the housing standards and licencing requirements which also includes caravan parks, houses in multiple occupation and empty properties.

Homelessness Prevention and the Rough Sleeping Initiative strategies are in place to assist in the reduction of homeless persons and rough sleepers in line with government guidance.

The Community Safety Team also sits within this service providing statutory community safety duties placed on local authorities to include the new Domestic Abuse Act.

Budget Area		Corporate Development	Node 10002	
Service Area	Budget £	Budget Analysis	Budget £	
Financial and Commercial	11,932,970	Internal charges	367,701	
Human Resources	1,758,752	Authority Costs		
ICT Operations	9,263,839	Pay	46,903,116	
Director's Office	-640,487	Premises	1,038,215	
Strategy, Performance	6,352,167	Transport	94,991	
Customer Hub	8,994,359	Supplies & Services	11,862,389	
Business Support	3,119,657	Transfer Payments	53,370,400	
Chief Executive's Office	1,233,433	Levies & Precepts		
Transformation	3,310,389	Third party	48,740	
		School Budgets		
		Contingency and Movement in Reserves		
		TOTAL EXPENDITURE	113,685,552	
		EXPENDITURE		
		Government Grants	-51,938,271	
		Reimburse. & Contrib.	-3,362,273	
		Fees & Charges	-6,581,994	
		Internal Charges	-2,527,089	
		Corporate Income & Expenditure		
		Movement in General Fund	-2,954,467	
		Cost Centre Balances	-996,379	
		TOTAL INCOME	-68,360,473	
		INCOME		
TOTAL BUDGET	45,325,079	TOTAL BUDGET	45,325,079	
Human Resources				
Total staff employed			1124	
Number of FTE's			1016.29	

Budget Area		Financial and Commercial	Node 1000201	
Service Area	Budget		Budget Analysis	Budget
	£			£
Revenues & Benefits	3,824,381		Internal charges	28,827
Strategic Finance	5,870,678		Authority Costs	
Pensions	-382,183		Pay	13,835,644
Commercial & Procurement	826,328		Premises	1,038,215
Insurance	1,042,976		Transport	21,600
Treasury & Investment	750,790		Supplies & Services	3,939,277
			Transfer Payments	53,370,400
			Levies & Precepts	
			Third party	
			School Budgets	
			Contingency and Movement in Reserves	
			TOTAL EXPENDITURE	72,233,963
			Government Grants	-51,605,071
			Reimburse. & Contrib.	-3,221,780
			Fees & Charges	-3,983,636
			Internal Charges	-847,602
			Corporate Income & Expenditure	
			Funding	
			Cost Centre Balances	-642,904
			TOTAL INCOME	-60,300,993
TOTAL BUDGET	11,932,970		TOTAL BUDGET	11,932,970

Human Resources	
Total staff employed	280
Number of FTE's	282.78

Service Description
<p>Financial Services is split into 6 key areas;</p> <p>Revenue & Benefits responsible for the administration and collection of Council Tax and Business Rates and Benefits</p> <p>Strategic Finance responsible for the delivery of the councils budgets, ensuring accurate forecasting/reporting and the creation/publishing of the annual accounts. Issues the councils invoices, receives and allocate funds accordingly and supports credit control and debt recovery. Processes all 'trade' orders and manages the authorisation, receipting and disputes; ensuring suppliers are paid in line with standard terms. Facilitation of the payment runs for the council.</p> <p>Pensions management of the councils pension scheme</p> <p>Commercial & Procurement Ensures the councils purchasing activities are carried out in line with Public Contracts Regulations; ensures out purchasing supports Dorset businesses wherever possible and gives best value for money</p> <p>Insurance Receives, manages and resolves insurance claims made against the council.</p> <p>Treasury and Investments manages the Council's cash and treasury arrangements, ensuring there is sufficient funds to pay liabilities as they fall due and investing surplus balances in line with the agreed strategy.</p> <p style="text-align: right;">This service</p>

Budget Area		Human Resources	Node 1000202		
Service Area	Budget £	Budget Analysis		Budget £	
Operations	747,512	EXPENDITURE	Internal charges	2,960	
Management	601,120		Authority Costs		
Advisory Service	410,120		Pay	3,968,360	
			Premises		
			Transport	14,800	
			Supplies & Services	250,480	
			Transfer Payments		
			Levies & Precepts		
			Third party	5,500	
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	4,242,100	
			INCOME	Cost Centre Balances	-221,000
				Reimburse. & Contrib.	
				Fees & Charges	-1,381,418
		Internal Charges		-685,400	
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund	-195,530		
		TOTAL INCOME	-2,483,348		
TOTAL BUDGET	1,758,752	TOTAL BUDGET	1,758,752		

Human Resources	
Total staff employed	95
Number of FTE's	84.55

Service Description
Human Resources support the organisation in a number of ways. The team play a central role in helping the Council to become an Employer of Choice, through developing our employer brand and employee offer, amongst other things. The service also provides payroll, employee relations advice, health and safety and occupational health support.

Budget Area		ICT Operations		Node 1000204	
Service Area	Budget £	Budget Analysis		Budget £	
ICT Operational Support	9,263,839	EXPENDITURE	Internal charges	2,690	
			Authority Costs		
			Pay	5,473,622	
			Premises		
			Transport	5,830	
			Supplies & Services	5,305,491	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	10,787,633	
			INCOME	Cost Centre Balances	-85,000
		Reimburse. & Contrib.		-32,000	
		Fees & Charges		-912,794	
		Internal Charges		-494,000	
		Corporate Income & Expenditure			
		Movement in General Fund			
		TOTAL INCOME	-1,523,794		
TOTAL BUDGET	9,263,839	TOTAL BUDGET	9,263,839		

Human Resources	
Total staff employed	105
Number of FTE's	100.52

Service Description

The ICT Operations Service works with the strategic core of the council to deliver the technology platforms and solutions to enable our council plan and change portfolio aspirations. ICT Operations provides support services to ICT users, manages the core ICT infrastructure (including network, datacentre and user devices), manages/maintains much of the business and productivity software in use (e.g. Mosaic for social care case management, Microsoft 365) as well as providing application and forms development and data solutions to meet business need.

The service is responsible for managing/mitigating and responding to key council risks such as cyber-attack and continuity of ICT service provision.

The service also provides key contributions to developing a more architectural approach to change, supporting the Design Authority to make considered decisions about the alignment and fit of proposed solutions to realise improved service outcomes and user experience.

Budget Area		Director's Office		Node 1000206	
Service Area	Budget £	Budget Analysis		Budget £	
Director's Office	-640,487	EXPENDITURE	Internal charges	390	
			Authority Costs		
			Pay	218,286	
			Premises		
			Transport	1,000	
			Supplies & Services	17,426	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			TOTAL EXPENDITURE	237,102	
			INCOME	Pay Related Costs	-877,589
				Reimburse. & Contrib.	
				Fees & Charges	
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		Movement In General Fund			
		TOTAL INCOME	-877,589		
TOTAL BUDGET	-640,487	TOTAL BUDGET	-640,487		

Human Resources	
Total staff employed	1
Number of FTE's	1

Service Description

The role of the Executive Director of Corporate Development is fourfold:

- 1 We lead corporate policy, strategy and performance
- 2 We provide support services to the rest of the organisation;
- 3 We provide front line services (e.g. libraries, land charges, revenues and benefits, customer services, etc);
- 4 We operate the essential corporate functions required of a council.

Budget Area		Strategy, Performance	Node 1000207	
Service Area	Budget £	Budget Analysis		Budget £
Strategy & Policy	1,004,680	EXPENDITURE	Internal charges	7,480
Communications	1,416,078		Authority Costs	
Community Grants	1,440,221		Pay	5,920,973
Climate & Ecological	155,328		Premises	
OD	2,335,860		Transport	11,020
			Supplies & Services	1,344,038
			Transfer Payments	
			Levies & Precepts	
			Third party	43,240
			School Budgets	
		TOTAL EXPENDITURE	7,326,751	
		INCOME	Government Grants	
			Reimburse. & Contrib.	-12,000
			Fees & Charges	-106,519
			Internal Charges	-150,750
			Cost Centre Balances	-47,475
			Movement in General Fund	-657,840
		TOTAL INCOME	-974,584	
TOTAL BUDGET	6,352,167	TOTAL BUDGET	6,352,167	

Human Resources	
Total staff employed	91
Number of FTE's	86.08

Service Description

The Policy, Intelligence and Performance Service enhances the organisation's effectiveness by providing specialist policy, performance, risk, research and intelligence functions that support strategic decision-making and delivery of the Council Plan. The Service ensures strong stewardship of strategic priorities, maintaining alignment across directorates and providing clear accountability through transparent monitoring and reporting. It also provides leadership in developing strategic frameworks, embedding enterprise risk management, and shaping corporate performance, policy and insight approaches, as well as coordinating the council's lobbying priorities to strengthen Dorset's voice and influence. The Service works collaboratively across the council and with external partners to drive improved outcomes for Dorset, using data, insight and research to inform decisions and respond to emerging opportunities.

The communications and marketing service leads on external communications, marketing and engagement activities with a wide range of audiences, and on internal communications with employees and councillors. The service delivers communications functions including media relations, campaigns (across a range of channels), design and print, and brand management. We work with officers at all levels across all council services, with Dorset Councillors, and with a wide range of external partners and stakeholders.

The Communities and partnerships service leads on all community engagement activities including Equality, Diversity and Inclusion, Food Security, Town and Parish Councils, Armed Forces Communities. We also lead on both statutory and non statutory consultations. We work with officers at all levels across all council services, with Dorset Councillors, and with a wide range of external partners and stakeholders.

The sustainability service provides the strategic lead on the councils response to the climate emergency, establishing the framework for the council to meet its climate goals.

We co-ordinate approaches to carbon reduction and adaption, while embedding sustainability ambitions at the heart of the council's operations, policies, and plans. The service also works with partners across the county to help accelerate Dorset's journey to net zero and build a stronger more resilient county for the future.

Working alongside our managers, teams, and employees we help the council to grow a great place to work by becoming a great organisation where everyone thrives. From a functional perspective this includes our core learning and development offer, talent and work based learning offers, as well as leading our people and wellbeing strategy – all delivered through positive organisational development.

Budget Area		Customer Hub		Node 1000208	
Service Area	Budget £	Budget Analysis		Budget £	
Customer Hub	8,994,359	Internal charges		316,178	
		Authority Costs			
		Pay		8,747,395	
		Premises			
		Transport		38,491	
		Supplies & Services		732,169	
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		TOTAL EXPENDITURE		9,834,233	
		Government Grants		-333,200	
		Reimburse. & Contrib.		-12,900	
		Fees & Charges		-144,437	
		Internal Charges		-349,337	
		Corporate Income & Expenditure			
		Funding			
		Movement In General Fund			
		TOTAL INCOME		-839,874	
TOTAL BUDGET	8,994,359	TOTAL BUDGET		8,994,359	

Human Resources	
Total staff employed	318
Number of FTE's	250.69

Service Description

The Customer Hub has been established to provide a clearer, more consistent and accessible experience for anyone who needs to contact the organisation. Its central purpose is to make services easier, simpler and quicker to access by creating a unified route into the council, supported by modern technology, intelligent automation and highly trained people. The Hub ensures that every customer, whether a resident, business, partner or visitor, can get the right help at the right time, without navigating complex structures or repeating information.

Acting as the organisation's single front door, the Customer Hub supports a wide range of service areas including Central Support, Adult Social Care, Libraries, School Admissions, Building Control, Highways, Parking, Planning, Environment & Service Support, and the Tree team. The Hub manages first contact enquiries, provides clear triage and ensures that specialist teams receive well informed referrals so they can focus their expertise where it is most needed. This coordinated model reduces duplication, increases responsiveness and provides a more joined up experience for customers.

Technology will play a major part in enabling this improved service. The Customer Hub uses digital tools, automation and smarter workflows to remove unnecessary steps, reduce waiting times and allow customers to complete simple tasks quickly and independently. Online forms, guided journeys, integrated systems and automated updates will help streamline processes and give customers choice in how they interact with us. Importantly, these tools are designed to support accessibility, ensuring that digital channels are usable for all, while also creating efficiencies that help the organisation focus its resources on more complex or urgent needs.

While digital options are expanding, the Customer Hub maintains a firm commitment to human support. Customers who need or prefer to speak to someone can always do so, whether by phone, through assisted digital support or in person. The Hub ensures that no customer is disadvantaged by technology and that personal service remains available for sensitive, urgent or complex situations.

The Hub's remit goes beyond handling enquiries. It is responsible for setting customer service standards across all channels, shaping the customer contact approach and supporting consistency in how services communicate with the public. By ensuring that every service area, from Adult Social Care to Highways, operates within a shared framework for customer experience, the Hub helps the organisation maintain reliability, transparency and accountability.

A key strength of the Customer Hub is its ability to generate and use insight. By consolidating information from all customer interactions, the Hub provides a single, trustworthy view of demand. It identifies trends, highlights pressure points and uncovers recurrent issues across services. This insight supports continuous improvement, enabling the organisation to design better processes, remove friction, and respond proactively to community needs.

The Hub also champions the voice of the customer, working collaboratively with internal teams to tackle root causes, strengthen customer journeys and embed a culture where listening and improving are central to service delivery.

Overall, the Customer Hub provides the structure, capability and intelligence needed to deliver a modern, responsive and customer focused organisation. It brings together people, processes, technology and insight to create a simpler, more accessible experience for customers, and supports services with the information and coordination they need to deliver high quality outcomes for the community.

Budget Area		Business Support		Node 1000209	
Service Area	Budget £	Budget Analysis		Budget £	
Head of Business Support	120,667	EXPENDITURE	Internal charges	3,109,657	
CEX & Generalist	958,051		Authority Costs		
Children's Spoke	2,040,939		Pay		
			Premises		
			Transport		
			Supplies & Services		
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE		3,119,657
			INCOME		Government Grants
		Reimburse. & Contrib.			
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		TOTAL INCOME			
TOTAL BUDGET	3,119,657	TOTAL BUDGET	3,119,657		

Human Resources	
Total staff employed	117
Number of FTE's	102.4

Service Description

The generalist business support function acts as the council's front door for internal customers and customers of a corporate service. The executive support team provides administrative support to the organisation. Generally, executive support is provided to the chief executive, executive directors and corporate directors. Support is not provided more widely to other leaders.

Executive support is also provided by the democratic services assistants to Leader, chairman and executive members. The children's business support team will only provide specialist activity that requires a close working relationship with children's services. This work will remain within the dedicated spokes. Generalist activity currently being undertaken by the roles in this service area will move to the generalist team.

Budget Area		Chief Executive's Office		Node 1000211	
Service Area	Budget £	Budget Analysis	Budget £		
Corporate Management	181,850	Internal charges	7,666		
Chief Executive	278,571	Authority Costs			
Leadership support	773,012	Pay	1,106,110		
		Premises			
		Transport	700		
		Supplies & Services	202,550		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	1,317,026		
		Government Grants			
		Reimburse. & Contrib.	-83,593		
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-83,593		
TOTAL BUDGET	1,233,433	TOTAL BUDGET	1,233,433		

Human Resources	
Total staff employed	22
Number of FTE's	20.33

Service Description
This budget makes provision for the (largely staffing) cost of the Chief Executive's Office, in particular the centralised Leadership Support and Lord Lieutenancy Teams. These teams will be moved to 209 Business Support Unit as part of the Our Future Council Programme. It also holds the Corporate Management Budget for Council wide subscriptions and funding for development requirements for Senior Leadership Team (SLT) and Corporate Leadership Team (CLT).

Service Area	Budget £	Budget Analysis	Budget £
Corporate Director Customer and Cultural Services	161,699	EXPENDITURE Internal charges Authority Costs Pay Premises Transport Supplies & Services Transfer Payments Levies & Precepts Third party School Budgets Contingency and Movement in Reserves TOTAL EXPENDITURE	1,510
Transformation	3,148,690		5,400,658
			1,550
			60,958
TOTAL BUDGET	3,310,389		TOTAL BUDGET
		INCOME Government Grants Reimburse. & Contrib. Fees & Charges Internal Charges Corporate I&E Funding Movement in General Fund TOTAL INCOME	-53,190 -2,101,097 -2,154,287

Human Resources

Total staff employed	95
Number of FTE's	87.94

Service Description

The Transfromation team leads and delivers organisational change, redesigns services to improve efficiency and customer experience, and supports digital modernisation. They also identify savings, efficiencies, and opportunities for innovation.

Budget Area		Place Directorate	Node 10003	
Service Area	Budget £	Budget Analysis		Budget £
Highways, Engineering & Transport	50,095,639	EXPENDITURE	Internal charges	7,063,110
Waste Reduction & Greenspace	39,893,585		Authority Costs	
Economic Development	1,716,599		Pay	60,808,738
Leisure, Arts & Culture	3,406,896		Premises	19,829,185
Directors Office	-205,929		Transport	36,302,913
Assets & Property	6,712,774		Supplies & Services	11,914,130
Planning	3,801,789		Transfer Payments	9,799
			Levies & Precepts	
			Third party	40,254,993
			School Budgets	
		TOTAL EXPENDITURE	176,182,868	
		INCOME	Movement in General Fund	-292,150
			Government Grants	-5,247,966
			Reimburse. & Contrib.	-5,379,119
			Fees & Charges	-50,608,125
			Internal Charges	-9,234,155
			Corporate Income & Expenditure Funding	
		TOTAL INCOME	-70,761,515	
TOTAL BUDGET	105,421,353	TOTAL BUDGET	105,421,353	

Human Resources	
Total staff employed	1800
Number of FTE's	1488.35

Service Description
A wide and diverse directorate made up of strategic and front-line services. Please refer to the following individual pages for specific service information.

Budget Area		Highways		Node 1000301	
Service Area	Budget £	Budget Analysis		Budget £	
Highways	4,831,423	EXPENDITURE	Internal charges	4,873,404	
Dorset Travel	44,163,849		Authority Costs		
Flood and Coastal	1,100,367		Pay	17,357,656	
			Premises	5,311,451	
			Transport	32,621,182	
			Supplies & Services	3,152,359	
			Transfer Payments		
			Levies & Precepts		
			Third party	17,422,779	
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	80,738,831	
			INCOME	Government Grants	-4,728,336
				Reimburse. & Contrib.	-2,720,300
				Fees & Charges	-17,515,726
		Internal Charges		-4,987,530	
		Movement in General Fund		-691,300	
		TOTAL INCOME	-30,643,192		
TOTAL BUDGET	50,095,639	TOTAL BUDGET	50,095,639		

Human Resources	
Total staff employed	668
Number of FTE's	544.56

Service Description
A wide range of statutory, operational and strategic council services including Highways (Network Operations, Highways Infrastructure & Parking), Transport (Mainstream, SEND and Public services) and Flood & Coastal Erosion Risk Management (FCERM).

Budget Area		Waste Reduction		Node 1000302	
Service Area	Budget £	Budget Analysis	Budget £		
Greenspace	3,236,018	Internal charges	1,314,170		
Health & Activity	128,666	Authority Costs			
Commercial Waste & Strategy	18,112,748	Pay	25,945,124		
Waste Operations	18,203,236	Premises	2,280,148		
Fleet	212,917	Transport	3,474,981		
		Supplies & Services	3,909,301		
		Transfer Payments	9,799		
		Levies & Precepts			
		Third party	21,967,515		
		Movement in General Fund			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	58,901,038		
		Government Grants	-235,930		
		Reimburse. & Contrib.	-584,220		
		Fees & Charges	-14,629,129		
		Internal Charges	-3,420,424		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund	-137,750		
		TOTAL INCOME	-19,007,453		
TOTAL BUDGET	39,893,585	TOTAL BUDGET	39,893,585		

Human Resources	
Total staff employed	621
Number of FTE's	591.14

Service Description
A wide range of operational and strategic council services including Waste collection and disposal, Fleet Management, Greenspace (which includes Country Parks, Landscaping, Grounds, Arboricultural services, Gypsy services) and Health & Activity.

Budget Area	Economic Development	Node
Service Area	Budget £	Budget Analysis
Weymouth 2040	900,000	Internal charges
Economic Development	801,031	Authority Costs
Harbours	15,568	Pay
		Premises
		Transport
		Supplies & Services
		Transfer Payments
		Levies & Precepts
		Third party
		School Budgets
		Movement in General
		TOTAL EXPENDITURE
		Government Grants
		Reimburse. & Contrib.
		Fees & Charges
		Internal Charges
		Movement in General Fund
		Funding
		TOTAL INCOME
TOTAL BUDGET	1,716,599	TOTAL BUDGET

Human Resources	
Total staff employed	31
Number of FTE's	27.6

Service Description
A mixture of strategic services regarding the long-term economic growth and development within the Weymouth area, and wider operational budgets for Council wide Economic Development, and the operation of the 3 (Weymouth, Bridport & Lyme Regis) Dorset Council Harbours.

Budget Area		Leisure, Arts & Culture		Node 1000304	
Service Area	Budget £	Budget Analysis	Budget £		
Mgmt Leisure Services	36,590	Internal charges	78,240		
Leisure & Cultural Commissioning	2,185,676	Authority Costs			
Leisure Facilities	1,184,630	Pay	1,910,090		
		Premises	1,442,556		
		Transport	9,880		
		Supplies & Services	1,667,320		
		Transfer Payments			
		Levies & Precepts			
		Third party	296,450		
		School Budgets			
		Movement in General Fund	8,000		
		TOTAL EXPENDITURE	5,412,536		
		Government Grants			
		Reimburse. & Contrib.	-155,300		
		Fees & Charges	-1,736,520		
		Internal Charges	-113,820		
		Movement in General Fund			
		Funding			
		TOTAL INCOME	-2,005,640		
TOTAL BUDGET	3,406,896	TOTAL BUDGET	3,406,896		

Human Resources	
Total staff employed	172
Number of FTE's	47.1

Service Description
A range of operational budgets covering all aspects of Leisure (both in-house and commissioned), Arts & Cultural services.

Budget Area		Directors Office		Node 1000305	
Service Area	Budget £	Budget Analysis	Budget £		
Directors Office	-284,295	Internal charges	700		
Place BI	78,366	Authority Costs			
		Pay			
		Premises			
		Transport	4,000		
		Supplies & Services	122,186		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	126,886		
		Pay Related Costs	-316,344		
		Reimburse. & Contrib.			
		Fees & Charges			
		Internal Charges	-16,471		
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-332,815		
TOTAL BUDGET	-205,929	TOTAL BUDGET	-205,929		
Human Resources					
Total staff employed			6		
Number of FTE's			6		
Service Description					
Costs of Directors and associated central Place Directorate costs.					

Budget Area		Assets & Property		Node 1000306	
Service Area	Budget £	Budget Analysis	Budget £		
Assets & Property	6,712,774	Internal charges	158,628		
		Authority Costs			
		Pay	3,247,135		
		Premises	10,344,145		
		Transport	36,605		
		Supplies & Services	676,235		
		Transfer Payments			
		Levies & Precepts			
		Third party	377,430		
		Movement in General Fund	53,610		
		TOTAL EXPENDITURE	14,893,788		
		Government Grants			
		Reimburse. & Contrib.	-89,539		
		Fees & Charges	-7,603,825		
		Internal Charges	-487,650		
		Corporate Income & Expenditure			
		Funding			
		Third party			
		TOTAL INCOME	-8,181,014		
TOTAL BUDGET	6,712,774	TOTAL BUDGET	6,712,774		

Human Resources	
Total staff employed	83
Number of FTE's	77.95

Service Description
The Assets and Property service aims to provide and sustain operational and investment property portfolios that are safe, flexible and value for money enabling the Council to deliver its policies and services to our clients, partners, and stakeholders to benefit the residents of Dorset

Budget Area		Planning		Node 1000307	
Service Area	Budget £	Budget Analysis	Budget £		
Conservation	1,121,086	Internal charges	148,380		
Devt Management	-128,556	Authority Costs			
Spatial Planning	1,985,646	Pay	10,817,607		
Planning Management	53,753	Premises	5,000		
Building Control	298,468	Transport	108,050		
Env Policy, Partnerships & Projects	415,092	Supplies & Services	639,240		
Dorset National Landscape Partnership	56,300	Transfer Payments			
		Levies & Precepts			
		Third party	26,300		
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	11,744,577		
		Government Grants	-283,700		
		Reimburse. & Contrib.	-1,737,760		
		Fees & Charges	-5,637,918		
		Internal Charges	-65,000		
		Movement in General Fund	-218,410		
		Funding			
		TOTAL INCOME	-7,942,788		
TOTAL BUDGET	3,801,789	TOTAL BUDGET	3,801,789		

Human Resources	
Total staff employed	219
Number of FTE's	194

Service Description
A wide range of statutory, operational and strategic council services including Planning (including the Local Plan), Building Control, Conservation, Environmental Policy and Dorset National Landscape (AONB) Hosted Partnerships.

Budget Area		People - Children		Node 10004	
Service Area	Budget £	Budget Analysis	Budget £		
Quality Assurance	4,154,436	Internal charges	2,737,800		
Care & Protection	62,622,407	Authority Costs			
Commissioning & Partnerships	6,502,007	Pay	51,294,782		
Education & Learning	15,944,948	Premises	966,100		
Director's Services	5,900,418	Transport	1,070,862		
		Supplies & Services	46,448,567		
		Transfer Payments	37,200		
		Levies & Precepts			
		Third party	11,710,300		
		School Budgets	1,007,100		
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	115,272,711		
		Government Grants	-11,879,808		
		Reimburse. & Contrib.	-2,306,819		
		Fees & Charges	-1,980,368		
		Internal Charges	-3,981,500		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		TOTAL INCOME	-20,148,495		
TOTAL BUDGET	95,124,216	TOTAL BUDGET	95,124,216		

Human Resources	
Total staff employed	1051
Number of FTE's	956.12

Service Description

Our 'Dorset Children Thrive' model for delivering Children's Services in Dorset brings together many services and support for children and families into six integrated locality teams across Dorset, supported by a central team of specialist services.

- Locality Teams: Multi-disciplinary teams delivering Early Help, SEND assessment and support, inclusion support, early years setting support and education challenge and support, virtual school, education psychology and Social Work; Whole Family Whole School Approach.
- Commissioning, Partnerships and Quality Assurance: Ensuring there are sufficient high quality, value for money services that meet the needs of children and families in the communities where they live.
- Education & Learning: System leadership in education and learning for Dorset to deliver the best Education for all focused on educational recovery and school improvement, ambitious outcomes for children with SEND, developing a traded offer
- Care and protection: To deliver a high standard of social work and care for Dorset children focusing on right service at the right time, effective permanence plans, fostering and residential care, supporting children at risk of exploitation

Partnership is everything, we know we need to work together to support our children, young people and families. We work with partners on a day to day basis to support children and young people and to deliver our strategic plans and shared vision. Our vision is that 'together we will make Dorset the best place to be a child; where communities thrive, and families are supported to be the best they can be'.

Budget Area		Quality Assurance		Node 1000405	
Service Area	Budget £	Budget Analysis	Budget £		
QA General	327,362	Internal charges	5,400		
QARO Teams	1,212,200	Authority Costs			
Safeguarding Advisor	556,374	Pay	4,731,700		
Workforce Development	699,800	Premises			
PDSCP	90,500	Transport	55,362		
Develop & Improvement	1,268,200	Supplies & Services	41,400		
		Transfer Payments			
		Levies & Precepts			
		Third party	9,400		
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	4,843,262		
		Government Grants	-19,000		
		Reimburse. & Contrib.	-249,100		
		Fees & Charges	-9,826		
		Internal Charges	-410,900		
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-688,826		
TOTAL BUDGET	4,154,436	TOTAL BUDGET	4,154,436		
Human Resources					
Total staff employed					82
Number of FTE's					77.54
Service Description					
The service is responsible for a number of quality assurance functions such as auditing activity as well as the statutory functions for reviewing officers for children in care, child protection conferencing and the management of allegations of professionals working with children. Additionally, the service is responsible for workforce development and safeguarding advisory and training functions, including delivering our partnership service improvement plans and the statutory Pan-Dorset Safeguarding Partnership arrangements.					

Budget Area		Care & Protection	Node 1000406	
Service Area	Budget £	Budget Analysis		Budget £
C&P Management	1,322,900	EXPENDITURE	Internal charges	71,200
CP/Perm/Care Leaver	2,353,143		Authority Costs	
Family Sup & Adv Line	1,731,500		Pay	20,823,800
C&P Fostering Service	14,374,500		Premises	295,400
Harbour & Rescare	6,621,692		Transport	799,000
Child Protection	7,343,600		Supplies & Services	35,143,649
C&P Locality CiC	955,600		Transfer Payments	37,200
C&P Locality S17	364,300		Levies & Precepts	
Service Agreements	1,536,306		Third party	11,587,200
C&P Locality Wide	26,018,866		School Budgets	
			Contingency and Movement in Reserves	
			TOTAL EXPENDITURE	68,757,449
			INCOME	Government Grants
		Reimburse. & Contrib.		-187,500
		Fees & Charges		-107,042
		Internal Charges		-864,200
		Corporate Income & Expenditure		
		Funding		
		TOTAL INCOME	-6,135,042	
TOTAL BUDGET	62,622,407	TOTAL BUDGET	62,622,407	
Human Resources				
Total staff employed				401
Number of FTE's				361.52
Service Description				
Care and Protection provides statutory safeguarding, child protection, children in need and children in care services for Dorset's children. The service holds the Family Support and Advice Line (FS&AL) a single front door for children, families and professionals seeking help or protection. The service also supports the fostering service, in house residential childrens homes, The Harbour, care leaver service. Help, protection and children in care services are mainly delivered through the locality model alongside early help, education and SEN services.				

Budget Area		Commissioning & Partnerships		Node 1000407	
Service Area	Budget £	Budget Analysis		Budget £	
Commissioning	2,764,780	EXPENDITURE	Internal charges	184,100	
Business Support	208,300		Authority Costs		
Strategic Partnership	5,000		Pay	5,772,500	
Young & Thriving	1,042,000		Premises	176,800	
Contracts & Services	1,072,646		Transport	22,400	
Transformation	1,250,000		Supplies & Services	3,529,526	
Outdoor Education	159,281		Transfer Payments		
			Levies & Precepts		
			Third party	8,000	
			School Budgets		
		TOTAL EXPENDITURE	9,693,326		
		INCOME	Government Grants	-269,700	
			Reimburse. & Contrib.	-562,619	
			Fees & Charges	-1,290,300	
			Internal Charges	-1,068,700	
			Corporate Income & Expenditure		
			Funding		
			Supplies & Services		
		TOTAL INCOME	-3,191,319		
TOTAL BUDGET	6,502,007	TOTAL BUDGET	6,502,007		

Human Resources	
Total staff employed	136
Number of FTE's	118.85

Service Description

The overarching purpose of the Commissioning and Partnerships services is to ensure that there are sufficient high quality, value for money services in place to meet the needs of children and families in the communities where they live. The service is responsible for strategic and operational commissioning (including fulfilling statutory sufficiency duties for the provision of care and for childcare), brokerage of packages of care and education, contract monitoring and quality assurance of externally commissioned services. The service leads on transformation project management and benefits realisation as well as implementing a range of externally grant funded programmes such as the national Supporting Families Programme and the Holiday Activities and Food project. The services is responsible for facilitating multi-agency partnerships including the Strategic Alliance for Children and Young People - delivering the strategic partnership plan; the Strengthening Services Board. The service is responsible for business support services for the whole of the directorate. In addition, the service is responsible for delivering statutory tracking functions for children's participation in education, employment or training and for re-engagement; young carers and matrix leadership of youth work in the county as well as Outdoor Education.

Budget Area		Education & Learning		Node 1000408	
Service Area	Budget £	Budget Analysis	Budget £		
Education Services	1,350,148	Internal charges	240,500		
Chesil Locality	3,993,000	Authority Costs			
East & Purbeck Locality	4,507,400	Pay	16,460,700		
Dorch & West Locality	3,262,100	Premises	493,900		
North Locality	2,832,300	Transport	190,800		
		Supplies & Services	1,729,548		
		Transfer Payments			
		Levies & Precepts			
		Third party	105,700		
		School Budgets	1,007,100		
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	20,228,248		
		INCOME			
		Government Grants	-1,740,700		
		Reimburse. & Contrib.	-331,700		
		Fees & Charges	-573,200		
		Internal Charges	-1,637,700		
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		TOTAL INCOME	-4,283,300		
TOTAL BUDGET	15,944,948	TOTAL BUDGET	15,944,948		
Human Resources					
Total staff employed				421	
Number of FTE's				387.60	
Service Description					
The Education Service deliver the Council's key responsibilities to deliver excellent education, inclusion and SEND to the children and young people of Dorset.					

Budget Area		Director's Services		Node 1000409	
Service Area	Budget £	Budget Analysis	Budget £		
Director's Services	5,900,418	Internal charges	2,236,600		
		Authority Costs			
		Pay	3,506,082		
		Premises			
		Transport	3,300		
		Supplies & Services	6,004,444		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		TOTAL EXPENDITURE	11,750,426		
		Government Grants	-4,874,108		
		Reimburse. & Contrib.	-975,900		
		Fees & Charges			
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-5,850,008		
TOTAL BUDGET	5,900,418	TOTAL BUDGET	5,900,418		

Human Resources	
Total staff employed	11
Number of FTE's	10.61

Service Description
The central area within Children's Services, supporting the rest of the Directorate.

Budget Area & Budget Holder		Node	
Birth to Settled Adult 0		10005	
Service Area	Budget £	Budget Analysis	Budget £
B2SA Teams	2,994,474	Internal charges	133,000
B2SA Services	4,604,358	Authority Costs	
Birth 2 Settle Adult	3,074,903	Pay	3,208,000
		Premises	
		Transport	56,074
		Supplies & Services	2,927,658
		Transfer Payments	5,041,003
		Levies & Precepts	
		Third party	149,600
		School Budgets	
		Contingency and Movement in Reserves	
		TOTAL EXPENDITURE	11,515,335
		Government Grants	
		Reimburse. & Contrib.	-841,600
		Fees & Charges	
		Internal Charges	
		Corporate I&E	
		Funding	
		TOTAL INCOME	-841,600
TOTAL BUDGET	10,673,735	TOTAL BUDGET	10,673,735
Human Resources			
Total staff employed			63
Number of FTE's			55.84
Service Description			
<p>The Birth to Settled Adulthood (B2SA) service is Dorset Council's integrated, whole-system approach to supporting children and young people with complex additional needs or disabilities, from birth through to adulthood. The service brings together education, health, children's services, adult social care and housing to ensure a well planned and consistent support for children and young people as they approach adulthood. It enables good planning for the needs of young people as they approach adulthood.</p>			

Service Area	Budget £	Budget Analysis	Budget £
B2SA Teams	2,994,474	Internal charges	1,000
		Authority Costs	
		Pay	3,208,000
		Premises	
		Transport	56,074
		Supplies & Services	8,500
		Transfer Payments	
		Levies & Precepts	
		Third party	
		School Budgets	
		Contingency and Movement in Reserves	
		TOTAL EXPENDITURE	3,273,574
		Government Grants	
		Reimburse. & Contrib.	-279,100
		Fees & Charges	
		Internal Charges	
		Corporate I&E	
		Funding	
		TOTAL INCOME	-279,100
TOTAL BUDGET	2,994,474	TOTAL BUDGET	2,994,474

Human Resources	
Total staff employed	63
Number of FTE's	55.84

Service Description
 The staff team comprising of social workers, family workers and occupational therapists delivering the social care for the birth to settled adulthood cohort

Budget Area & Budget Holder		B2SA Services	0	Node 1000502	
Service Area	Budget	Budget Analysis		Budget	
	£			£	
B2SA Services	4,604,358	Internal charges		132,000	
		Authority Costs			
		Pay			
		Premises			
		Transport			
		Supplies & Services		2,919,158	
		Transfer Payments		2,047,700	
		Levies & Precepts			
		Third party		68,000	
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE		5,166,858	
		Government Grants			
		Reimburse. & Contrib.		-562,500	
		Fees & Charges			
		Internal Charges			
		Corporate I&E			
		Funding			
		TOTAL INCOME		-562,500	
TOTAL BUDGET	4,604,358	TOTAL BUDGET		4,604,358	
Human Resources					
Total staff employed				0	
Number of FTE's				0	
Service Description					
The Birth to Settled Adulthood service for children under 18					

Service Area	Budget £	Budget Analysis	Budget £																																											
Birth 2 Settle Adult	3,074,903	<table border="1"> <tr> <td rowspan="10" style="writing-mode: vertical-rl; transform: rotate(180deg);">EXPENDITURE</td> <td>Internal charges</td> <td></td> </tr> <tr> <td>Authority Costs</td> <td></td> </tr> <tr> <td>Pay</td> <td></td> </tr> <tr> <td>Premises</td> <td></td> </tr> <tr> <td>Transport</td> <td></td> </tr> <tr> <td>Supplies & Services</td> <td></td> </tr> <tr> <td>Transfer Payments</td> <td>2,993,303</td> </tr> <tr> <td>Levies & Precepts</td> <td></td> </tr> <tr> <td>Third party</td> <td>81,600</td> </tr> <tr> <td>School Budgets</td> <td></td> </tr> <tr> <td>Contingency and Movement in Reserves</td> <td></td> </tr> <tr> <td>TOTAL EXPENDITURE</td> <td>3,074,903</td> </tr> <tr> <td rowspan="5" style="writing-mode: vertical-rl; transform: rotate(180deg);">INCOME</td> <td>Government Grants</td> <td></td> </tr> <tr> <td>Reimburse. & Contrib.</td> <td></td> </tr> <tr> <td>Fees & Charges</td> <td></td> </tr> <tr> <td>Internal Charges</td> <td></td> </tr> <tr> <td>Corporate I&E</td> <td></td> </tr> <tr> <td>Funding</td> <td></td> </tr> <tr> <td>TOTAL INCOME</td> <td></td> </tr> <tr> <td>TOTAL BUDGET</td> <td>3,074,903</td> <td>TOTAL BUDGET</td> <td>3,074,903</td> </tr> </table>	EXPENDITURE	Internal charges		Authority Costs		Pay		Premises		Transport		Supplies & Services		Transfer Payments	2,993,303	Levies & Precepts		Third party	81,600	School Budgets		Contingency and Movement in Reserves		TOTAL EXPENDITURE	3,074,903	INCOME	Government Grants		Reimburse. & Contrib.		Fees & Charges		Internal Charges		Corporate I&E		Funding		TOTAL INCOME		TOTAL BUDGET	3,074,903	TOTAL BUDGET	3,074,903
EXPENDITURE	Internal charges																																													
	Authority Costs																																													
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	Premises																																													
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	Corporate I&E																																													
Funding																																														
TOTAL INCOME																																														
TOTAL BUDGET	3,074,903	TOTAL BUDGET	3,074,903																																											

Human Resources	
Total staff employed	0
Number of FTE's	0

Service Description
 The Birth to Settled Adulthood service for service users aged 18-25

Budget Area		Dedicated Schools Grant	
Service Area	Budget £	Budget Analysis	Budget £
Dedicated Schools Grant (estimated)		Internal charges	
		Authority Costs	
		Pay	
		Premises	
		Transport	
		Supplies & Services	369,321,161
		Transfer Payments	
		Levies & Precepts	
		Third party	
		School Budgets	
		Contingency and Movement in Reserves	
		TOTAL EXPENDITURE	369,321,161
		Government Grants	-369,321,161
		Reimburse. & Contrib.	
		Fees & Charges	
		Internal Charges	
		Corporate Income & Expenditure	
		Funding	
		Movement in General Fund	
		TOTAL INCOME	-369,321,161
TOTAL BUDGET	0	TOTAL BUDGET	0

Budget Area		Legal & Democratic Services	Node 10006	
Service Area	Budget		Budget Analysis	Budget
	£			£
Assurance	1,859,272		Internal charges	87,254
Democratic & Electoral Services	3,260,710		Authority Costs	2,057,936
Land Charges	-317,577		Pay	7,271,305
Legal Services	3,399,193		Premises	2,100
Archives	884,813		Transport	11,350
			Supplies & Services	1,250,672
			Transfer Payments	
			Levies & Precepts	
			Third party	18,000
			School Budgets	
			Contingency and Movement in Reserves	
			TOTAL EXPENDITURE	10,698,617
			Government Grants	
			Reimburse. & Contrib.	-358,666
			Fees & Charges	-1,017,231
			Internal Charges	-236,309
			Corporate Income & Expenditure	
			Funding	
			Movement in General Fund	
			TOTAL INCOME	-1,612,206
TOTAL BUDGET	9,086,411		TOTAL BUDGET	9,086,411
Human Resources				
Total staff employed				156
Number of FTE's				129.17

Budget Area		Assurance	Node 1000601		
Service Area	Budget £	Budget Analysis		Budget £	
Audit	472,160	EXPENDITURE	Internal charges	1,101	
Assurance	1,387,112		Authority Costs		
			Pay	1,252,050	
			Premises		
			Transport	950	
			Supplies & Services	621,185	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	1,875,286	
			INCOME	Government Grants	
				Reimburse. & Contrib.	-5,000
				Fees & Charges	-1,014
				Internal Charges	-10,000
				Corporate Income & Expenditure	
		Funding			
		Movement in General Fund			
		TOTAL INCOME	-16,014		
TOTAL BUDGET	1,859,272	TOTAL BUDGET	1,859,272		

Human Resources	
Total staff employed	29
Number of FTE's	22.5

Service Description

The Assurance Service is a corporate function supporting the full range of the Council's services:

The Emergency Management and Resilience team develop risk based emergency plans, respond to emergencies, and ensure appropriate training, exercising and debriefing mechanisms are operative. The team play an active part in the multi agency Local Resilience Forum and also provide both strategic and tactical advice to the Council's Gold and Silver officers and other parts of the Command and Control structure. Through emergency response, the team will be in contact with the public, partners and internal resources 24/7. The team also support wider community resilience.

The Complaints team is a front facing service, corresponding with the public with regards to both compliments and complaints. The team provide assurance through an independent, responsive, objective and customer focussed 'active listening' approach to complaints. The complaints team are also the key link to the Local Government Ombudsman. A commercial offering is available to schools;

The Information Compliance team is a front facing service working with a wide range of Council services facilitating information requests (incl Freedom of Information and Subject Access Requests) from the public, as well as managing any data breaches that occur, liaising with the Information Commissioners Office where required. The team work across the Council ensuring that we are compliant with data protection legislation, supporting services with professional advice and guidance;

The Service Manager plays a key role in the Council's governance arrangements, including managing the statutory Annual Governance Statement, commissioning the internal audit arrangements via the SWAP Internal Audit and facilitating fraud and whistleblowing management / investigation.

The Service Manager for Assurance is the Lead Officer for the Dorset Police and Crime Panel, linking in with elected members of both Dorset Council, BCP Council, alongside the Office of the Police and Crime Commissioner and independent members of the Panel.

Budget Area		Democratic & Electoral Services	Node 1000602		
Service Area	Budget £	Budget Analysis		Budget £	
Members Services	2,061,586	EXPENDITURE	Internal charges	4,000	
Democratic Services	1,122,774		Authority Costs	2,057,936	
Elections	76,350		Pay	1,073,377	
			Premises		
			Transport	4,600	
			Supplies & Services	171,020	
			Transfer Payments		
			Levies & Precepts		
			Third party		
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	3,310,933	
			INCOME	Government Grants	
				Reimburse. & Contrib.	
		Fees & Charges		-10,423	
		Internal Charges		-39,800	
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-50,223		
TOTAL BUDGET	3,260,710	TOTAL BUDGET	3,260,710		

Human Resources	
Total staff employed	21
Number of FTE's	18.2

Service Description
<p>Democratic Services: The main role of Democratic Services is to support the Council's decision-making processes and governance structure, providing a professional, customer-focused service. The Team ensure that decision-making processes are transparent and accessible, promoting public participation wherever appropriate, and will enable Members to be equipped with the knowledge and skills to make informed decisions. The key functions are</p> <ol style="list-style-type: none"> (1) promoting the Council as a democratic body, (2) supporting elected members and providing an appropriate and targeted members learning and development programme, (3) supporting and administering the democratic decision making bodies of the Council, and promoting digital access, and (4) organising a programme of civic events for the Chairman. <p>Electoral Services: Electoral Services is a statutory function and aims to increase public awareness of local democracy and maximise voter turnout through public awareness campaigns. The Team seek to communicate with local residents to increase registration of voters, promoting online registration, and ensuring that every eligible person on the electoral register is able to vote. The Team also ensure the efficient and effective administration of local and national elections and referenda, and is responsible for reviewing community governance for all the parishes that fall within the Dorset Council area. The key functions are</p> <ol style="list-style-type: none"> (1) providing a well administered electoral registration function, (2) compiling and maintaining an accurate Register of Electors and (3) administering effective, efficient and accessible elections and referenda.

Budget Area		Land Charges		Node 1000603	
Service Area	Budget £	Budget Analysis	Budget £		
Land Charges	-317,577	Internal charges			
		Authority Costs			
		Pay	488,757		
		Premises			
		Transport	500		
		Supplies & Services	130		
		Transfer Payments			
		Levies & Precepts			
		Third party			
		School Budgets			
		Contingency and Movement in Reserves			
		TOTAL EXPENDITURE	489,387		
		Government Grants			
		Reimburse. & Contrib.			
		Fees & Charges	-806,964		
		Internal Charges			
		Corporate Income & Expenditure			
		Funding			
		TOTAL INCOME	-806,964		
TOTAL BUDGET	-317,577	TOTAL BUDGET	-317,577		

Human Resources	
Total staff employed	16
Number of FTE's	12.22

Service Description

The Council has a statutory responsibility for maintaining a Local Land Charges Register and for processing local land charges search requests, which are commonly made as part of property purchases. The Land Charges team maintain the land charges register, receive and process all personal or electronic searches of the land charges register (LLC1) and local authority searches (CON29).

The government has a target of a maximum of 10 working days within which these searches should be returned to applicants.

Budget Area		Legal Services	Node 1000604		
Service Area	Budget £	Budget Analysis		Budget £	
Legal Services	3,399,193	EXPENDITURE	Internal charges	4,740	
			Authority Costs		
			Pay	3,436,594	
			Premises		
			Transport	1,700	
			Supplies & Services	124,900	
			Transfer Payments		
			Levies & Precepts		
			Third party	18,000	
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	3,585,934	
			INCOME	Government Grants	
				Reimburse. & Contrib.	
		Fees & Charges		-134,041	
		Internal Charges		-52,700	
		Corporate Income & Expenditure			
		TOTAL INCOME	-186,741		
TOTAL BUDGET	3,399,193	TOTAL BUDGET	3,399,193		

Human Resources	
Total staff employed	63
Number of FTE's	54.17

Service Description
<p>The team supports the Council in the continued day to day delivery of services and in addition provides support transformation programmes and a range of external clients including Tricuro. This includes:</p> <ul style="list-style-type: none"> • The provision of a prompt and efficient legal service, recognising that in all its activity the Council must work within and through the law. • The smooth and efficient operation of member decision making and scrutiny processes and support for elected members in fulfilling their roles. • Ensuring legality and propriety in decision making. • Ensuring compliance with data protection, freedom of information and surveillance legislation.

Budget Area		Archives	Node 1000605	
Service Area		Budget £	Budget Analysis	Budget £
Archives General		217,210	Internal charges	77,413
Archives Projects		4,749	Authority Costs	
Museums General		346,120	Pay	1,020,527
Local Studies		91,606	Premises	2,100
Historic Environment		74,965	Transport	3,600
Information Management		150,163	Supplies & Services	333,437
			Transfer Payments	
			Levies & Precepts	
			Third party	
			School Budgets	
			TOTAL EXPENDITURE	1,437,077
			Movement in General Fund	
			Government Grants	
			Reimburse. & Contrib.	-353,666
			Fees & Charges	-64,789
			Internal Charges	-133,809
			Corporate Income & Expenditure	
			Funding	
			TOTAL INCOME	-552,264
TOTAL BUDGET		884,813	TOTAL BUDGET	884,813

Human Resources	
Total staff employed	27
Number of FTE's	22.08

Service Description
<p style="text-align: right;">Archive and</p> <p>Records Management Service: is dedicated to preserving, sharing and celebrating the rich cultural heritage of Dorset and in safeguarding the Council's paper and electronic records. The Joint Archive Service is delivered in partnership with BCP Council and operates within the Dorset History Centre. Dorset History Centre houses Dorset's local archives and local studies library for Bournemouth, Christchurch, Dorset and Poole where we collect, preserve and make documents available to view either via paper, parchment, printed, audio-visual or digital records. We carry out conservation work to support projects relating to history and heritage in Dorset.</p> <p>Our records management service: is a dedicated corporate function that receives records and supports good records management to shape the development of efficient operational procedures, solid legal evidence and the mitigation of risk to the authority.</p> <p>Our museums advisor: is based at the history centre and supports both BCP and Dorset Councils and is funded by both authorities in association with South West Museum Development. We support 28 accredited museums across BCP and Dorset in areas such as governance, volunteering and collections as well as supporting the delivery of many far-reaching projects which attract external funding.</p> <p>Historic Environment Record provides the database containing archaeological and listed buildings data for the whole of Dorset.</p>

Budget Area		Partnerships		Node 10007	
Service Area	Budget £	Budget Analysis		Budget £	
Community & Public Protection	4,312,080	EXPENDITURE	Internal charges	519,205	
			Authority Costs		
			Pay	9,252,877	
			Premises	128,477	
			Transport	73,706	
			Supplies & Services	2,859,427	
			Transfer Payments		
			Levies & Precepts		
			Third party	11,746,920	
			School Budgets		
			Contingency and Movement in Reserves		
			TOTAL EXPENDITURE	24,580,612	
			INCOME	Government Grants	-15,566,769
				Reimburse. & Contrib.	-930,059
				Fees & Charges	-3,771,704
				Internal Charges	
		Corporate Income & Expenditure			
		Funding			
		Movement in General Fund			
		TOTAL INCOME	-20,268,532		
TOTAL BUDGET	4,312,080	TOTAL BUDGET	4,312,080		

Human Resources	
Total staff employed	245
Number of FTE's	174

Service Description

Public Health and Regulatory Services protect the wellbeing and safety of residents by delivering environmental health functions—such as nuisance control, animal welfare, pest control, workplace health and safety, and food hygiene regulation—alongside Trading Standards activities that ensure fair and safe trading, support businesses, respond to consumer complaints, and safeguard vulnerable residents while maintaining the integrity of the food chain. The service also oversees food safety standards, including food quality, labelling compliance, and risk-based inspections across primary production and local businesses, and manages licensing and registration regimes that uphold community safety and ensure compliance with statutory requirements. Additionally, bereavement-related duties include arranging public health funerals where required, ensuring dignified processes in accordance with statutory responsibilities.

Budget Area		Central Finance	Node 10008	
Service Area	Budget £	Budget Analysis		Budget £
General Funding	-9,040,888	EXPENDITURE	Internal charges	
Capital Financing	19,075,667		Authority Costs	
Contingency	8,554,236		Pay	11,092,221
Central Finance	-482,608,692		Premises	
Precepts/Levy	746,176		Transport	
Retirement Costs	1,706,900		Supplies & Services	16,463,162
			Transfer Payments	
			Levies & Precepts	845,961
			Third party	
			Movement in General Fund	20,000,570
		TOTAL EXPENDITURE	48,401,914	
		INCOME	Government Grants	-19,252,497
			Reimburse. & Contrib.	
			Fees & Charges	
			Internal Charges	-197,326
			Corporate Income & Expenditure	-4,060,000
			Funding	-482,458,692
		Cost Centre Balances	-4,000,000	
		TOTAL INCOME	-509,968,515	
TOTAL BUDGET	-461,566,601	TOTAL BUDGET	-461,566,601	

Service Description
The Central Finance area holds the general budgets for non service specific funding and payments. This includes Council Tax & Business rates income, as well as other general funding/grants payable to the Council. It hold budgets for capital financing, contingency and the payments of precepts and levies.

Budget Strategy and Medium Term Financial Plan (MTFP)

Please copy and paste the link below into a web browser to view the Budget Strategy and Medium Term Financial Plan.

<https://moderngov.dorsetcouncil.gov.uk/documents/s50211/Cabinet%20MTFP%20and%20budget%20report%20including%20appendices%201%20-%206.pdf>

29 Capital programme

- 29.1 A review of the capital programme has been undertaken to ensure that it remains deliverable and aligned with strategic priorities, it is essential to right-size the programme to match realistic delivery capacity. Limiting the annual capital programme to achievable levels reduces the risk of overcommitment, under-delivery, and misalignment with organisational objectives. This approach promotes effective resource management and strengthens confidence in delivery outcomes.
- 29.2 To support robust governance and accountability, the introduction of three formal gateways for capital projects is recommended: (1) Business case approval by Cabinet, (2) Budget allocation by Cabinet, and (3) Procurement approval by Cabinet or delegated authority. These checkpoints will provide clear oversight, ensure projects are properly scoped and funded, and maintain control throughout the delivery lifecycle.
- 29.3 Given the finite resources, both in terms of financial resources as well as capacity within staff/contractor resources the Capital programme over the short term is essentially fully committed. Any further projects or requests requiring Council finance which is achieved through borrowing will need to be funded within that ceiling by deprioritising existing projects.
- 29.4 There are opportunities to deliver additional projects through exploring the following options:
- 1) **Self-funding** – projects which deliver future reduced costs or generate income that are at least equal to the financing costs of the delivery are able to be added to the programme without putting further pressure on central financing costs. Examples of this could include housing projects where the cost of spot purchasing short term temporary accommodation is more expensive than the fixed financing costs and ongoing property management costs.
 - 2) **Increased capital receipts** – the capital programme assumes £12.9m of receipts over the 4-year plan. In the event that additional capital receipts are realised, this can be used to fund further capital delivery without incurring additional interest costs.
 - 3) **Changes to interest rates** – The UK is currently experiencing much higher interest rates than have been seen in recent years. At the time of writing 30 year borrowing via PWLB is in excess of 6%. If interest rates were to materially reduce, this would reduce the financing costs associated with capital programmes. This could mean the current budgets for interest payable, could then be allocated to new projects as the Council could afford higher levels of capital spend.
 - 4) **External contributions** – projects which are fully or partially funded by external contributions (grants, S106/CIL, developers' contributions etc.) all have reduced financing costs as these external contributions reduce the amount of money required to be borrowed to deliver the scheme.

29.5 The latest capital strategy and capital programme for the MTFP period, which totalled almost £550m, was agreed by Cabinet in February 2025.

29.6 Following the capital programme review, the current approved projects result in a total programme of £351.0m over five years, as summarised in the table below.

Capital Programme	Total Budget					Total Budget 25/26-29/30
	2025/26	2026/27	2027/28	2028/29	2029/30	
Full external funding	38,402	29,204	33,440	36,856	42,700	180,602
Partial external funding	14,843	0	0	0	0	14,843
Partial external funding	15,220	14,658	3,011	1,460	0	34,349
Council funded	9,065	18,186	19,531	(5,615)	(6,427)	34,740
Funded from other Reserves	0	0	0	0	0	0
Capital Receipts Applied	9,900	1,000	1,000	1,000		12,900
Minimum Revenue Provision	11,241	12,972	14,602	16,499	16,749	72,063
Self Funded	1,596	0	0	0	0	1,596
Total funding	100,267	76,020	71,584	50,200	53,022	351,093

29.7 In addition to the agreed programme, there is a pipeline of emerging projects that have not yet progressed through the required gateway approvals.

Pipeline Items	Total Budget					Total Budget 25/26-29/30
	2025/26	2026/27	2027/28	2028/29	2029/30	
Full external funding	585	0	0	0	0	585
Partial external funding	17,127	38,839	14,463	0	0	70,429
Partial external funding	0	0	15,230	22,396	17,687	55,313
Council funded	16,593	49,141	40,424	34,042	19,008	159,208
Self Funded	698	4,174	4,174	3,850	3,850	16,746
Total funding	35,003	92,154	74,291	60,288	40,545	302,281

29.9 This, along with the approved budget and updates since that date, mean a programme of £616m for the next five years, as summarised in the table below. Increases in the Minimum Revenue Provision budget (MRP) and Interest Paid budget have been factored into the 2026/27 revenue budget to meet the needs of the capital programme set out.

29.10 There are likely to be further requests for projects and programmes that arise during the year through funding from external resources. The Capital Strategy and Asset Management Group (CSAMG) which is chaired by the Executive Director for Place will review business cases for all projects before seeking approval in accordance with the Councils scheme of delegation. Given the pressures faced over the life of this MTFP CSAMG will need to be mindful of the revenue implications of all projects and act accordingly.

Reserves at 31/3/25

	Balance 1 April 2024 £'000	Income and / or Transfers £'000	Payments and / or Transfers £'000	Balance 31 March 2025 £'000
General Fund				
(A) Financial strategy	18,622	6,080	(8,622)	16,080
(B) PFI Reserves	5,976	898	(1,552)	5,322
(C) Insurance Reserve	2,324	714	(1,005)	2,033
(D) Trading Account Reserves	333	-	(16)	317
(E) Transformation Fund	3,314	81	(2,848)	547
(F) Other Reserves	11,744	4,438	(1,617)	14,566
(G) Repairs & maintenance	754	1,000	(3)	1,751
(H) Unused Grant Funds	36,622	17,476	(16,948)	37,150
(I) Infrastructure related	9,747	1,003	(4,870)	5,880
(J) Innovation	236	320	(32)	524
Sub-total	89,672	32,010	(37,513)	84,170
(K) Section 31 Grant Reserve	16,637	2,130	(7,767)	11,000
(L) Public Health incl. Covid funding	2,663	15	(1,330)	1,348
(M) DSG recovery plan funding	12,900	10,274	(5,679)	17,495
(N) Covid	-	-	-	-
Total Revenue Reserves	121,872	44,429	(52,289)	114,013

Medium Term Financial Plan - Summary

Medium Term Financial Plan summary						
	Previous Year Budget 2025-26 £m	MTFP Yr1 2026-27 £m	MTFP Yr2 2027-28 £m	MTFP Yr3 2028-29 £m	MTFS Yr4 2029-30 £m	MTFP Yr5 2030-31 £m
Council tax	342.014	362.840	382.120	404.195	427.545	452.255
Business rates (NDR funding)	70.153	58.926	59.788	60.993	60.993	60.993
Other grants treated as general funding	4.985	60.843	72.383	69.258	69.258	69.258
Total funding	417.152	482.609	514.291	534.446	557.796	582.506
Budget requirement	417.152	482.609	531.844	568.082	605.460	643.988
Budget gap (cumulative)	(0.000)	0.000	(17.552)	(33.636)	(47.664)	(61.482)