

## **HMIC Value for Money Profile 2015**

## **Dorset Police**

compared with all forces in England & Wales

The forces in the most similar group can be identified in the charts in this section by using the key below

- a Dorset
- **b** Surrey
- c Cambridgeshire
- d Gloucestershire
- e Thames Valley
- f Warwickshire
- g Sussex
- h West Mercia

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## Introduction

Data about a single force can never reveal all there is to know. Insight comes from putting a force's data side by side with others so that the differences are revealed. HMIC's Value for Money (VfM) profiles allow you to compare your force's performance, and the costs of achieving it, with that of other forces. The VfM profiles provide a key tool not only to help discover areas of high relative cost or identify differences in performance, but also to identify other forces which are achieving more with less. A challenging financial climate, with reductions in policing budgets likely in the upcoming spending review and a redistribution of the police grant amongst forces due to changes in the funding formula; mean that the profiles are more important than ever.

#### The VfM profiles are:

- designed for use by force management, police and crime commissioners (PCCs) and local policing bodies as well as HMIC;
- wide ranging, covering a large amount of information in a single, easy to use, document;
- presented in a uniform format to allow you to focus attention on the main differences which require explanation and action to improve;
- timely being published close to the announcement of the budget, when key financial decisions are being taken;
- not league tables or targets they are designed to raise questions, not make judgments.

Each profile has two parts: a summary (published separately), and this more detailed profile; both are available on our website. They are designed to be investigative tools to draw attention to large, and possibly unexplained, differences in costs or performance. These should be followed up to confirm whether resources are being used efficiently and effectively.

## What has changed over the last couple of years?

The main changes this year are:

- 1) Changes related to the Police Objective Analysis (POA) definitions and categories:
  - introduction of cyber crime under the POA investigation function (page 30).
- 2) We have now provided separate analysis for emergency and priority incidents (pages 55 and 56).
- 3) Introduction of data on outcomes associated with police recorded crime, which should be treated with caution as it is experimental data published by the Home Office (pages 60 81).
- 4) Crime over time analysis now compares 2013/14 to 2014/15 to examine the crime recording practises over this period in light of HMIC's crime data integrity report (pages 60 81).
- 5) Introduction of data examining offences and outcomes for crimes committed against children (page 76).

## **Feedback**

Many forces worked with us throughout the development of the VfM profiles, and we are grateful to those that provided us with feedback and comments. HMIC is always keen to hear from users how the profiles can be improved. If you have any suggestions, or any analysis which you think might be useful to include, please contact Lawrenceroy.morris33@hmic.gsi.gov.uk or call 0203 513 0517.

## How do I use the profiles?

The profiles are designed to prompt questions rather than to provide judgements. They are produced each autumn to help inform budget decisions for the following year. A survey by HMIC in 2013 showed that around 90 percent of forces which responded were using them for this purpose.

Most of the data are presented as bar charts so you can see how your force compares with others. Your force is highlighted in black with forces in your 'most similar group' (MSG) shown in teal. MSG forces share similar demographics (more details about MSG can be found on page 6). Finally, a horizontal line runs across each bar chart, and represents the average across all forces in England and Wales (excluding the Metropolitan Police Service and City of London Police) unless stated otherwise.

The profiles are presented as 'logic trees' with the data broken down progressively from left to right. By following the branches of the logic tree, you can identify the reason(s) for differences between your force and others. For example, is a force spending more on police officers because there are more of them (officers per head of population), because they are more expensive (cost per officer), or because it is spending more on overtime?

Most pages also include tables which lay out the main data presented in the charts as well as some additional comparisons. Typical, from left to right they show:

- a short description
- the relevant volumes (e.g. staff numbers/total costs/numbers of crimes)
- a ratio for comparison (e.g. staff per head of population)
- the average costs per volumes
- the 'difference' which
  - o for costs shows how much more, or less, it is costing your force than the average;
  - o for crimes/outcomes shows how many more, or fewer, crimes/outcomes your force is recording as a result of the difference from the average; and
  - o for workforce shows how much larger, or smaller, your force's workforce is as a result of the difference from the average.
- Chevrons (<<) against these highlight whether your force is an outlier for this item (whether the force is in the top or bottom 10 percent and the effect of the difference is greater than £1 per head of population).

An example is shown on the following page.

#### Note on Crime Data Integrity

Last year, HMIC completed an inspection into the way police forces in England and Wales record crime data. The full report on crime data integrity (published in November 2014) identified serious concerns about the crime recording process. HMIC found weak or absent management and supervision of crime recording, significant under-recording of crime, serious sexual offences not being recorded, and some offenders having been issued with out-of-court disposals when their offending history could not justify it. The greatest levels of undercounting were found in violence against the person and sexual offences. In response to the findings of this report many forces have reviewed their crime recording mechanism and as a result, steep increases in recorded crime could be attributed to improved recording mechanisms. The impact is likely to vary by force.

#### Note on Collaboration

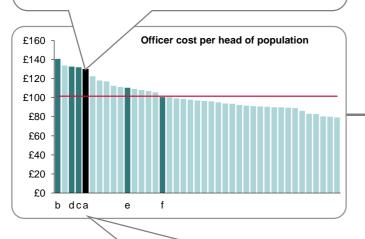
For the majority of forces that are not involved in significant or large-scale collaborations, the use of net expenditure provides an adequate comparison. However, as the use of collaboration increases in scale, the way data are collected and presented has adapted. In 2014/15 additional headings were added to the POA, separating out staff and third party costs and income related to collaboration. CIPFA guidance explains how forces should record their collaborations depending on the type of model they operate – a lead force model, a shared services model or an outsourced function. This has enabled us to include notes on m ajor collaborations on the relevant 'use of resources' pages.

The main POA objectives where collaborations were reported are: intelligence, investigations, investigative support, operational support and support functions. As we present costs net of earned income, costs in collaborating forces should be broadly comparable with other forces. The main exception is costs per FTE staff, which can be distorted if the collaboration is reported using the 'lead force' model (where all staff are shown as based in the force providing the service, rather than split across the forces taking part in the collaboration).

## Guidance page - How to read the profiles

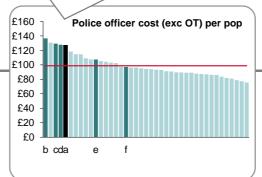
How much do officers in the force cost compared with others? How much overtime do they receive?

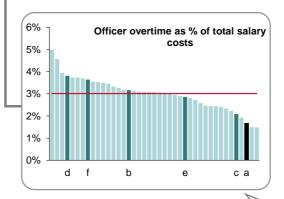
1. The profiles use 'logic trees' break each policing function down (from left to right) into component parts. For each breakdown, you can see how the force (labelled 'a') compares to other forces in its most similar group of forces (labelled 'b - f'), as well as all forces in England and Wales.

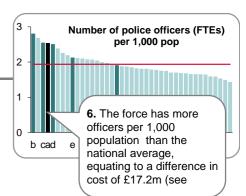


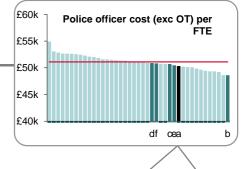
2. The force (a) has some of the highest officer costs per head of population nationally...

4. This chart shows a breakdown of the previous branch of the logic tree, revealing overtime has little bearing on officer costs.









7. The cost of individual officers in the force is relatively low.

		Avera	ges	Diff*	£m
Officer costs	£/head	All	MSG	All	MSG
All pay exc. overtime	127.7	99.0	121.0	16.0	3.7
Overtime	2.2	3.0	3.4	-0.4	-0.7
Total	129.8	102.0	124.4	15.5	3.0

		Averages		Diff* £m		
Officer overtime as a % of total salary costs	% sal	All	MSG	All	MSG	
Total	1.7%	3.0%	2.9%	-0.9	-0.8	

		Avera	ges	Diff* £m	
Number of officers and cost per officer		All	MSG	All	MSG
FTE per 1,000 population	2.54	1.93	2.40	17.2	3.8
Cost per FTE (£000s)	50.3	51.3	50.4	-1.4	-0.1

3. ...equating to a difference of £15.5m when compared to the national (all) average.

**5**. The force spends little (as a proportion) on overtime.

**N.B** Outliers are highlighted with blue chevrons, and represent the values that are in the highest and lowest 10% of values across all force and, where appropriate, have a value of more than £1 per head.

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

## Frequently asked questions

#### What is the purpose of the most similar group (MSG) comparison?

The MSG were designed to offer a fairer comparison of levels of crime between forces as they group forces with similar demographics. While MSG comparisons do not entirely take account of the fact that some areas have higher costs than others, they are used here to compare costs since forces in a high crime MSG (such as large urban forces) are likely to have greater resources such as more officers, staff and PCSOs. While most forces share similar demographics with the rest of their group, there are a few that are less closely aligned (the Metropolitan Police Service, Dyfed-Powys Police, Surrey Police and the City of London Police). Apart from the City of London Police, the remaining forces are still included with a most similar group, but their appearance as an outlier means they should be treated with caution. MSG were last updated for the 2013 VfM profiles using data from the 2011 Census; this grouping remains the most recent update.

#### What checks have been applied to the data?

The data presented in the profiles are subject to a systematic checking process:

- The Chartered Institute of Public Finance and Accountancy (CIPFA) applies arithmetic and reconciliation checks to the financial data from forces.
- Each force is asked to check its statistical outliers (where its costs are significantly different from average and/or from its return for the previous year).
- Each force receives a draft profile to check the figures before publication.

Each year forces identify anomalies or inconsistencies which HMIC attempts to resolve. Forces are able to resubmit data to correct any errors.

#### Which population figures are used?

The profiles use mid-2014 population estimates, which are the latest available from the ONS. Please note that the ONS police recorded crime data publication, 12 months to March 2015 (published in July 2015) used mid-2013 population estimates so numbers will not match exactly.

#### Which workforce figures are used?

The profiles include staff numbers drawn from two data sets: the Home Office annual data return, which is a snapshot at 31 March each year of full-time equivalent staff in post, and the Police Objective Analysis (POA) which counts the average, budgeted, full-time equivalent staff. Given the differences between the two, it is not surprising that the figures do not align completely. In general, the profiles use POA budgeted staff numbers to make detailed financial comparisons between forces. However, POA is a relatively recent invention and, prior to 2011/12, it was not checked by HMIC. Consequently, it cannot provide a series long enough to show changing trends over time. In contrast, ADR has been checked over several years so is used to present trends on police officers, PCSO and police staff. It is also used where equivalent data are not available from POA.

## Which crime figures are used?

The VfM profiles include the crime statistics published by the Office for National Statistics in July 2015, and contain data for the 12 months to March 2015. The Home Office introduced a new framework to measure outcomes associated with crimes in 2013. Data covering outcomes associated with crimes recorded in the 12 months to March 2015 is the first full year of data available, published by the Home Office and updated on 15 October 2015.

## How are averages calculated?

Unless stated otherwise, the simple average of all and MSG forces are used. Except for their own profiles, the City of London Police and the Metropolitan Police Service are omitted from the averages and the charts because they are outliers in most categories.

## What rule is used to highlight outliers?

The difference is highlighted if the indicator puts the force in the top or bottom 10 percent and the effect of the difference is greater than £1 per head of population.

## Where can I find further contextual information to help me understand the data?

Further contextual information can be provided by HMIC, for example the definitions used by CIPFA in constructing the Police Objective Analysis dataset.

## Section One - Costs, workforce and demand/performance

This section looks at how a force deploys its workforce and the associated costs for each of the 12 headline categories within the Police Objective Analysis (POA). POA subcategory information on costs is also presented.

POA estimates are used for all cost and workforce data unless stated otherwise. These data are taken as a snapshot as at 22 October 2015. Any updates to the data made after this time will not be reflected in the profile. Home Office Annual Data Requirement (ADR) data is used where relevant POA data is not available. Examples include officers by rank, sickness rates, restricted/recuperative duty rates, officers' length of service and leavers/joiners.

With the exception of special constables, workforce data comprises full-time equivalent (FTE) figures. In POA estimates these are calculated as the number of staff budgeted for each staff type. Police workforce figures published by the Home Office are based on those in-post as of 31 March and 30 September of each year. The two sets of figures are not, therefore, directly comparable.

#### Key to the data and calculations

Net revenue expenditure: The profiles use a different calculation for net revenue expenditure to the Chartered Institute of Public Finance and Accountancy (CIPFA); it is calculated as total expenditure minus earned income to show the total cost of policing to the taxpayer.

Earned income: Where earned income is referred to, this covers partnership income, sales fees charges and rents, special police services, reimbursed income and interest.

<u>Averages:</u> All averages in this section (unless otherwise stated) are simple, unweighted England and Wales averages, including the force in question. As the Metropolitan Police and City of London Police data distort the chart scales, they have been excluded from all charts and averages except for those in their own profiles.

Difference to most similar group (MSG) / All force: Differences are calculated on standardised data, as opposed to absolute values.

Calculation is as follows: (Force cost per head - MSG cost per head) multiplied by population = absolute cost of difference

Police officer as spend % of gross expenditure: The profiles show the proportion of spend on officers (including overtime) by function.

Calculation is as follows: (Police officer spend + Police officer overtime) / Gross Revenue Expenditure (GRE) = police officer spend as % of GRE.

National policing: To more accurately compare forces, national policing functions (such as counter terrorism/special branch) is not included in totals of spend and workforce (unless stated otherwise).

Operational front line, frontline support and business support: In HMIC's *PEEL: Police efficiency 2015 (October 2015)*, ADR data was used to split the police workforce into these three groups. Here, we map these categories using POA data for consistency with the rest of the profile. Since counter-terrorism/special branch is a national policing function, we do not include this as a front line role (for the reason given above). Due to this, and the previously described differences between the ADR and POA workforce data, the totals and proportions may not match those published elsewhere. The list of POA categories and their classifications are given in Annex 3.

Please note that, throughout the profiles, rounding may cause apparent discrepancies between totals and the sums of the parts.

#### How to use this section

Users may wish to focus on those charts where the force is an outlier, i.e. where they are significantly different from the average. Outliers are highlighted with blue chevrons and indicate that the force falls within the highest or lowest 10% and, where applicable, the financial value is greater than £1 per head. They should consider exploring the reasons for any differences by looking at the force as a whole, using relevant local knowledge. Staffing levels should also be considered in the context of workforce modernisation, collaboration efforts and the outsourcing of services.

Please note that in some cases, charts are not given for all breakdowns; priority is given to those areas with the highest costs or levels. Throughout the profiles the chart scales vary and as a result the differences shown may not be as significant as they first appear.

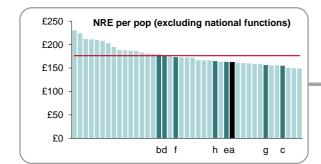
#### Income and expenditure - Overview

How much does the force spend in each area of business compared with others? How much does it earn in income?

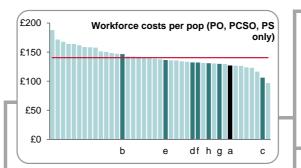
#### Cost per head of population

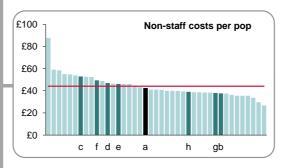
The profiles calculate net revenue expenditure (NRE) as total expenditure minus earned income to show the total cost of policing to the taxpayer. Note that this is different from NRE as reported in the raw POA data.

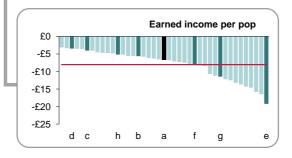
To improve comparability between forces, national policing functions (such as counter-terrorism/special branch) are excluded from the data analysis and charts.

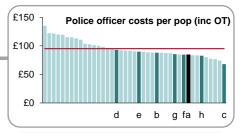


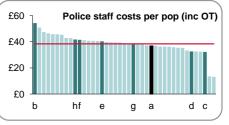
Population	760k					
			Av	erages	Diff*	£m
	£m	£/head	All	MSG	All	MSG
Police officers	64.0	84.2	95.2	84.5	-8.3	-0.2
Police staff	28.2	37.1	38.4	39.8	-1.0	-2.0
PCSOs	4.5	5.9	6.7	5.8	-0.6	0.1
Workforce	96.7	127.3	140.3	130.1	-9.9	-2.2
Non-staff costs	32.2	42.4	44.1	44.1	-1.3	-1.3
Earned income	-5.0	-6.6	-8.0	-8.0	1.1	1.0
NRE exc nat.pol.	123.8	163.0	176.4	166.2	-10.2	-2.5
National policing**	2.7	3.6	4.3	3.4	-0.5	0.1
NRE inc nat. pol.	126.6	166.6	180.7	169.6	-10.7	-2.3

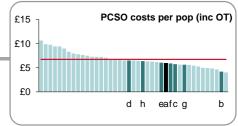












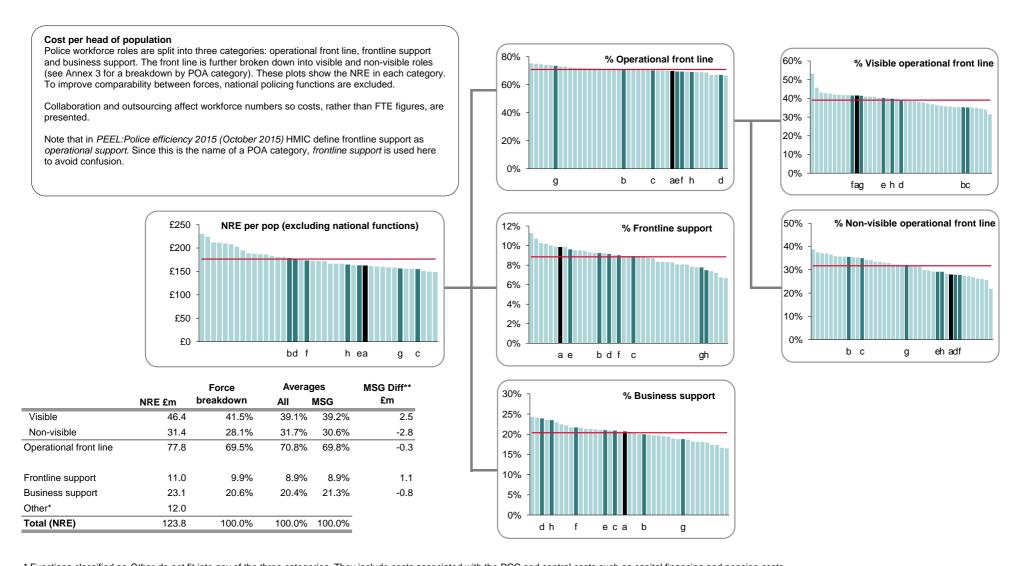
<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.

<sup>\*\*</sup> Note that national policing has been included in the table only for reference so that the totals reconcile to the financing totals later in this section.

Source: POA estimates 2015/16

#### Income and expenditure - Spend by function

What proportion of spend is on the front line or in business support compared with others? What proportion is spent in visible functions?



<sup>\*</sup> Functions classified as Other do not fit into any of the three categories. They include costs associated with the PCC and central costs such as capital financing and pension costs.

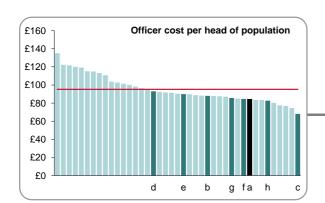
<sup>\*\*</sup> Net cost of the difference in proportion spent in each category compared to the average of MSG forces.

### Income and expenditure - Workforce costs - Officers

How much do officers in the force cost compared with others? How much overtime do they receive?

#### Cost per head of population

Police officer costs are split into salary and overtime (OT). OT costs are also shown as a percentage of the overall salary costs (including OT). To improve comparability between forces, national policing functions are excluded.



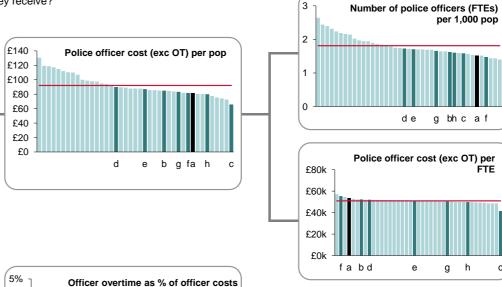
FTE police officers	1,155 (exc national policing functions)

			Avera	ages	Diff*	£m
Officer costs	£m	£/head	All	MSG	All	MSG
All pay exc. overtime	61.8	81.4	92.2	81.8	-8.2	-0.3
Overtime	2.1	2.8	3.0	2.7	-0.1	0.1
Total	64.0	84.2	95.2	84.5	-8.3	-0.2

Officer overtime as a %		Avera	ages	Diff*	£m
total salary cost	% salary	All	MSG	All	MSG
Total	3.4%	3.2%	3.2%	0.1	0.1

Number of officers and cost per officer		Aver	ages	Diff* £m	
	Force	All	MSG	All	MSG
FTE per 1,000 population	1.52	1.81	1.61	-11.9	-3.8
Cost** per FTE (£000s)	53.5	50.9	50.7	3.0	3.2 <

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.



Source: POA estimates 2015/16 Dorset

dah fc e

4% 3% 2% 1%

<sup>\*\*</sup> Cost excludes overtime.

## Income and expenditure - Workforce costs - Police staff and police community support officers (PCSOs)

How much do police staff and PCSOs cost in the force compared with others?

#### Cost per head of population

National policing functions have been excluded to improve comparability between forces.

Note that collaboration/outsourcing arrangements will affect staff costs for certain forces.

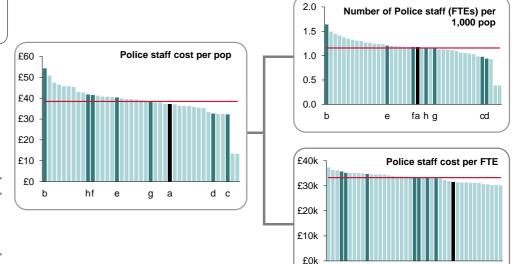
#### Police staff

Police staff FTE	895 (exc national policing functions)

		Averages			Diff*	£m
	£m	£/head	All	MSG	All	MSG
Police staff cost	28.2	37.1	38.4	39.8	-1.0	-2.0

Including overtime costs

		Avera	ges	Diff*	£m
	Force	All	MSG	All	MSG
FTEs per 1,000 pop	1.2	1.2	1.2	0.5	-0.1
Cost** per FTE (£000s)	31.5	33.3	33.8	-1.6	-2.0



#### **PCSOs**

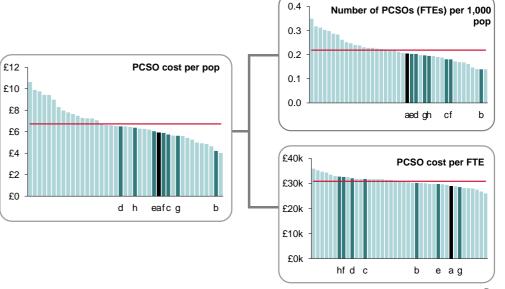
PCSOs FTE	156 (exc national policing functions)

			Avera	ges	Diff*	£m
	£m	£/head	All	MSG	All	MSG
PCSO cost	4.5	5.9	6.7	5.8	-0.6	0.1

Including overtime costs

		Avera	ges	Diff* £	Em
	Force	All	MSG	All	MSG
FTEs per 1,000 pop	0.2	0.2	0.2	-0.3	0.4
Cost** per FTE (£000s)	29.0	30.9	30.8	-0.3	-0.3

<sup>\*</sup> Net cost of the difference in spend to the average per head of all/MSG forces.



Source: POA estimates 2015/16

Dorset

eg b c a

<sup>\*\*</sup> Cost includes overtime.

#### Income and expenditure - Non-staff costs

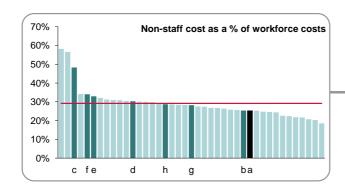
Apart from on the workforce, where else is the force spending money compared with others?

#### Non-staff costs as a percentage of workforce costs

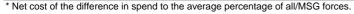
Workforce costs include officer, staff and PCSO salary and overtime costs only. Temporary and agency costs are classified as non-staff. To improve comparability between forces, national policing functions are excluded.

Non-staff costs are broken down into specific types of running costs. They are shown as a percentage of workforce costs as many are largely dependent on the size of the workforce.

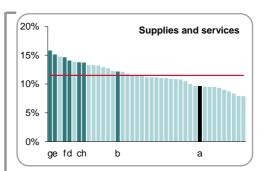
Note that collaboration, outsourcing and partnership arrangements will affect the data for some forces.

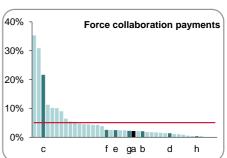


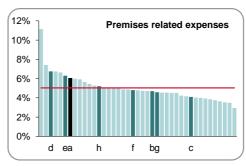
Force workforce costs	£97m					
		% of w'force	Avera	Averages		* £m
	£m	costs	All	MSG	All	MSG
Supplies and services**	9.3	9.6%	11.5%	13.6%	-1.8	-3.9
Force collaboration payments	2.0	2.1%	5.0%	4.3%	-2.8	-2.2
Premises related expenses	5.8	6.0%	5.0%	5.3%	1.0	0.7
Transport related expenses	2.5	2.6%	2.7%	2.9%	-0.1	-0.3
Restructure, training and conference	0.6	0.6%	0.6%	0.7%	0.1	-0.1
Other employee expenses***	2.3	2.4%	2.3%	2.6%	0.1	-0.2
PCC outsource/collab/commission	1.8	1.9%	2.0%	2.1%	-0.2	-0.2
Non-staff costs	24.4	25.3%	29.1%	31.6%	-3.7	-6.1
Capital financing	7.7	8.0%	2.8%	2.8%	5.1	5.1 <<
Total non-staff costs (inc capital financing)	32.2	33.3%	31.9%	34.4%	1.3	-1.1

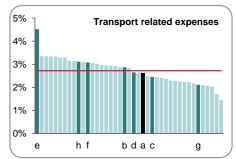


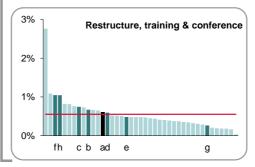
<sup>\*\*</sup> Includes 3rd party payments excluding collaboration.

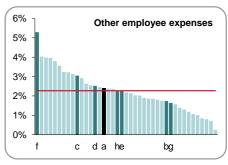












Source: POA estimates 2015/16 Dorset

<sup>\*\*\*</sup> Including temporary and agency staff, injury and ill health costs.

#### Income and expenditure - Financing

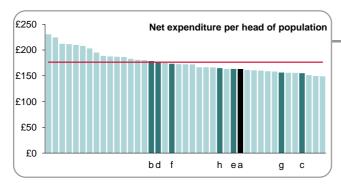
How much money does the local policing body receive in funding compared with others and from where? What is the level of council tax in the force and how does that compare with others?

#### Funding per head of population

Central funding is broken down into formula-based funding\*, and government grants, which are not formula based. Local funding is comprised of council tax, use of reserves and council tax support grants.

Note that forces in Wales did not receive an increase in government grant for agreeing to freeze or reduce council tax but did receive a four year grant from the Welsh Assembly Government for an additional 500 PCSOs across Wales.

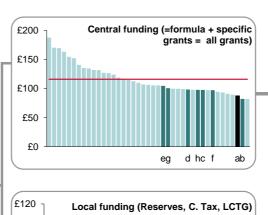
To show a typical council tax payment in the force, Band D tax rates (from CIPFA estimates) have been included . The yield shows the amount, from every £1 of council tax collected, that goes to the local policing body.

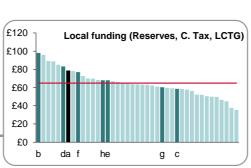


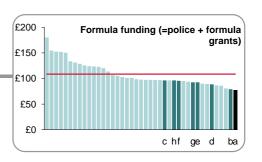
Population	760k				
			Avera	ges	Diff**
	£m	£/head	All	MSG	£m
Formula funding*	58.9	77.5	108.5	89.8	-9.3
Specific grants	8.0	10.5	7.3	5.9	3.5
Central funding	66.9	88.0	115.8	95.7	-5.8
Council tax	52.0	68.4	56.8	66.0	1.8
Legacy council tax grants	7.9	10.4	6.5	6.1	3.3
Reserves	-0.1	-0.2	1.6	1.8	-1.5
Local funding	59.7	78.6	64.9	74.0	3.5
Net revenue expenditure	126.6	166.6	180.7	169.6	-2.3
±0 ( II )		-			

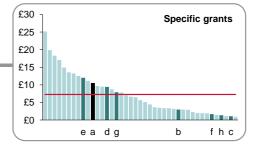
<sup>\*</sup> Sum of police grant, non-domestic rates and revenue support grant.

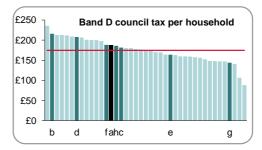
Source: POA estimates 2015/16



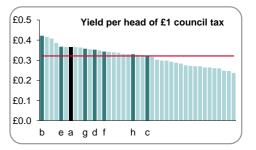












Council tax	% of c.tax	Averag	es			
£/head	to police	All	MSG			
£68.4	37%	£0.32	£0.36			

Dorset

<sup>\*\*</sup> Net cost of the difference in spend to the average per head of MSG forces.

#### Income and expenditure - Earned income

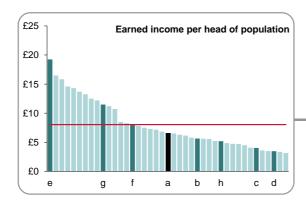
How much money does the force earn compared with others and from where does it receive it?

#### Income per head of population

Earned income is removed from Gross Revenue Expenditure (GRE) in order to calculate NRE and does not include government grants.

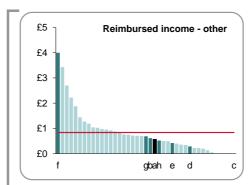
To improve comparability between forces national policing functions have been excluded.

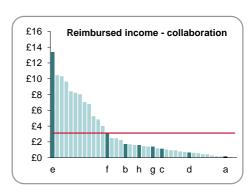
Some forces have high earned income related to special functions such as policing ports and airports or policing large events (sports, festivals etc.).

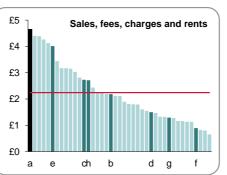


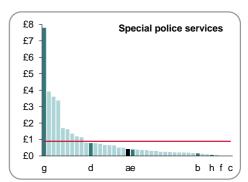
Population	760k					
			Averages		Diff*	£m
	£m	£/head	All	MSG	All	MSG
Reimbursed income						<<
- From collaboration	0.1	0.1	3.1	2.9	-2.3	-2.1
- Other	0.4	0.6	8.0	0.9	-0.2	-0.2
Sales, fees, charges and rents	3.5	4.7	2.2	2.5	1.8	1.6 <<
Special police services	0.3	0.4	0.9	1.2	-0.4	-0.6
Partnership income	0.6	0.8	0.7	0.3	0.0	0.4
Interest	0.0	0.1	0.2	0.2	-0.1	-0.1
Total earned income	5.0	6.6	8.0	8.0	-1.1	-1.0

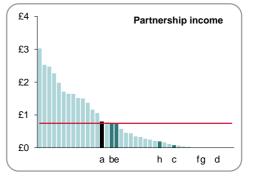
<sup>\*</sup> Net cost of the difference in earnings to the average per head of all/MSG forces.











Source: POA estimates 2015/16

Dorset

## Income and expenditure - Funding trends

How has the local policing body's income changed over time compared with others?

Please note that estimates of reserves are unreliable and that these figures are not adjusted for inflation. The change over time is, therefore, a nominal and not a real change. The Band D council tax rates are from CIPFA estimates.

Note that change over time for reserves has not been given due to values crossing zero, with the potential for false negative s.

Note that values for previous years have been adjusted using mid-2014 population figures.

Force £ per 1,000 pop	2011/12 estimate	2012/13 estimate	2013/14 estimate	2014/15 estimate	2015/16 estimate	Change 11/12- 15/16
Central funding*	103.8	101.9	94.6	91.4	88.0	-15%
Legacy council tax grants			1.8	9.7	10.4	
Council tax	70.7	70.9	73.5	67.5	68.4	-3%
Reserves	-0.3	0.0	0.2	-2.5	-0.2	
Total funding	174.2	172.8	170.0	166.1	166.6	-4%

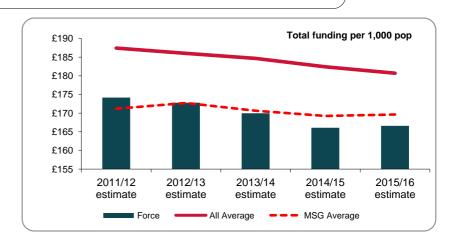
All Average £ per 1000 pop	2011/12 estimate	2012/13 estimate	2013/14 estimate	2014/15 estimate	2015/16 estimate	Change 11/12- 15/16
Central funding*	137.4	126.8	125.1	121.3	115.8	-16%
Legacy council tax grants			1.2	5.9	6.5	
Council tax	54.3	57.9	58.3	54.5	56.8	5%
Reserves	-4.3	1.3	0.1	0.8	1.6	
Total funding	187.4	186.0	184.7	182.4	180.7	-4%

MSG Average £ per 1000 pop	2011/12 estimate	2012/13 estimate	2013/14 estimate	2014/15 estimate	2015/16 estimate	Change 11/12- 15/16
Central funding*	111.4	104.8	102.9	99.9	95.7	-14%
Legacy council tax grants			0.7	5.0	6.1	
Council tax	65.6	66.8	66.8	64.0	66.0	1%
Reserves	-5.7	1.1	0.3	0.4	1.8	
Total funding	171.2	172.7	170.6	169.2	169.6	-1%

Band D tax rate	£180	£180	£184	£187	£187
All Average	£162	£166	£169	£172	£175

<sup>\*</sup> Central funding does not include council tax freeze grant.

Source: POA data



## Income and expenditure - Total costs by function

How does the force apportion its spend across the different functions compared with others? How has this changed since last year?

Population 760k

	Budgeted	Spend per head £		Diff f	Diff from*		% of total**		% Officers***	
	spend £m	Force	MSG Av	MSG £m	Last year	Force	MSG Av	Force	MSG Av	
Neighbourhood policing	11.4	15.0	24.5	-7.2	0.4	9.9%	15.2%	59.7%	64.7%	
Incident (response) management	25.9	34.1	23.7	7.9	1.5	22.6%	14.8%	99.2%	73.0%	
Local investigation/prisoner processing	7.7	10.1	11.0	-0.7	-0.4	6.7%	6.9%	87.9%	92.4%	
Other local policing	1.9	2.5	3.9	-1.1	-0.2	1.7%	2.4%	47.6%	56.3%	
Local policing	46.9	61.7	63.1	-1.1	1.4	40.9%	39.3%	85.6%	83.4%	
Dealing with the public	9.2	12.1	11.1	0.8	0.4	8.0%	6.9%	26.9%	16.8%	
Road policing	0.4	0.6	4.2	-2.7	-1.3	0.4%	2.6%	66.3%	63.1%	
Operational support	6.1	8.0	6.8	0.9	0.8	5.3%	4.2%	75.1%	68.6%	
Intelligence	4.9	6.4	7.2	-0.6	0.2	4.2%	4.5%	57.8%	58.1%	
Investigations	7.5	9.9	13.6	-2.9	0.8	6.5%	8.5%	73.1%	69.4%	
Investigative support	3.6	4.8	4.2	0.4	0.6	3.2%	2.6%	0.0%	2.7%	
Custody	3.1	4.1	4.7	-0.5	0.4	2.7%	2.9%	54.7%	49.8%	
Other criminal justice arrangements	5.2	6.8	6.5	0.3	-0.3	4.5%	4.0%	12.3%	3.8%	
Criminal justice arrangements	8.3	11.0	11.2	-0.2	0.0	7.3%	7.0%	28.0%	21.8%	
ICT	4.6	6.1	8.4	-1.8	0.3	4.0%	5.2%	7.2%	0.9%	
Human resources	1.6	2.1	2.1	0.0	-0.1	1.4%	1.3%	0.0%	0.5%	
Training	2.6	3.5	3.5	0.0	-0.4	2.3%	2.2%	44.9%	41.3%	
Other support functions	16.2	21.3	21.5	-0.1	-2.6	14.1%	13.4%	15.0%	12.8%	
Support functions	25.0	32.9	35.4	-1.9	-2.8	21.8%	22.1%	12.2%	8.8%	
				0.0						
Police and Crime Commissioner	2.8	3.6	3.8	-0.1	1.4	2.4%	2.4%	0.0%	0.0%	
Total exc national policing and central costs	114.6	150.9	160.6	-7.4	1.5	100.0%	100.0%	49.9%	48.6%	
National policing	2.7	3.6	3.4	0.1	0.2					
Central costs	9.2	12.1	5.6	5.0	-1.1					
Total	126.6	166.6	169.6	-2.3	0.5					

Note that workforce under the heading of 'local investigation' are included within 'local policing' not 'investigation' as in POA

Source: POA estimates 2014/15 and 2015/16

<sup>\*</sup> The difference in spend per 1,000 population and last year values have been adjusted with mid-2014 population figures.

<sup>\*\*</sup> Percentage of budgeted spend (excluding on national policing and central costs) by function.

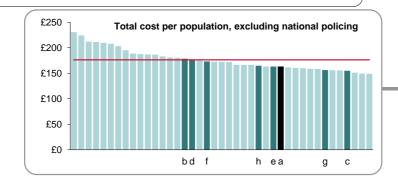
<sup>\*\*\*</sup> Cost of police officers as % of total gross cost by function.

## Income and expenditure - NRE by function - Summary

What does the force spend across the different functions compared with others?

National policing functions have been excluded to improve comparability between forces.

Note that collaboration/outsourcing arrangements will affect staff costs for certain forces.



Population	760k						
		Averages			Diff* £m		
	£m	£/head	All	MSG	All	MSG	
Local policing**	46.9	61.7	68.2	63.1	-4.9	-1.1	
Dealing with the public	9.2	12.1	10.8	11.1	1.0	8.0	
Criminal justice arrangements	8.3	11.0	11.5	11.2	-0.4	-0.2	
Road policing	0.4	0.6	4.2	4.2	-2.8	-2.7 <<	
Operational support***	6.1	8.0	7.2	6.8	0.6	0.9	
Intelligence	4.9	6.4	7.4	7.2	-0.7	-0.6	
Investigations	7.5	9.9	16.2	13.6	-4.8	-2.9 <<	
Investigative support	3.6	4.8	4.5	4.2	0.2	0.4	
Support functions	25.0	32.9	36.1	35.4	-2.4	-1.9	
PCC/Local Policing Body	2.8	3.6	4.0	3.8	-0.3	-0.1	
Tot. exc national pol. & central costs	114.6	150.9	170.1	160.6	-14.6	-7.4	

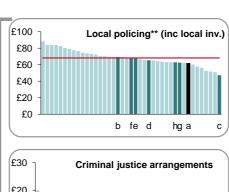
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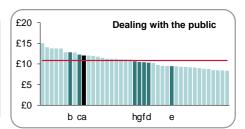


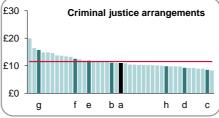
<sup>\*\*</sup> Note that workforce under the heading of 'local investigation' are included within 'local policing' and not 'investigation' as in POA.

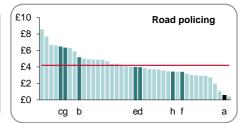
Source: POA estimates 2015/16

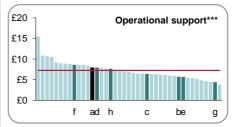
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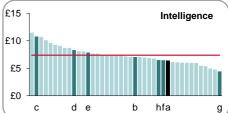


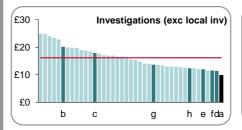


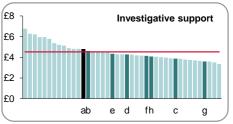


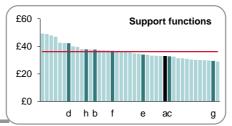


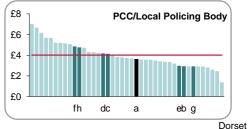












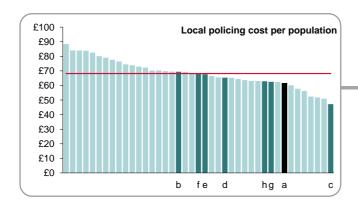
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<sup>\*\*\*</sup> Note that this is the POA category, not the workforce descriptor used in *Policing in Austerity: Meeting the Challenge* (July 2014).

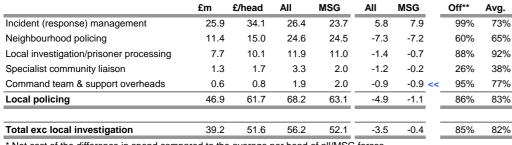
## Income and expenditure - NRE by function - Local policing (including local investigation/prisoner processing)

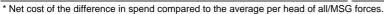
What does the force spend on the different areas within local policing compared with others?

Note that a chart showing the combined cost of neighbourhood policing and incident (response) management has been included as some forces use the same staff to fulfil both functions.



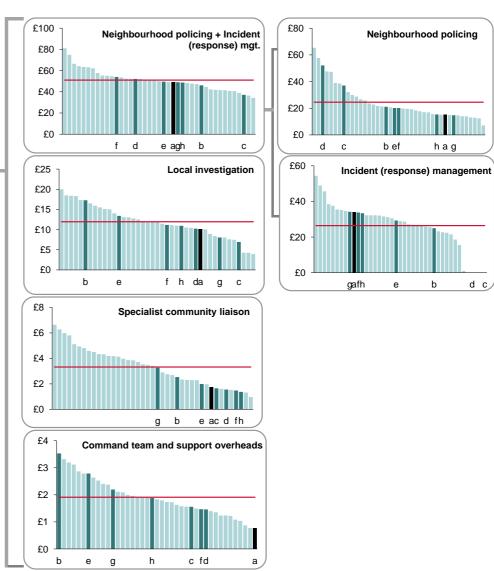
Population	760k								
				Avera	ages	Diff*	£m	%	MSG
		£m	£/head	All	MSG	All	MSG	Off**	Avg.
Incident (response) managem	ent	25.9	34.1	26.4	23.7	5.8	7.9	99%	73%
Neighbourhood policing		11.4	15.0	24.6	24.5	-7.3	-7.2	60%	65%
Local investigation/prisoner pr	ocessing	7.7	10.1	11.9	11.0	-1.4	-0.7	88%	92%
Specialist community liaison		1.3	1.7	3.3	2.0	-1.2	-0.2	26%	38%
Command team & support over	erheads	0.6	0.8	1.9	2.0	-0.9	-0.9 <<	95%	77%
Local policing		46.9	61.7	68.2	63.1	-4 9	-1.1	86%	83%





<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure.

Source: POA estimates 2015/16



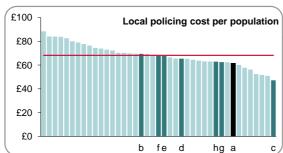
Dorset

<sup>\*\*</sup> Workforce included 'local investigation' are included within 'local policing' not investigation as in POA.

## Income and expenditure - NRE by function - Local policing (including local investigation/prisoner processing) - Use of resources

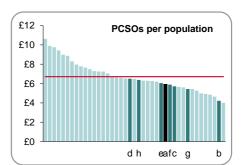
How does the force spend its money within local policing compared with others?

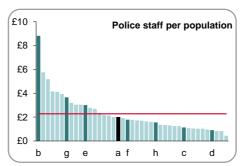
Note that collaboration/outsourcing will affect costs for certain forces.

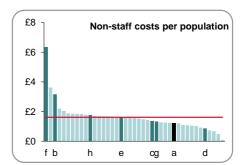


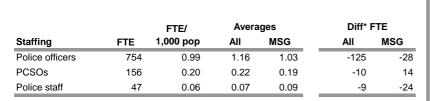
Local policing cost per population	
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£100 -	Police officers per population
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£40 -	
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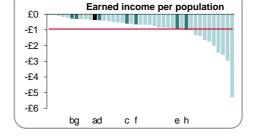






			Avera	ges	Diff**	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	40.2	52.9	58.5	52.8	-4.2	0.1
PCSOs	4.5	5.9	6.7	5.8	-0.6	0.1
Police staff	1.5	2.0	2.3	2.9	-0.2	-0.7
Non-staff costs	0.9	1.2	1.6	2.2	-0.3	-0.8
Earned income	-0.3	-0.4	-0.9	-0.6	0.4	0.1
Total cost	46.9	61.7	68.2	63.1	-4.9	-1.1

Total cost	46.9	61.7	68.2	63.1	-4.9	-1.1	
Cost/FTE		Force	All	MSG	All	MSG	
Police officers		£53k	£51k	£51k	2.1	1.5	
PCSOs		£29k	£31k	£31k	-0.3	-0.3	
Staff		£32k	£31k	£31k	0.1	0.1	



Source: POA estimates 2015/16

Dorset

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Dealing with the public

Note that collaboration/outsourcing will affect costs for certain forces.

How does the force spend its money within dealing with the public compared with others?

Forces with collaboration payments > £2 per head: Cleveland, Lincolnshire.

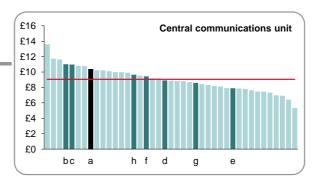
Dealing with the public cost per population

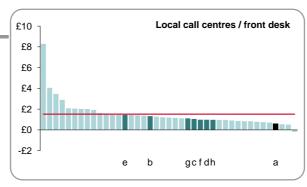
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Population	760k								
				Avera	ages	Diff*	£m	%	MSG
		£m	£/head	All	MSG	All	MSG	Officer**	Average
Central communications unit		7.9	10.4	9.0	9.6	1.0	0.6	22%	17%
Local call centres/front desk		0.4	0.6	1.5	1.1	-0.7	-0.4	0%	0%
Command team and support		0.8	1.1	0.3	0.4	0.6	0.5	87%	36%
Dealing with the public		9.2	12.1	10.8	11.1	1.0	0.8	27%	17%

<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

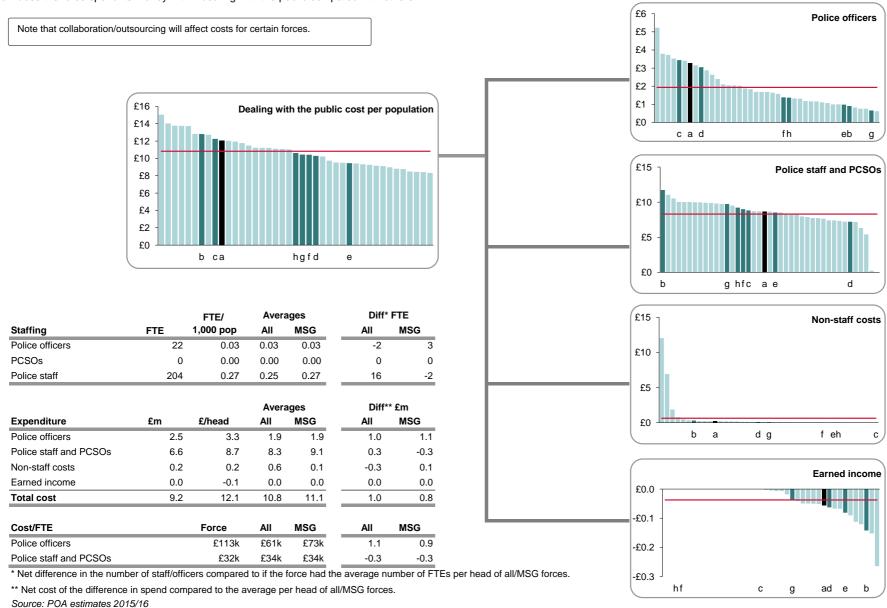
Source: POA estimates 2015/16

Dorset

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure.

## Income and expenditure - NRE by function - Dealing with the public - Use of resources

How does the force spend its money within dealing with the public compared with others?



Dorset

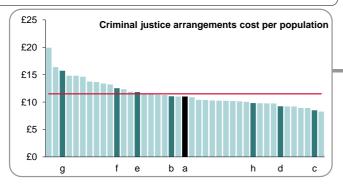
## Income and expenditure - NRE by function - Criminal justice arrangements

What does the force spend on the different areas within criminal justice arrangements compared with others?

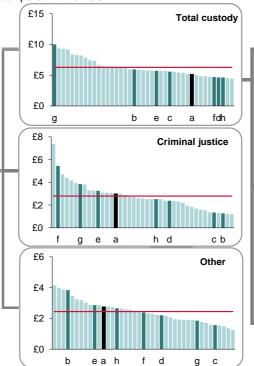
Note that individual charts for all functions are not included. Priority is given to areas with the highest costs.

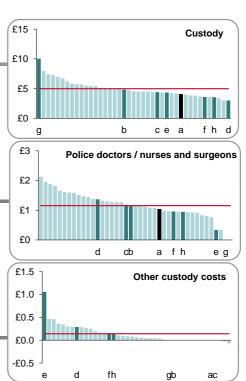
Note that collaboration/outsourcing will affect costs for certain forces.

Forces with collaboration payments over £2 per 1000 pop: Cleveland, Lincolnshire, Warwickshire.



opulation	760k	





			Aver	ages
	£m	£/head	All	MSG
Custody	3.1	4.1	5.0	4.7
Police doctors / nurses and surgeons	0.8	1.0	1.2	0.9
Other custody costs	0.0	0.0	0.1	0.2
Custody subtotal	3.9	5.2	6.3	5.8
Criminal justice	2.3	3.0	2.8	2.9
Police national computer	1.0	1.3	1.2	1.2
Criminal records bureau	0.2	0.3	0.3	0.3
Property officer / stores	0.2	0.2	0.3	0.2
Fixed penalty scheme	0.5	0.6	0.3	0.5
Coroner assistance	0.0	0.0	0.2	0.2
Command team and support	0.2	0.3	0.2	0.2
Other criminal justice arrangements subtotal	2.1	2.8	2.4	2.5
Criminal justice arrangements	8.3	11.0	11.5	11.2

* Net cost of the difference in spend compared to the average per head of all/MSG forces	s.

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure.

MSG

Average

50%

0%

0%

41%

8%

0%

0%

0%

1%

0%

35%

22%

%

Off\*\*

55%

0%

n/a

44%

24%

0%

0%

0%

0%

0%

55%

28%

Source: POA estimates 2015/16 Dorset

Diff\* £m

MSG

-0.5

0.1

-0.2

-0.5

0.1

0.1

0.0

0.0

0.1

-0.1

0.1

0.2

-0.2

All

-0.6

-0.1

-0.1

-0.8

0.2

0.1

0.0

0.0

0.3

-0.2

0.1

0.3

-0.4

#### Income and expenditure - NRE by function - Criminal justice arrangements - Use of resources How does the force spend its money within criminal justice arrangements compared £10 Police officers with others? £8 Note that collaboration/outsourcing will affect costs for certain forces. £6 £4 £2 £25 Criminal justice arrangements cost per population g a e f h b С £20 £10 Police staff and PCSOs £8 £15 £6 £10 £4 £5 £2 £0 £0 b fhd а g ce f b a d е h g С £15 Non-staff costs Diff\* FTE FTE/ **Averages** £10 Staffing 1,000 pop MSG All MSG FTE ΑII Police officers 35 0.05 0.05 0.04 -3 1 £5 **PCSOs** 0 0.00 0.00 0.00 0 0 168 Police staff 0.22 0.20 0.18 18 35 g f ed hc а Diff\*\* £m **Averages** Expenditure £m £/head ΑII MSG ΑII MSG Earned income Police officers 2.4 3.2 3.0 2.6 0.1 0.5 Police staff and PCSOs 4.5 5.9 5.7 4.9 0.2 0.8 Non-staff costs 1.7 2.2 3.5 4.3 -1.0 -1.6 -£1 Earned income -0.2 -0.3 -0.7 -0.5 0.3 0.1 -£2 **Total cost** 8.3 11.0 11.5 11.2 -0.4 -0.2 -£3 Cost/FTE Force ΑII MSG ΑII MSG h gaef d b С Police officers £69k £60k £58k 0.3 0.4 Police staff and PCSOs £27k £29k £28k -0.3 -0.2

Source: POA estimates 2015/16

Dorset

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

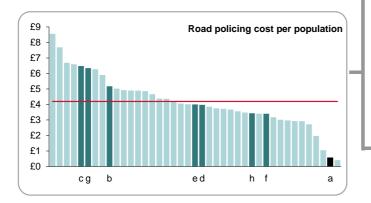
## Income and expenditure - NRE by function - Road policing

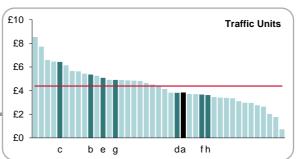
What does the force spend on the different areas within road policing compared with others?

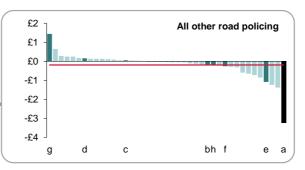
Note that individual charts for all functions are not included. Priority is given to areas with the highest costs.

Note that collaboration/outsourcing may affect costs for certain forces. - particularly those hosting such arrangements.

Forces with collaboration payments over £2 per 1,000 pop: Cambridgeshire Forces with collaboration income over £2 per 1,000 pop: Northamptonshire







Population 7	'60k								
			Aver	ages	Di	ff* £m		% of which	MSG
	£m	£/head	All	MSG	All	MS	SG_	Officers**	Average
Traffic Units	2.9	3.8	4.4	4.6	-0.	4 ·	-0.6	90%	80%
Traffic wardens / PCSOs - Traffic	0.0	0.0	0.0	0.0	0.	0	0.0	n/a	0%
Vehicle Recovery	0.0	-0.1	0.0	0.0	0.	0 -	-0.1	0%	2%
Casualty Reduction Partnership	-2.4	-3.2	-0.2	-0.5	<b>-</b> 2.	2 .	-2.1 <<	0%	11%
Command Team and Support	0.0	0.0	0.0	0.0	0.	0	0.0	n/a	10%
All other road policing subtotal	-2.5	-3.2	-0.2	-0.4	<b>-</b> 2.	3 .	-2.2		
Road policing	0.4	0.6	4.2	4.2	-2.	8 -	-2.7 <<	66%	63%

<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

Source: POA estimates 2015/16 Dorset

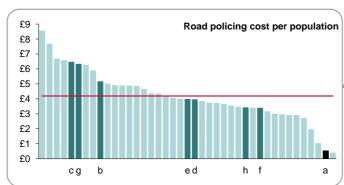
<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure.

## Income and expenditure - NRE by function - Road policing - Use of resources

How does the force spend its money within road policing compared with others?

Note that collaboration, outsourcing and other partnership arrangements will affect costs and earned income for some forces - particularly those hosting such arrangements.

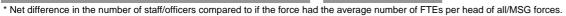
Earned income will include driver awareness courses and Casualty Reduction Partnerships.



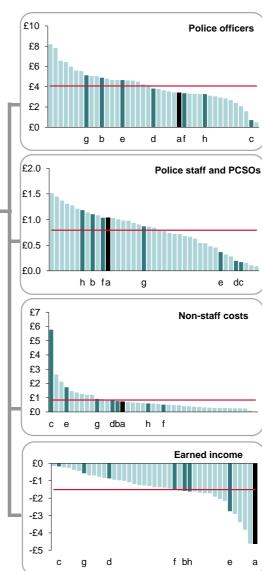
		FTE/	Averages		Diff* F	TE
Staffing	FTE	1,000 pop	All	MSG	All	MSG
Police officers	50	0.07	0.08	0.08	-10	-10
PCSOs	0	0.00	0.00	0.00	0	0
Police Staff	26	0.03	0.02	0.02	8	8

			Averages		Diff**	εm
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	2.6	3.4	4.1	3.7	-0.5	-0.2
Police staff and PCSOs	8.0	1.0	8.0	0.7	0.2	0.2
Non-staff costs	0.5	0.7	8.0	1.5	-0.1	-0.6
Earned income	-3.5	-4.6	-1.5	-1.7	-2.4	-2.2
Total cost	0.4	0.6	4.2	4.2	-2.8	-2.7

Cost/FTE	Force	All	MSG	All	MSG
Police officers	£52k	£51k	£46k	0.0	0.3
Police staff and PCSOs	£30k	£32k	£30k	-0.1	0.0



 $<sup>^{\</sup>star\star}$  Net cost of the difference in spend compared to the average per head of all/MSG forces.



Source: POA estimates 2015/16

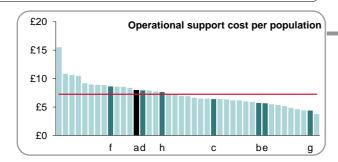
## Income and expenditure - NRE by function - Operational support

What does the force spend on the different areas within operational support compared with others?

Note that individual charts for all functions are not included. Priority is given to areas with the highest costs. Operational support used here is the POA category, not the workforce descriptor used in HMIC's PEEL: Police efficiency 2015 (October 2015)

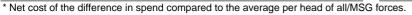
Note that collaboration/outsourcing will affect costs for certain forces.

Forces with collaboration payments over £2 per 1,000 pop: Cleveland, Cambridgeshire, Gwent and North Wales.



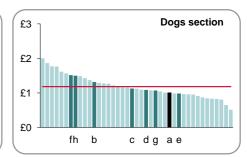
Population	760k			Avera	iges	Diff*	£m
		£m	£/head	All	MSG	All	MSG
Firearms unit		3.3	4.3	3.2	3.5	0.8	0.6
Dogs section		0.8	1.0	1.2	1.2	-0.1	-0.1
Advanced public order		0.5	0.6	1.0	0.4	-0.3	0.2

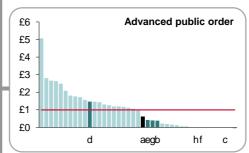
Operational support	6.1	8.0	7.2	6.8	0.6	0.9
Specialist terrain	0.2	0.3	0.1	0.1	0.1	0.1
Airports and ports policing unit	0.0	0.0	0.0	0.0	0.0	0.0
Event	0.3	0.4	0.0	0.0	0.3	0.3
Mounted police	0.0	0.0	0.1	0.0	-0.1	0.0
Command team and support	0.1	0.1	0.4	0.5	-0.2	-0.3
Civil contingencies	0.1	0.2	0.5	0.4	-0.2	-0.2
Air operations	0.9	1.1	0.8	0.7	0.2	0.3
Advanced public order	0.5	0.6	1.0	0.4	-0.3	0.2
Dogs section	0.8	1.0	1.2	1.2	-0.1	-0.1
Firearms unit	3.3	4.3	3.2	3.5	0.8	0.6

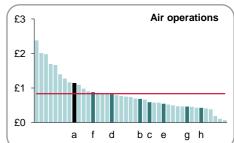


<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

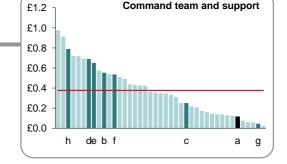
£8 Firearms unit £6 £4 £2 £0 fh a d С е b g







Command team and support



Source: POA estimates 2015/16

%

Off\*\*

91%

94%

83%

0%

46%

92%

n/a

60%

n/a 91%

75%

MSG

Average

83%

83%

50%

6%

48%

53%

9%

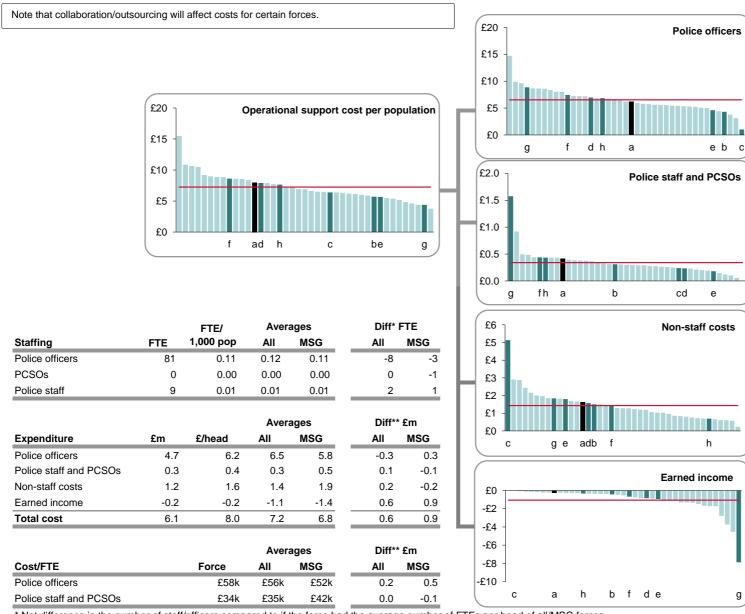
32% 21%

20%

69%

#### Income and expenditure - NRE by function - Operational support - Use of resources

How does the force spend its money within operational support compared with others?



<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

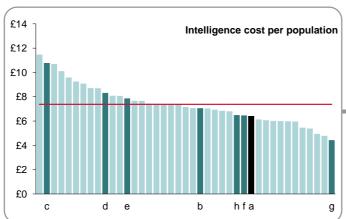
<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Intelligence

What does the force spend on the different areas within intelligence compared with others?

Note that collaboration/outsourcing will affect costs for certain forces.

Forces with collaboration income over £2 per 1,000 pop: Cambridgeshire, Merseyside Forces with collaboration income over £2 per 1,000 pop: Derbyshire, Leicestershire, Thames Valley, Merseyside.



~							
	£8 -						_
	£6 -		ш			III mana	
	£4 -		ш		ш		
	£2 -		ш		ш		
	£0 📗						
		С	d	e	b	hfa	_g

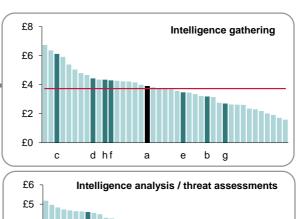
Population 760k						
			Avera	ages	Diff	* £m
	£m	£/head	All	MSG	All	MSG
Intelligence gathering	3.0	3.9	3.7	4.1	0.1	-0.1
Intelligence analysis / threat assessments	1.7	2.2	3.4	2.9	-0.9	-0.5
Command team and support		0.3	0.3	0.3	0.0	0.0

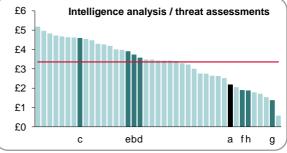
4.9

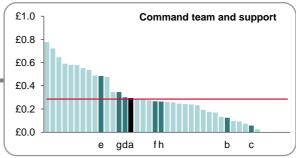
6.4

7.4

7.2







%	MSG
Off**	Average
89%	78%
0%	25%
78%	67%
58%	58%

Source: POA estimates 2015/16

Intelligence

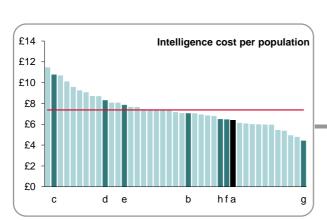
-0.6

<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

## Income and expenditure - NRE by function - Intelligence - Use of resources

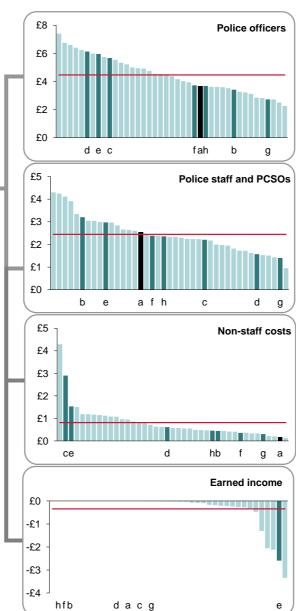
How does the force spend its money within intelligence compared with others?



		FTE/	Avera	ages	Diff*	FTE
Staffing	FTE	1,000 pop	All	MSG	All	MSG
Police officers	53	0.07	0.08	0.09	-11	-12
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	68	0.09	0.08	0.08	9	11

			Averages		Diff	** £m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	2.8	3.7	4.5	4.4	-0.6	6 -0.5
Police staff and PCSOs	1.9	2.5	2.4	2.3	0.1	0.2
Non-staff costs	0.1	0.2	0.8	0.8	-0.5	5 -0.5
Earned income	0.0	0.0	-0.3	-0.3	0.3	3 0.2
Total cost	4.9	6.4	7.4	7.2	-0.7	7 -0.6

		Avera	ges	Diff** £m	
Cost/FTE	Force	All	MSG	All	MSG
Police officers	£53k	£53k	£51k	0.0	0.1
Police staff and PCSOs	£28k	£32k	£31k	-0.2	-0.2



<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Investigations (excluding local investigation/prisoner processing)

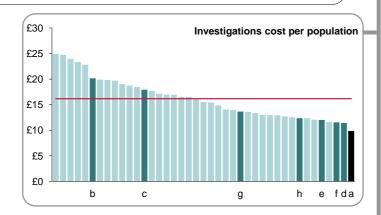
What does the force spend on the different areas within investigations compared with others?

Note that spend on local investigation/prisoner processing is classified under local policing.

Note that collaboration/outsourcing will affect costs for certain forces.

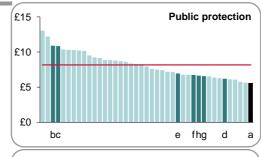
Forces with collaboration payments over £2 per 1,000 pop: Cambridgeshire, Derbyshire, Lincolnshire, Merseyside, Norfolk, Northamptonshire and Nottinghamshire. Forces with collaboration income over £2 per 1,000 pop: Bedfordshire, Leicestershire and Merseyside.

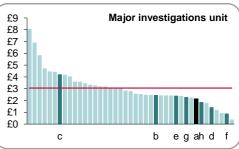
A new category for cyber crime was added to the POA dataset this year, for use when a force has a seperate cyber crime unit. Many forces (18) have entered a zero value..

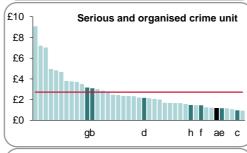


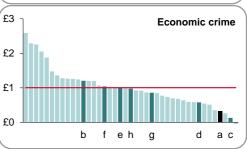
Population	760k

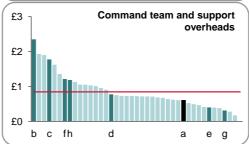
			Aver	ages
	£m	£/head	All	MSG
Public protection	4.2	5.6	8.2	7.5
Major investigations unit	1.6	2.1	3.1	2.2
Serious and organised crime unit	0.9	1.2	2.7	1.8
Economic crime	0.2	0.3	1.0	8.0
Command team and support overheads	0.5	0.6	0.8	1.1
Specialist investigation units	0.0	0.0	0.2	0.1
Cyber crime	0.0	0.0	0.2	0.1
Investigations	7.5	9.9	16.2	13.6

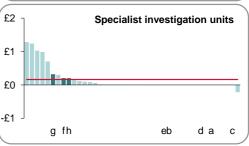




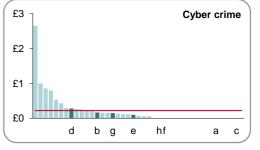








D	iff* £	m		%	Average
Al	1 1	VISG		Off**	MSG
-2	.0	-1.5	<<	79%	76%
-0	.7	-0.1		85%	62%
-1	.2	-0.5		34%	72%
-0	.5	-0.3		32%	46%
-0	.2	-0.4		84%	69%
-0	.1	-0.1		n/a	30%
-0	.2	-0.1		n/a	18%
-4	.8	-2.9	<<	73%	69%



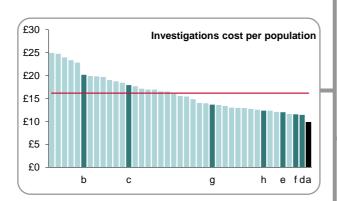
<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure

Income and expenditure - NRE by function - Investigations (excluding local investigation/prisoner processing) - Use of resources

How does the force spend its money within investigations compared with others?

Note that collaboration/outsourcing will affect costs for certain forces.

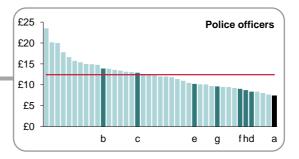


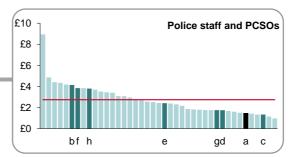
		FTE/	Averages		Diff*	FTE
Staffing	FTE	1,000 pop	All	MSG	All	MSG
Police officers	115	0.15	0.23	0.19	-58	-26
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	32	0.04	0.09	0.08	-34	-27

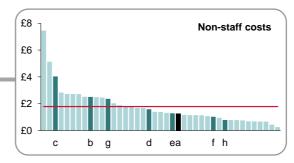
			Averages		Diff*	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	5.6	7.4	12.4	10.0	-3.8	-2.0
Police staff and PCSOs	1.1	1.5	2.7	2.6	-1.0	-0.8
Non-staff costs	1.0	1.3	1.8	1.9	-0.4	-0.4
Earned income	-0.2	-0.3	-0.8	-0.8	0.4	0.4
Total cost	7.5	9.9	16.2	13.6	-4.8	-2.9

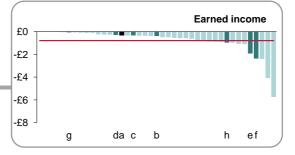
		Averages		Averages Diff		Diff**	£m
Cost/FTE	Force	All	MSG	All	MSG		
Police officers	£49k	£55k	£54k	-0.6	-0.6		
Police staff and PCSOs	£35k	£32k	£33k	0.1	0.1		

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

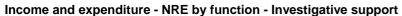








 $<sup>^{\</sup>star\star}$  Net cost of the difference in spend compared to the average per head of all/MSG forces.



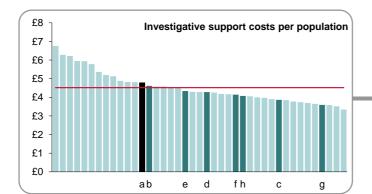
What does the force spend on the different areas within investigative support compared with others?

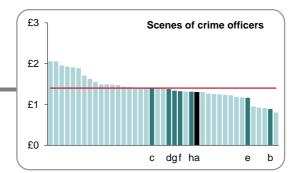
Note that individual charts for all functions are not included. Priority is given to areas with the highest costs.

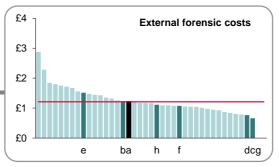
Note that collaboration/outsourcing will affect costs for certain forces.

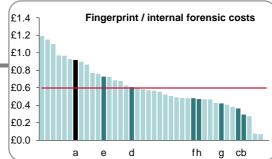
Forces with collaboration payments over £2 per 1,000 pop: Humberside, North Yorkshire and South Yorkshire.

Forces with collaboration income over  $\pounds 2$  per 1,000 pop: Derbyshire, Humberside and West Yorkshire.









Population	760k

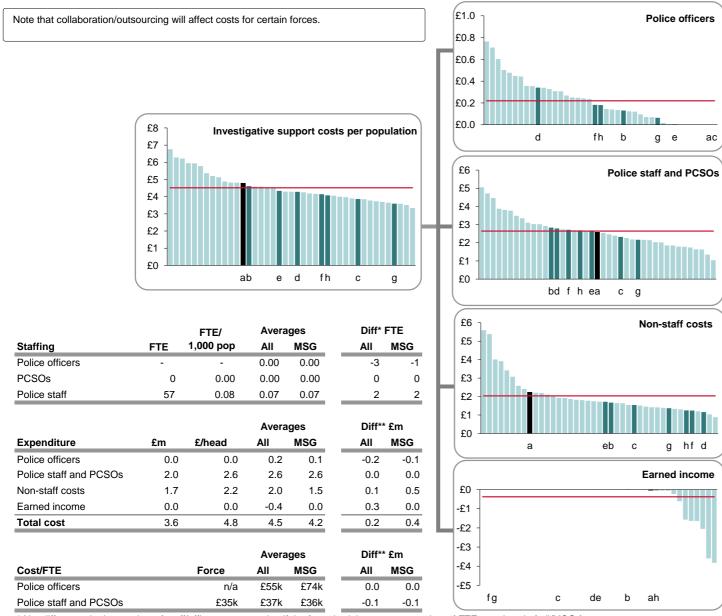
			Avera	ages	Diff*	£m	%	MSG
	£m	£/head	All	MSG	All	MSG	Off**	Average
Scenes of crime officers	1.0	1.3	1.4	1.3	-0.1	0.0	0%	0%
External forensic costs	0.9	1.2	1.2	0.9	0.0	0.2	0%	0%
Other forensic services	0.7	0.9	0.9	1.0	0.0	-0.1	0%	10%
Fingerprint/internal forensic	0.7	0.9	0.6	0.5	0.2	0.3	0%	0%
Photographic image recovery	0.3	0.3	0.3	0.2	0.1	0.1	0%	3%
Command team and support	0.1	0.1	0.2	0.2	-0.1	-0.1	0%	0%
Investigative support	3.6	4.8	4.5	4.2	0.2	0.4	0%	3%
* Net cost of the difference in on					-1 -11/1/100			

<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure.

## Income and expenditure - NRE by function - Investigative support - Use of resources

How does the force spend its money within investigative support compared with others?



<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

Source: POA estimates 2015/16

HMIC

<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Support functions

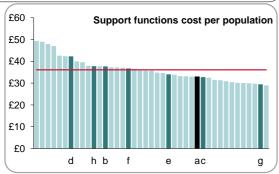
What does the force spend on the different areas within support functions compared with others?

Note that individual charts for all functions are not included. Priority is given to areas with the highest costs.

Note that collaboration/outsourcing will affect costs for certain forces.

Forces with collaboration payments over £2 per 1,000 pop: Avon and Somerset, Bedfordshire, Cambridgeshire, Cleveland, Derbyshire, Gwent, Hampshire, Humberside, Lincolnshire, Northamptonshire, South Yorkshire and Wiltshire.

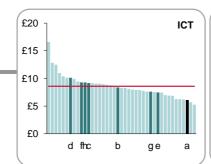
Forces with collaboration income over £2 per 1,000 pop: Bedfordshire, Cheshire, Derbyshire, Humberside, Leicestershire, South Yorkshire and Thames Valley.

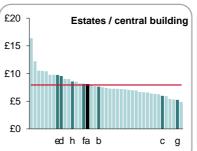


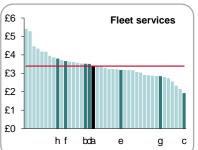
Population	760k
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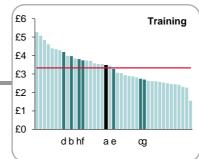
			Averages		Diff	* £m
	£m	£/head	All	MSG	All	MSG
ICT	4.6	6.1	8.6	8.4	-1.9	-1.8 <
Estates / central building	6.2	8.1	7.9	7.9	0.1	0.2
Fleet services	2.6	3.4	3.4	3.2	0.0	0.1
Training	2.6	3.5	3.3	3.5	0.1	0.0
Performance review	1.4	1.9	2.3	1.9	-0.3	-0.1
Administration support	1.3	1.7	2.1	2.3	-0.3	-0.5
Human resources	1.6	2.1	2.1	2.1	0.0	0.0
Professional standards	1.0	1.4	1.3	1.1	0.0	0.2
Finance	0.7	1.0	1.2	1.2	-0.2	-0.2
All other support functions	3.0	4.0	3.9	3.8	0.1	0.2
Support functions	25.0	32.9	36.1	35.4	-2.4	-1.9

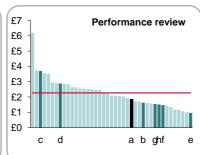
<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

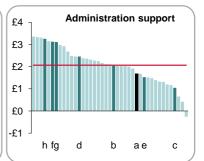


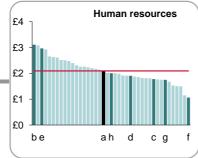


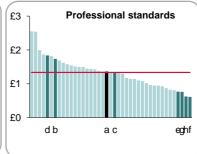


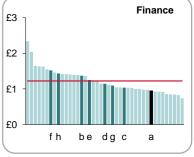




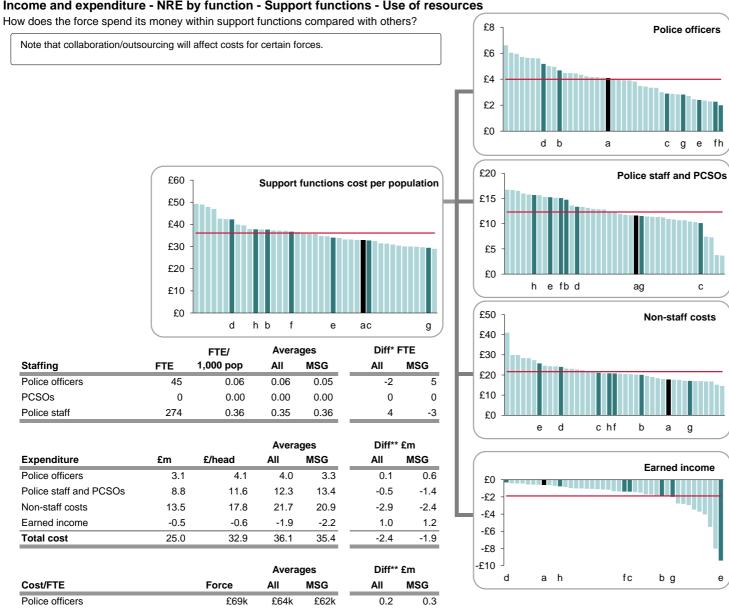








## Income and expenditure - NRE by function - Support functions - Use of resources



<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

£37k

-0.7

-1.2

£35k

£32k

Source: POA estimates 2015/16

Police staff and PCSOs

<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

## Income and expenditure - NRE by function - Support functions - Use of resources (2)

These charts provide a detailed breakdown of support service functions as a cost per FTE and a percentage of total NRE.

Note that collaboration/outsourcing will affect costs for certain forces.

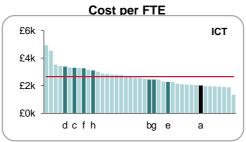
# POA 2015/16 estimates (including national policing functions)

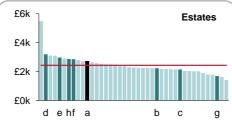
Total FTE	2,273 (Officers, staff and PCSOs)
Officer FTE	1,211
Total NRE (£m)	126.6

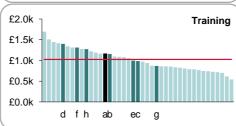
	Cost £m	per FTE	All Avg	Diff* £m
ICT	4.6	£2,025	£2,656	-1.4
Estates	6.2	£2,717	£2,432	0.6
Training	2.6	£1,163	£1,025	0.3
Human resources	1.6	£694	£647	0.1
Finance	0.7	£318	£379	-0.1

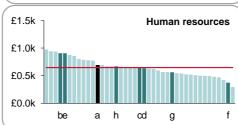
	% NRE	All Avg	Diff* £m
ICT	3.6%	4.8%	-1.4
Estates	4.9%	4.4%	0.7
Training	2.1%	1.9%	0.3
Human resources	1.2%	1.2%	0.1
Finance	0.6%	0.7%	-0.1

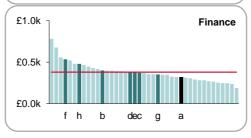
<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all forces.

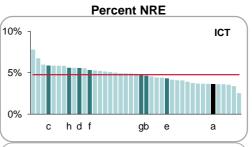


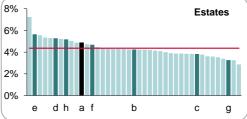


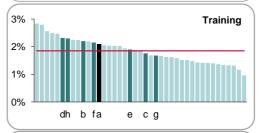


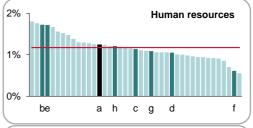


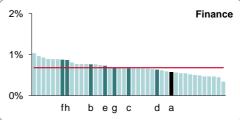






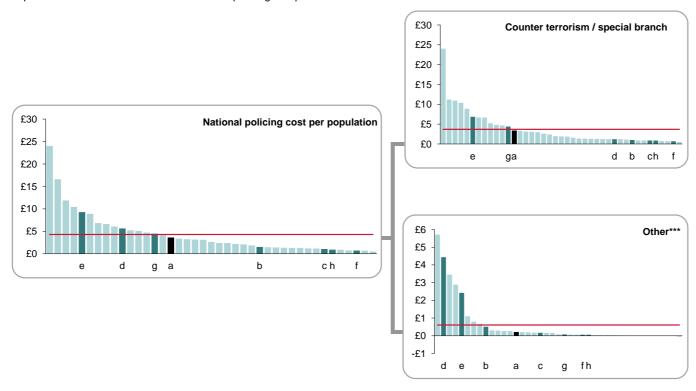






### Income and expenditure - NRE by function - National policing

What does the force spend on the different areas within national policing compared with others?



page 37

Population 7	'60k							
			Aver	ages	Diff'	£m	%	MSG
	£m	£/head	All	MSG	All	MSG	Off**	Average
Counter terrorism/special branch	2.6	3.4	3.7	2.4	-0.2	0.7	83%	68%
Other***	0.2	0.2	0.6	1.0	-0.3	-0.6	88%	72%
National policing	2.7	3.6	4.3	3.4	-0.5	0.1	84%	69%
Specific grants	-1.7	-2.3	-3.5	-2.5	0.9	0.1		
Cost net of grants	1.0	1.3	0.8	0.9	0.4	0.3		

<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

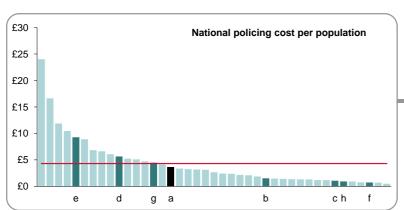
Source: POA estimates 2015/16

<sup>\*\*</sup> Officer salaries and overtime as % of gross expenditure.

<sup>\*\*\*</sup> Other includes POS categories for hosting national services, secondments (out of force), ACPO projects and other national policing requirements.

### Income and expenditure - NRE by function - National policing - Use of resources

How does the force spend its money within national policing compared with others?



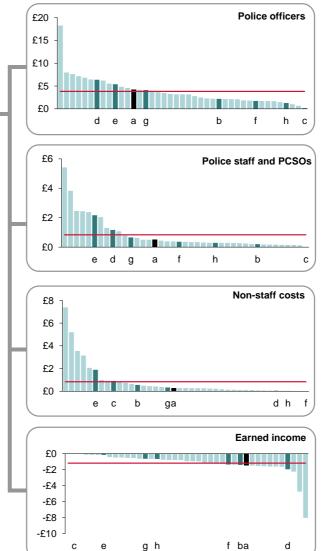
		FTE/	Avera	ages	Diff*	FTE
Staffing	FTE	1,000 pop	All	MSG	All	MSG
Police officers	56	0.07	0.07	0.05	6	18
PCSOs	0	0.00	0.00	0.00	0	0
Police staff	12	0.02	0.03	0.02	-8	-4

			Averages		Diff**	£m
Expenditure	£m	£/head	All	MSG	All	MSG
Police officers	3.2	4.3	3.8	3.2	0.3	0.8
Police staff and PCSOs	0.4	0.5	0.8	0.7	-0.3	-0.1
Non-staff costs	0.2	0.3	0.8	0.5	-0.4	-0.2
Income exc grants	-1.1	-1.5	-1.2	-1.0	-0.2	-0.4
Total cost	2.7	3.6	4.3	3.4	-0.5	0.1
Specific grants	-1.7	-2.3	-3.5	-2.5	0.9	0.1
Cost net of grants	1.0	1.3	0.8	0.9	0.4	0.3

		Avera	ges	Diff** £m		
Cost/FTE	Force	All	MSG	All	MSG	
Police officers	£58k	£58k	£64k	0.0	-0.4	
Police staff and PCSOs	£31k	£32k	£32k	0.0	0.0	

<sup>\*</sup> Net difference in the number of staff/officers compared to if the force had the average number of FTEs per head of all/MSG forces.

Source: POA estimates 2015/16



<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

### Income and expenditure - NRE by function - Police and Crime Commissioner (PCC)/Local policing bodies

What is the expenditure of the local policing body on its own office and non-policing commissioned services?

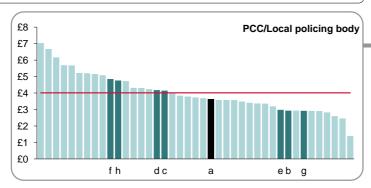
Broadly, 'Cost of PCC/Deputy Mayor for Policing and Crime' includes salary and associated costs (including expenses and training) of the PCC, deputy PCC and any appointed deputies and special advisers. For the Metropolitan Police Service this relates to the Deputy Mayor for Policing and Crime and similar staff and costs. PCC salaries are set by the Senior Salaries Review Body.

'Office of PCC/local policing body & other costs' includes salary and associated costs of the Chief Executive, Chief Finance Officer and any other staff employed to support the PCC/ Deputy Mayor as well as office-running costs. It also includes other local policing body costs such as external audit and council tax leaflets.

### PCC Commissioned services includes

- services previously commissioned under the community safety fund grant;
- victim and witness services including restorative justice (RJ); and
- services directly commissioned by the PCC.

The split between Community Safety and Victims/Witnesses/RJ/Other costs is based on percentage of gross PCC Commissioned Services spent on Community Safety.

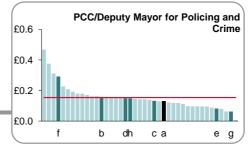


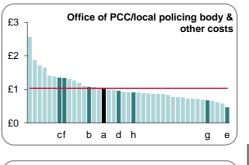
Data on the office of the PCC should be read with caution as staff numbers will vary according to the local context. Some staff within the OPCC may be providing a dual service to the force, e.g., finance, communications or analysis teams.

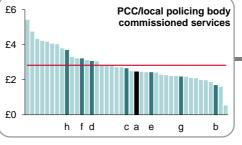
Note that HMIC do not inspect expenditure incurred by local policing bodies/PCCs.

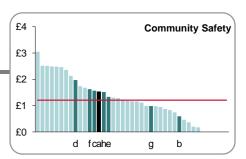
Population	760k						
			Averages			Diff	* £m
		£m	£/head	All	MSG	All	MSG
Cost of PCC/Deputy Mayor for Policing and Crime		0.10	0.13	0.15	0.14	-0.02	-0.01
Office of PCC/local policing body & other costs		0.77	1.01	1.03	0.98	-0.01	0.03
PCC/local policing body commissioned services		1.88	2.48	2.82	2.68	-0.26	-0.15
Community Safety		1.16	1.53	1.21	1.39	0.25	0.11
Victims & witnesses, restorative justice & other		0.72	0.95	1.61	1.29	-0.51	-0.26
PCC/Local policing body cost		2.75	3.62	4.01	3.80	-0.29	-0.13
***				DOO "			

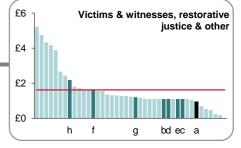
<sup>\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG PCCs/local policing bodies.











Source: POA estimates 2015/16 Dorset page 39

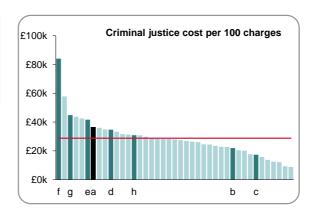
### Income and expenditure - Criminal justice costs

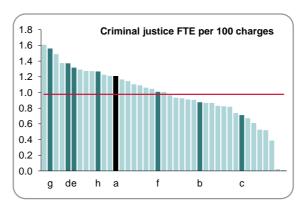
How much does the force spend per charge compared with others? What is the size of its workforce that deals with criminal justice?

These charts show the NRE cost of criminal justice (as opposed to criminal justice arrangements) per 100 charges.

FTE within the criminal justice function is then shown per 100 charges.

Note that charges data is from 2014/15 whereas FTE and cost figures are from 2015/16 estimates.





Charges	6,264					
		Per 100	Avera	iges	MSG Diff	
	Force	charges	All	MSG	WISG DIII	
Criminal justice FTE	76	1.2	1.0	1.2	3 *	
Criminal justice cost	£2.3m	£36k	£29k	£39k	-£0.2m **	

<sup>\*</sup> Net difference in the number of FTEs compared to if the force had the average number of FTEs per head of MSG forces.

Source: POA estimates 2015/16 (costs/FTE) and Home Office Crime Statistics 2014/15 (charges)

<sup>\*\*</sup> Net cost of the difference in spend compared to the average per head of all/MSG forces.

### **Workforce - Summary**

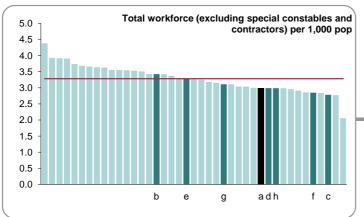
How large is the force's workforce relative to it's population compared with others? How many officers, staff, PCSOs and special constables do they employ per 1,000 population?

% of total

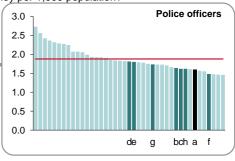
Figures in the charts give the total number (including those within national policing) of FTEs (or head count for special constables) per 1,000 population.

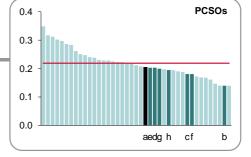
All data is from POA except for contractors - which comes from ADR and is 2014/15 FTE. Special constables data, taken from POA, is average head count across the year.

Note that collaboration/outsourcing will affect staff/non-staff costs for certain forces.



3.5 ]	Officers and PCSOs
3.0	
2.5	IIIIII
2.0 -	
1.5 -	
1.0 -	
0.5 -	
0.0	de g hcab f
	d e g hca b f
2.0 ]	Police staff
1.5 -	limm,
1.0 -	
0.5 -	
0.0 <b>l</b>	e afhg cd

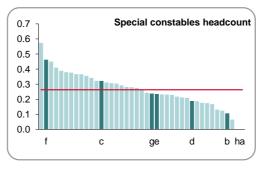




Population	760k

	FTE	FTE/	All		workfo	
	FIE	1,000 pop	Avg	Diff* FTE	Force	Avg
Police officers	1,211	1.59	1.88	-216	53%	57%
PCSOs	156	0.20	0.22	-11	7%	7%
Sub-total	1,367	1.80	2.10	-227	60%	64%
Police staff	907	1.19	1.18	7	40%	36%
Total	2,273	2.99	3.28	-220	100%	100%
Special constables **	0	0.00	0.26	-200		

0.00



<sup>\*</sup> Net difference in the number of officers compared to if the force had the average number of FTEs per head of all forces.

0.05

-35

Contractors

Source: POA estimates 2015/16, ADR 502 for special constables as at March 2015

0

<sup>\*\*</sup> Headcount

### **Workforce - Officers**

How are officers in the force apportioned across operational front line, frontline support and operational support?

100%

80%

60%

HMIC split police workforce roles into three categories using the ADR601 functions: operational front line (including visible and non-visible), frontline support\* and business support.

ADR601 categories are mapped to the POA data for use here. For consistency to elsewhere in the profile, counter terrorism/special branch (a national policing function) has been removed from the front line. Due to this, and the fact that ADR601 data deals with officers in post as of 31 March whereas POA data is of budgeted posts for the whole financial year, proportions will not necessarily match to other published figures. Annex 4 shows a list of POA functions and their classification.

Note that collaboration/outsourcing will affect costs for certain forces.

\* In PEEL: Police efficiency 2015, HMIC define this role as operational support. Since this is the name of a POA category, frontline support is used here to avoid confusion.

20% - 0% fh gab c e d	20% - 0% a h g fd e b c
7% 7 % Frontline support	% Non-visible operational front line
6% 5% 4% 2% - 1% 0% d e g bca fh	50% 40% 30% 20% 10% c b f e hg da
% Business support	
3% - 2% - 1% - 0% d c b a g e h f	

% Operational front line

Police officers	FTE	Force	Averages		
	FIE	roice	All	MSG	
Visible	746	64.6%	60.5%	60.8%	
Non-visible	349	30.2%	33.4%	34.0%	
Operational front line	1,095	94.8%	93.9%	94.8%	
Frontline support	25	2.2%	3.6%	2.8%	
Business support	35	3.0%	2.5%	2.5%	
Other**	56				
Total	1,211	100%	100%	100%	

<sup>\*\*</sup> Officers are classified as Other if their role does not fit into any of the three categories. They are not included in the percentage figures. See Annex for details.

Source: POA estimates 2015/16

Dorset

% Visible operational front line

80%

60%

40%

### Workforce - Police staff

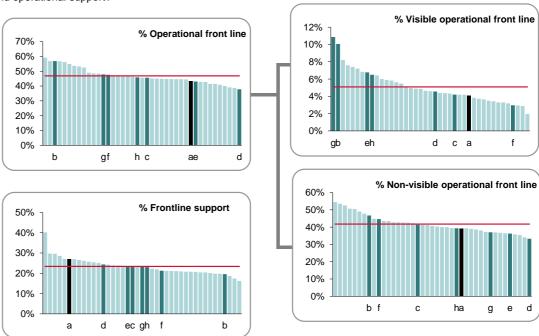
How are police staff in the force apportioned across front line, frontline support and operational support?

HMIC split police workforce roles into three categories using the ADR601 functions: operational front line (including visible and non-visible), frontline support\* and business support.

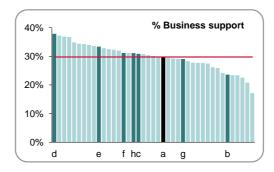
ADR601 categories are mapped to the POA data for use here. For consistency to elsewhere in the profile, counter terrorism/special branch (a national policing function) has been removed from the front line. Due to this, and the fact that ADR601 data deals with officers in post as of 31 March whereas POA data is of budgeted posts for the whole financial year, proportions will not necessarily match to other published figures. Annex 4 shows a list of POA functions and their classification.

Note that PCSOs are not included here as they, almost exclusively, work in visible frontline roles.

\* In PEELPolice efficiency 2015, HMIC define this role as operational support. Since this is the name of a POA category, frontline support is used here to avoid confusion.



Police staff	FTE	Force	Averages		
	- I- I-	roice	All	MSG	
Visible	36	4%	5%	6%	
Non-visible	348	39%	42%	40%	
Operational front line	384	43%	47%	46%	
Frontline support	239	27%	23%	23%	
Business support	262	30%	30%	31%	
Other*	23				
Total	907	100%	100%	100%	



Source: POA estimates 2015/16

Dorset

<sup>\*</sup> Staff are classified as Other if their role does not fit into any of the three categories. They are not included in the percentage figures. See Annex 4 for details.

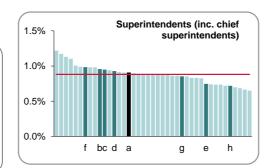
### Workforce - Officers/PCSOs by rank

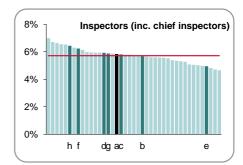
How are officers in the force split amongst the ranks compared with other forces? What is the supervisory ratio of sergeants to constables (and PCSOs) compared with others?

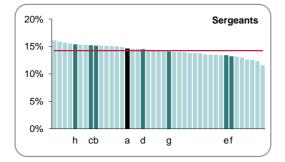
Charts show the proportion of the total officer/PCSO workforce at each rank. The chart for superintendents includes chief superintendents, and the chart for inspectors includes chief inspectors. National Police Chiefs Council (NPCC) are officers above the rank of chief superintendents.

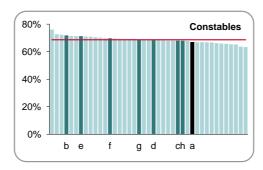
Two further charts show numbers of constables (and PCSOs) per sergeant giving an indication of the average supervision requirement for each sergeant.

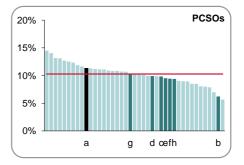
Note that this is ADR data for all officers and so totals will not match the POA data given elsewhere.









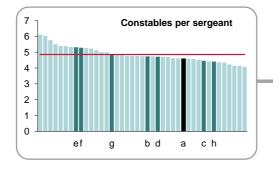


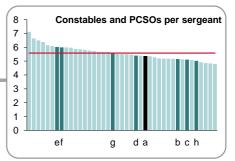
Officers and PCSOs	FTE	%	All Avg
NPCC ranks	3	0.2%	0.2%
Chief superintendents	3	0.2%	0.2%
Superintendents	10	0.7%	0.6%
Chief inspectors	24	1.7%	1.3%
Inspectors	60	4.2%	4.4%
Sergeants	210	14.6%	14.2%
Constables	963	67.1%	68.7%
PCSOs	163	11.3%	10.3%
Force total	1,435	100.0%	100.0%

Supervision ratio	Force	All Avg
Constables per sergeant	4.6	4.9
Constables and PCSOs per sergeant	5.4	5.6

Source: ADR 502 March 2015

### Supervision ratio





Dorset

### Workforce - Mix of officers/staff

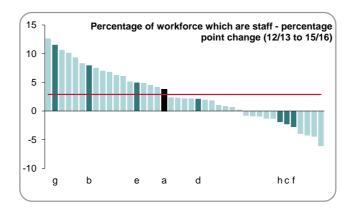
In functions where officers and staff can fulfil similar roles, what proportion of these functions are made up of police staff compared with other forces? How has that changed?

Data shows the proportion of workforce who are staff across the functions outlined below. 2012/13 data are used as a baseline for the presentation of trends (so the change is over three years).

The categories below have been chosen since they highlight areas where change may be occurring.

Care should be taken when examining functions with a small workforce. Exclamation marks are used to indicate categories which have fewer than 20 FTE officers and staff in total.

Note that collaboration/outsourcing will affect staff numbers for certain functions in some forces.



		201	5/16 Estima	ates			2012/13 Estir				Percentage poir	nt change in %
	Police	Police	% Staff	All Avg	Diff*	Police	Police	% Staff	All Asses	Diff*	Diff* roles fulfilled	
	officers	Staff	% Stail	All Avg	FTE Off	officers	Staff	% Stail	All Avg	FTE Off	Force	All avg
Criminal justice	7	69	91%	95%	3	7	59	90%	89%	-1	1.0	5.7
Local call centres / front desk	0	17	100%	98%	0	0	29	100%	92%	-2!	0.0	5.6
Intelligence analysis	0	61	100%	66%	-20	0	44	100%	62%	-17	0.0	4.7
Intelligence gathering	47	8	14%	30%	9	35	9	21%	26%	2	-7.4	4.1
Scenes of crime officers	0	23	100%	99%	0	0	22	100%	95%	-1	0.0	3.3
Central communications unit	15	185	93%	84%	-16	27	92	77%	83%	7	15.5	1.9
Custody	27	38	58%	45%	-9	27	45	63%	44%	-14	-4.2	1.5
Training	24	28	54%	47%	-4	27	25	48%	46%	-1	6.6	1.2
Human resources	0	29	100%	98%	-1	0	32	100%	98%	-1	0.0	-0.2
Administration support	0	56	100%	97%	-2	1	64	98%	97%	-1	1.5	-0.3
Total (of above functions)	120	513	81%	75%	-39	124	421	77%	72%	-28	3.8	2.9

<sup>\*</sup> Net difference in the number of officers if the force had the average proportion of staff of all forces.

Source: POA estimates 2015/16 & 2012/13

Dorset

### Workforce - Workforce numbers by function

Population

Finance

Central costs

Total

National policing

Support functions

Other support functions

Police and Crime Commissioner\*\*

Total exc national policing and central costs

What are the numbers of police officers, staff and PCSOs across various functions? How has this changed since last year?

760k

	Workforce FTE	Workforce FTE	Diff from	% change from
	2015/16	2014/15	last year, FTE	last year
Neighbourhood policing	274	280	-6	-2%
Incident (response) management	489	469	20	4%
Local investigation / prisoner support*	150	157	-7	-4%
Other local policing	43	46	-4	-8%
Local policing	956	952	4	0%
Investigations	146	116	30	26%
Dealing with the public	226	212	14	6%
Operational support	90	85	5	6%
Intelligence	121	116	5	5%
Investigative support	57	57	0	0%
Road policing	77	84	-7	-9%
Custody	65	65	0	0%
Other criminal justice arrangements	138	135	3	2%
Criminal justice arrangements	203	200	3	1%
Information communication technology	36	27	9	33%
Human Resources	29	35	-6	-17%

15

239

319

11

0

68

2,273

2,205

14

254

330

10

0

74

2,236

2,162

Source: POA estimates 2015/16

Dorset

page 46

1

-15

-11

1

43

0

-6

37

7%

-6%

-3%

10%

2%

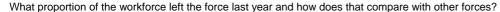
-8%

2%

<sup>\*</sup> Note that workforce under the heading of 'local investigation' are included within 'local policing' not 'investigation'.

<sup>\*\*</sup> Previously called Police Authority/Crime Commissioner in 2012/13 POA.

### **Workforce - Leavers**



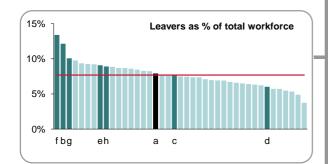
These charts show the number and percentage of the workforce (FTEs) that left the force between 31 March 2014 and 2015 (using 31 March 2014 totals figures to calculate percentage of workforce).

Officers are broken down into those who transferred or left the service. We have costed the salary impact of the workforce leaving the service to give context.

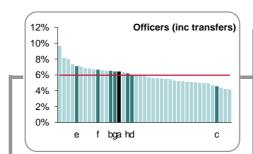
Note that PCSOs leaving forces may return as police officers.

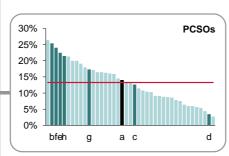
Note that ADR data is used and workforce totals will not match the POA data given elsewhere.

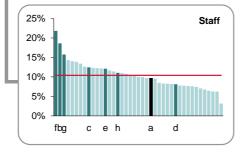
Note that data for some forces may not match published data sources due to data resubmissions.

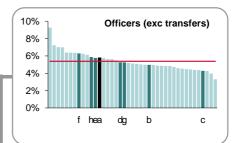


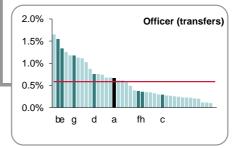
	Strength*		% w'force	All Avg	£m
Police officers	1,217				
Leaving force		78	6.4%	6.0%	4.2
Transfers		8	0.7%	0.6%	0.4
Officers exc trans	fers	70	5.8%	5.4%	3.8
PCSOs	154	22	14.1%	13.3%	0.6
Police staff	897	87	9.7%	10.4%	2.7
Force total	2,269	179	7.9%	7.7%	7.1











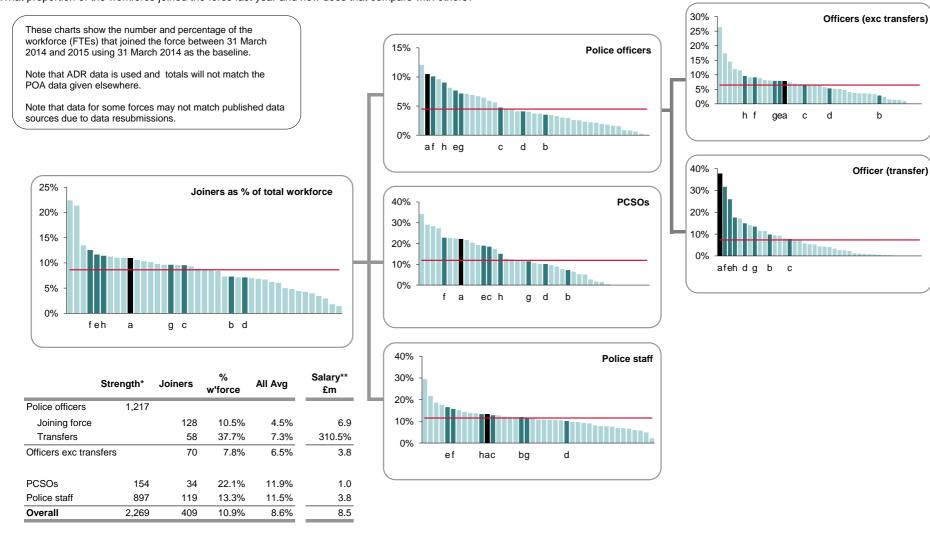
Source (leavers): ADR531 (30 Sept 2014 & 31 March 2015). Source (strength): ADR502 (as at 31 March 2014). Source (salary): POA estimates 2015/16

<sup>\*</sup> as at 31 March 2014

<sup>\*\*</sup> Salary calculated using leaver FTE multiplied by average officer/staff/PCSO cost excluding overtime (POA data).

### **Workforce - Joiners**

What proportion of the workforce joined the force last year and how does that compare with others?



<sup>\*</sup> as at 31 March 2014

Source (joiners): ADR521 (30 Sept 2014 & 31 March 2015). Source (strength): ADR502 (as at 31 March 2014).

<sup>\*\*</sup> Salary calculated using leaver FTE multiplied by average officer/staff/PCSO cost excluding overtime (POA data).

### Workforce - Sickness and recuperative/restricted duty

What proportion of the force's workforce are absent and what proportion of officers are on restricted/recuperative duty? How do these rates compare with other forces?

These charts show sickness broken down into short and medium term (28 days and less) and long term (more than 28 days).

Officers on restricted duties (i.e. officers who, because of a disability or other factors, are unable to undertake the full range of operational duties) and recuperative duties (officers returning to work in a phased way after injury or illness) are included separately.

Note that gaps towards the left of some charts indicate that data is not available or has not been included; zero absence levels have been excluded as it is likely to be due to data inaccuracies.

Note that ADR data is used and workforce totals will not match the POA data given elsewhere.

### Sickness data missing/zero:LT PCSO absence;

	Strength*	FTE	% of total	All Avg
Officer	s 1,272			
	Long-term sickness	16	1.3%	2.0%
	Short/medium sickness	28	2.2%	2.3%
<b>PCSOs</b>	163			
	Long-term sickness	0	n/a	1.8%
	Short/medium sickness	1	0.8%	2.6%
Staff	912			
	Long-term sickness	9	1.0%	1.8%
	Short/medium sickness	14	1.6%	2.3%

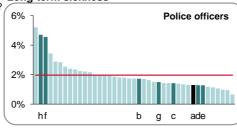
Long-term sickness during 2014/15 Q4

	Strength*	Head count	% of total	All Avg
Officers	1,272			
Restricted duty		79	6.2%	4.1%
Recuperative du	ıty	66	5.2%	2.6%

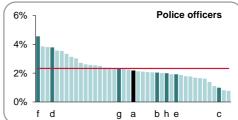
<sup>\*</sup> as at 31 March 2015

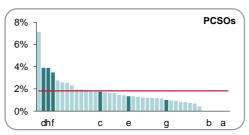
Note that ADR 554 figures (restricted and recuperative duty) are headcount not FTE.

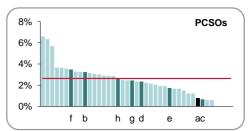
### Long-term sickness

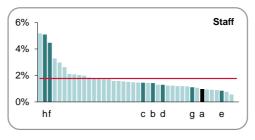


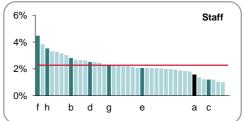


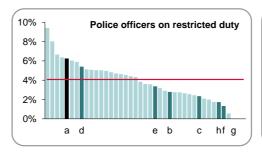


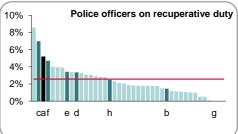












Source: ADR 502 (strength and short/medium term sickness); 551 (long term); and 554 (recuperative/restricted duty) - as at 31 March 2015

### Workforce - Officers' length of service

What is the age profile of officers in the force compared with others? How many officers are projected to retire over the next few years and what are the estimated savings from them doing so?

Total

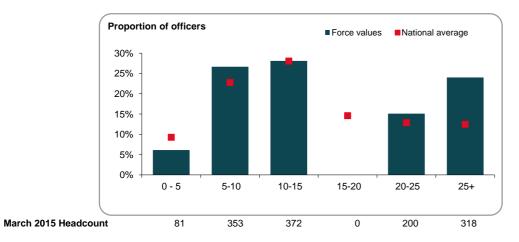
1,324

Total

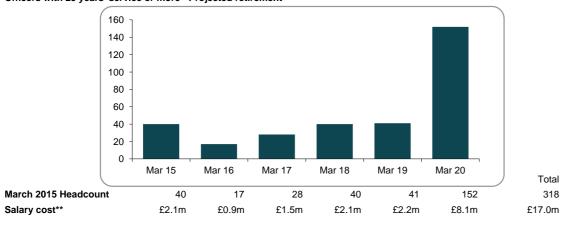
318

The projected number of retirees is shown for officers with 25-30 years' service.\* The estimated saving of them retiring is also provided, calculated from the average cost of a police officer. This does not take into account replacements. Data is given as headcount.

Note: Dorset police have now made HMIC aware their officers' length of service data is incorrect and are planning to resubmit their data to the Home Office. All officers



### Officers with 25 years' service or more - Projected retirement



<sup>\*</sup> Please note that typically officers cannot retire until they have completed 30 years service.

Source (officer head count): ADR582 (31 March 2015 ); Source (salary): POA estimates 2015/16

Dorset

<sup>\*\*</sup> Headcount multiplied by average salary cost per FTE excluding overtime.

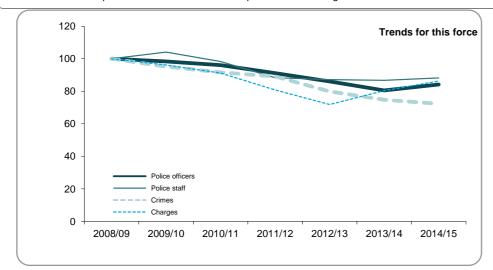
### **Demand - Crime trends**

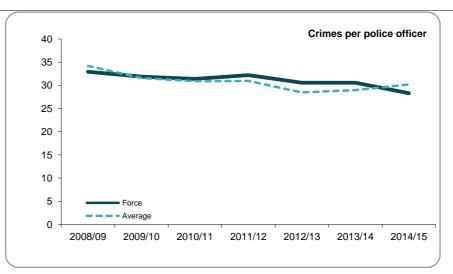
How is the number of crimes and charges per officer changing over time in the force and how does this compare with others?

Total crime (excluding fraud) is included but not broken down into the different crime-types to ensure there is sufficient data to show a robust series.

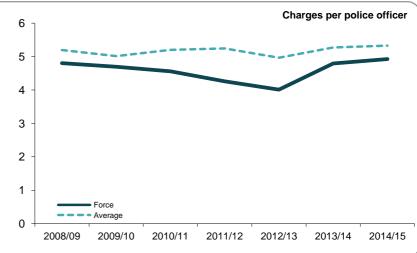
Note that PCSOs are not included and officer/staff numbers are given in FTEs. This data is from ADR (which are end -of-year actuals) and so will not match the POA data (estimates) given elsewhere. Note that recorded crime and charges data on this page is from a live (refreshed) database and therefore will not match the d ata given elsewhere taken from the March publication snapshot.

The series have been plotted as indices to enable comparison of the change over time in each series.





	2008/09	2009/10	2010/11	2011/12	2012/13	2013/14	2014/15
Police officers	1,512	1,486	1,452	1,378	1,301	1,217	1,272
Police staff	1,034	1,077	1,017	914	902	897	912
All crime excl fraud	49,764	47,371	45,585	44,355	39,758	37,212	35,984
Charges	7,259	6,980	6,619	5,868	5,216	5,836	6,264
Crimes/officer	32.9	31.9	31.4	32.2	30.6	30.6	28.3
All average	34.2	31.6	30.9	31.0	28.5	29.0	30.2
Charges/officer	4.8	4.7	4.6	4.3	4.0	4.8	4.9
All average	5.2	5.0	5.2	5.2	5.0	5.3	5.3



Source: ADR 502 March 2015; Home Office (charges) / ONS (crime) statistics 2014/15.

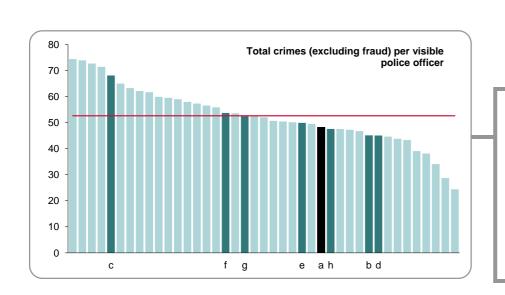
Dorset

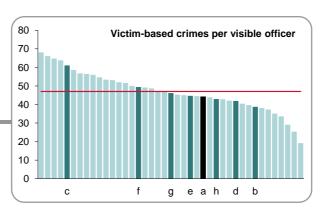
### **Demand - Recorded crimes per visible officers**

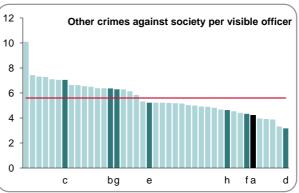
How does the number of crimes per visible police officer in the force compare with others?

While police officers are not just dealing with crime, the numbers of crimes per visible police officer gives some indication of how the measurable crime workload for this force's visible officers compares with other forces.

Note that PCSOs are not included. Visible roles are defined in Annex 4.







Visible police officers	746

	Force Per vis.		Avera	MSG	
Recorded crime	roice	officer	All	MSG	Diff*
Victim-based	32,941	44.1	47.0	46.1	-2.0
Other crimes against society	3,141	4.2	5.6	5.2	-1.0
Crimes (exc fraud)	36,082	48.3	52.6	51.3	-2.9

<sup>\*</sup> Net difference in the number of crimes per visible officer compared to if force had the MSG average number of crimes. Sources: POA estimates 2015/16 ONS Crime Statistics 2014/15.

Dorset

### **Demand - Crime outcomes per visible officer**

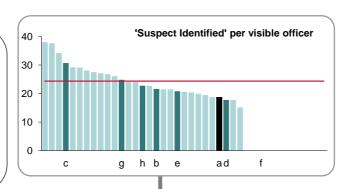
How does the force respond to crimes compared with others?

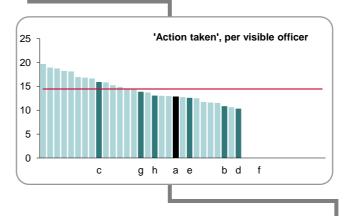
What are the number of cases with suspect identified, action taken and charges per visible police officer?

Please refer to 'Offences and outcomes introduction' section for the definition of 'suspect identified' and 'action taken'.

Tracked outcome data are counts of outcomes associated with crimes recorded in 2014/15. Thirty forces provided tracked outcome data. "N/a" means the force have not provided tracked outcome data.

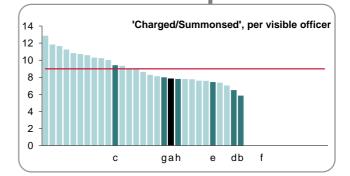
This page includes both victim-based crime and other crimes against society.





Visible police officers	746
All outcome	36,082

	Force	Per vis. officer	E&W Avg*	E&W Diff**
Suspect identified	13,986	18.7	24.4	-5.6
Action taken	9,567	12.8	14.4	-1.6
Charged/Summonsed	5,838	7.8	9.0	-1.2



<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data.

<sup>\*\*</sup> Net difference in the number of outcome per visible officer compared to if force had the E&W average.

### Demand - 999 calls

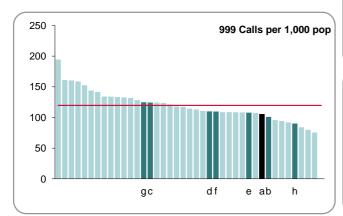
What is the level of demands on the force from 999 calls compared with others? How much does dealing with these calls cost compared with others and what

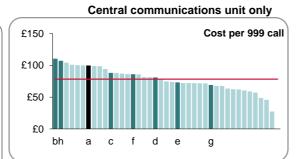
is the level of workforce required to deal with them?

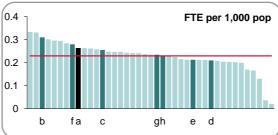
Costs and workforce levels are calculated across central communications units (CCU) and also within CCU and front desk combined to account for differences in force structure.

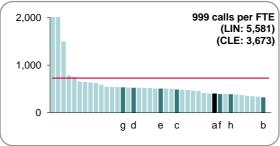
### Note that

- for consistency with elsewhere in this section, the horizontal lines in the bar charts represent the average of all forces, not the MSG
- staff in CCU and front desk perform a range of functions and may spend differing amounts of their time dealing with emergency calls.
- Collaboration/outsourcing will affect costs for certain forces.
- Lincolnshire and Cleveland are outliers for their 999 calls data and therefore have been reported separately, as the scale of the axis has been adjusted.







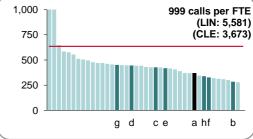


	Force	MSG AV
Gross cost	£7.9m	
FTE workforce	200	

	Force	MSG AVg	All Avg
FTE per 1,000 pop	0.26	0.25	0.23
Calls per FTE	400	446	729
Calls per 1000 pop	105	109	120
Cost per call	£99	£89	£78

Central communications unit and front d						
£150					Cost per 999 call	
£100 -		u.				
£50 -		Ш	Ш			
£0 b	h	a c f	d	е	9	





FTE workforce	218
Gross cost	£8.4m

	Force	MSG Avg	All Ava		-
	10106	WISG AVG	All Avy	MSG	All
FTE per 1,000 pop	0.29	0.29	0.27	-2	10
Calls per FTE	368	383	635	8	92
Calls per 1,000 pop	105	109	120	-2,870	-10,823

Cost per can	£105	L99	£90	
* Net difference in nur	mber of FTEs/999 c	alls compare	ed to if for	e matche

ed average of MSG forces.

760k

80,067

Diff\*

Population

999 Calls received

### **Demand - Emergency incidents**

What is the level of emergency calls in the force compared with others? How have these levels changed?

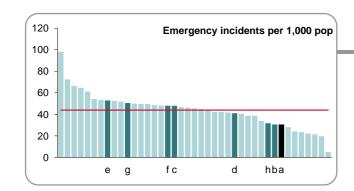
An emergency response occurs when the police call handler assesses that there is a degree of importance or urgency associated with the incident and an emergency response is required.

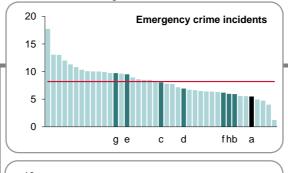
All police forces record incidents in accordance with the provisions of the National Standard for Incident Recording (NSIR). These figures are not subject to the same level of quality assurance as recorded crime data.

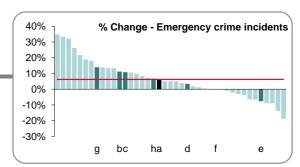
Incident counts should be interpreted only as incidents recorded by the police, and may under estimate the true level of incidents.

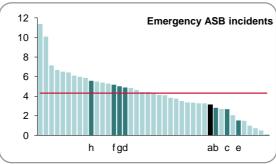
Incidents are separated into anti-social behaviour (ASB) incidents, crimes (notifiable, classified command and control) incidents and other command and control incidents.

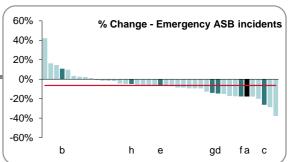
The charts on the right side of the page show the percentage change in each type of incident over the past 12 months.

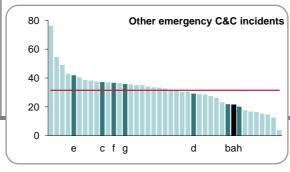


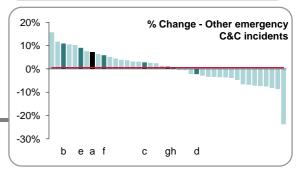












Population	760k

Force	Incidents	Averages	
roice	per 1,000 pop	All	MSG
4,167	5	8	7
2,396	3	4	4
16,489	22	31	31
23,052	30	44	42
	2,396 16,489	Force         per 1,000 pop           4,167         5           2,396         3           16,489         22	Force         per 1,000 pop         All           4,167         5         8           2,396         3         4           16,489         22         31

Differences*		Change	Change in emergency incidents			
	AII MSG		Force	All	MSG	
	-2,054	-1,321	6%	6%	6%	
	-886	-532	-18%	-6%	-11%	
	-7,430	-6,727	7%	1%	4%	
	-10,369	-8,581	4%	1%	3%	

<sup>\*</sup> Net difference in the number of incidents compared to if the force had the average number per head of all/MSG forces.

Source: ADR 342 Dorset

### **Demand - Priority incidents**

What is the level of priority calls in the force compared with others? How have these levels changed?

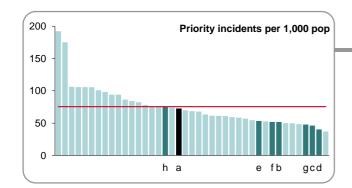
A priority response occurs when the police call handler assesses that there is a degree of importance or urgency associated with the incident but an emergency response is not required.

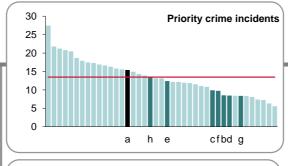
All police forces record incidents in accordance with the provisions of the National Standard for Incident Recording (NSIR). These figures are not subject to the same level of quality assurance as recorded crime data.

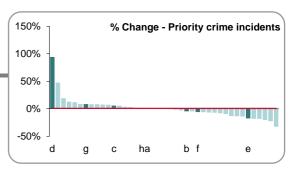
Incident counts should be interpreted only as incidents recorded by the police, and may under estimate the true level of incidents.

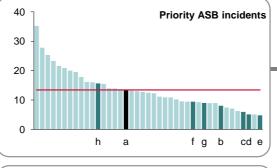
Incidents are separated into anti-social behaviour (ASB) incidents, crimes (notifiable, classified command and control) incidents and other command and control incidents.

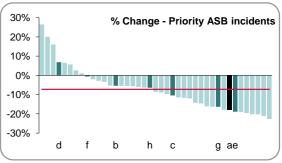
The charts on the right side of the page show the percentage change in each type of incident over the past 12 months.

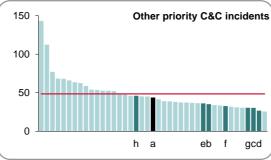


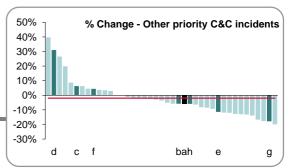












Population	760k

	Force	Incidents	Averag	jes
	I OICE	per 1,000 pop	All	MSG
Crime incidents	11,707	15	13	11
ASB incidents	10,326	14	13	9
Other incidents	32,997	43	49	35
Total priority incidents	55,030	72	75	55

	Differences*All MSG		Change in	Change in priority incidents			
			Force	All	MSG		
	1,464	3,508	1%	1%	10%		
	111	3,523	-18%	-7%	-9%		
	-3,859	6,321	-6%	-2%	-1%		
	-2,284	13,351	-7%	-3%	0%		

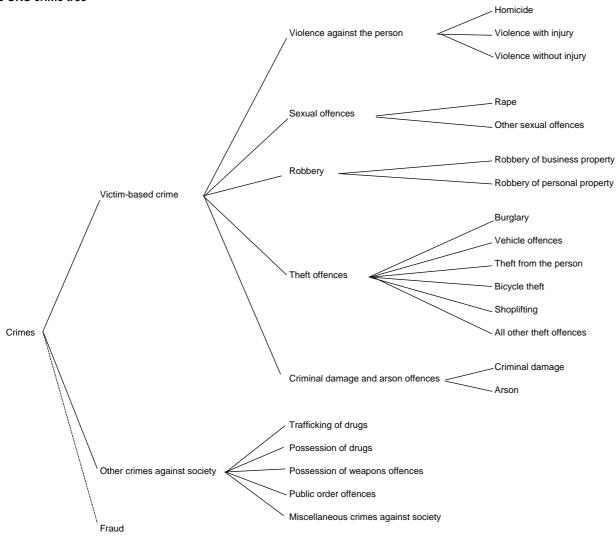
<sup>\*</sup> Net difference in the number of incidents compared to if the force had the average number per head of all/MSG forces.

Source: ADR 342 Dorset HMIC

### Section two - Offences and outcomes Introduction

This section focuses on criminal offences recorded by each force and resulting outcomes from those offences. The Office for National Statistics (ONS) has developed a new approach to presenting crime statistics to help ensure a clearer, more consistent picture on recorded crime for the public. The new crime "tree" (the crime types organised into a logic tree format, see below) has been devised and used here to present recorded crime, the change in recorded crime over the past 12 months and outcomes associated with those crimes. The intention is to differentiate between crimes that are victim-based, and those against society that are driven by police activity, such as drug offences.

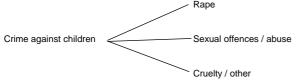
### The ONS crime tree



Note: Definitions of offences in each category can be found in Annex 1.

### Crime committed against children

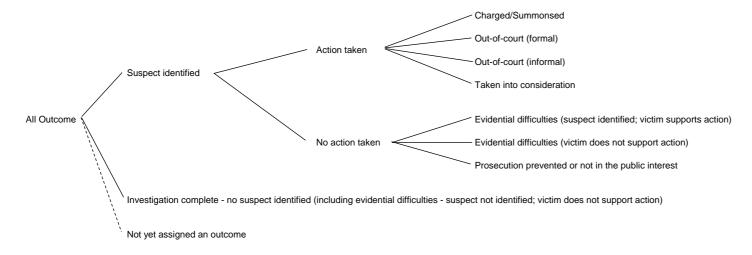
This year, the profiles include a section on crime committed against children and the resulting outcomes. This includes crimes where the victims are specifically stated as children or victims are highly likely to be children (See crime tree below) There are other crime categories that may include child victims, but it is not possible to distinguish between adult and child victims (e.g. theft). These categories are not included in this section. Although not a perfect measure, these crimes give a good indication of the scale of crimes committed specifically against children within the force.



Note: Definitions of offences in each category can be found in Annex 1.

### Outcome terminology

The Home Office introduced a new way of classifying the results of police investigations in April 2013. New classifications called 'outcomes' are associated with all recorded crimes, providing a more detailed picture of how the police deal with investigations. The following outcome groups are used in this section:



### Note

Definitions of outcome types in each category can be found in Annex 2.

A new outcome "Action undertaken by another body/agency" was introduced from April 2015. During the year to March 2015 these offences would have originally been included within a different appropriate outcome.

### To note:

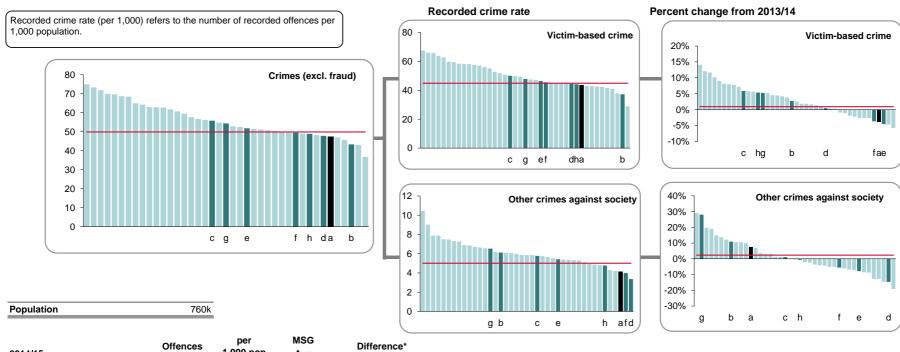
- As outcomes are new, experimental, data this year it should be considered with caution. Within the profiles we have taken steps to ensure as high a quality of data as possible by only using data from forces able to provide a full year's data for 2014/15 in our analysis and using the most up-to-date (refreshed) information published by the Home Office.
- Definitions of offences in each crime category can be found in Annex 1.
- Experimental data covering all outcome types (1-18) in the new outcome framework are available from 2014/15. This publication uses the outcomes definitions below
  to analyse outcomes. Definitions of outcome type (1-18) in each group can be found in Annex 2.
- Suspect Identified Defined as an identified offenders enabling actions such as a charge, formal or informal sanction or an offence to be taken into
  consideration by the court. Also included are outcomes where a suspect is identified but evidential difficulties prevent prosecution or prosecution is not in the
  public interest.
- Action Taken Defined as an offender who receives a charge or summons, an out-of-court formal outcome, an out-of-court informal outcome or who asks for
  the offence to be taken into consideration the court after admitting the offence.
- Fraud is excluded from all crime to make comparisons between forces more meaningful. Fraud offences are now recorded by the National Fraud Intelligence Bureau (NFIB) rather than police forces.
- Changes over time for crimes are measured against a baseline of 2013/14.
- 30 forces provided "tracked" outcome data for all outcome type (type 1-18) for the entire period between April 2014 and March 2015. "Tracked" outcome are outcome for offences recorded in the same period. Forces that provided tracked outcome data are listed below:

Avon and Somerset	Gwent	North Wales
Cambridgeshire	Hampshire	North Yorkshire
Cheshire	Humberside	Nottinghamshire
Cleveland	Kent	South Wales
Derbyshire	Lancashire	Staffordshire
Devon and Cornwall	Lincolnshire	Surrey
Dorset	City of London	Sussex
Durham	Merseyside	Thames Valley
Gloucestershire	Northamptonshire	West Mercia
Greater Manchester	Northumbria	West Midlands

- Of the 30 forces that provided outcome data for the entire period between April 2014 and March 2015, four forces (Dorset, Durham, Humberside and West Midlands)
  did not submit updated year to March 2015 data to the Home Office alongside April to June 2015 data and therefore outcomes are as recorded in March 2015. This
  means these forces may have a higher proportion of cases where an outcome has not yet been assigned.
- Five forces (Cumbria, Essex, Leicestershire, Warwickshire and Wiltshire) did not provide any tracked outcome data for the period between April 2014 and March 2015.
- "n/a" in the outcome table means the force did not provide tracked outcome data for the entire period between April 2014 and March 2015. Bedfordshire, Dyfed-Powys, Hertfordshire, Metropolitan Police, Norfolk, South Yorkshire, Suffolk and West Yorkshire did not provide tracked outcome data for the whole period.
- Categories with five or fewer cases are reported as "0" to prevent victims being identified.
- Categories with fewer than 50 cases are not included in analysis such as crime rate or trend as small volumes will not provide robust estimates. They are shown as "n/a".
- Crime against children are included in overall crime data.
- For recorded crime, MSG (simple, unweighted) averages are used. Horizontal lines in the plots show the MSG average and not the average of all forces.
- For outcomes, (simple, unweighted) averages for the 30 forces that provided tracked outcome data for the full 12 month period are used. Horizontal lines in the plots show the average of the 30 forces that provided tracked outcome data.

### Offences and outcomes - Crimes (excluding fraud) - Recorded crime

What is the recorded crime rate for crimes (excluding fraud) in the force and how does this compare with others? How does the recorded crime rate compare with last year and how does the change compare with others?



2014/15	Offences	per 1,000 pop	MSG Avg	Differer	nce*
Victim-based crime	32,941	43.4	44.9	-1,150	-3%
Other crimes against society	3,141	4.1	5.0	-667	-18%
Crimes (excl fraud)	36,082	47.5	49.9	-1,817	-5%

Offences	% char	% change**		
Offerices	Force	MSG Avg		
34,285	-4%	1%		
2,927	7%	2%		
37,212	-3%	1%		
	2,927	Offences         Force           34,285         -4%           2,927         7%		

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2014/15

Dorset

<sup>\*\*</sup> Percentage change from 2013/14 to 2014/15.

### Offences and outcomes - Crimes (excluding fraud) - Outcome

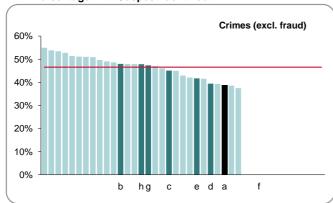
What are the outcomes for crimes (excluding fraud) and how does this compare with others?

The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

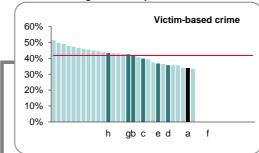
Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

Crimes against society include those with no identifiable victim, such as drug offences. The proportion of cases which have an identified suspect has not been reported as there is little variation between forces.

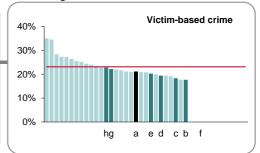
### Percentage with Suspect Identified

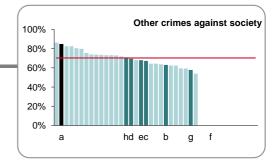


### Percentage with Suspect Identified



### Percentage with Action Taken





	Suspe	ect Ider	ntified
Total	Force	%	E&V
offenees	rorce	70	

	ıotai	Force	%	E CX VV
	offences	roice	/0	Avg*
Victim-based crime	32,941	11,102	34%	42%
Other crimes against society	3,141	2,884	92%	88%
Crimes (excl fraud)	36,082	13,986	39%	47%

### Action Taken

Force	%	E&W
roice	70	Avg*
6,905	21%	23%
2,662	85%	70%
9,567	27%	28%

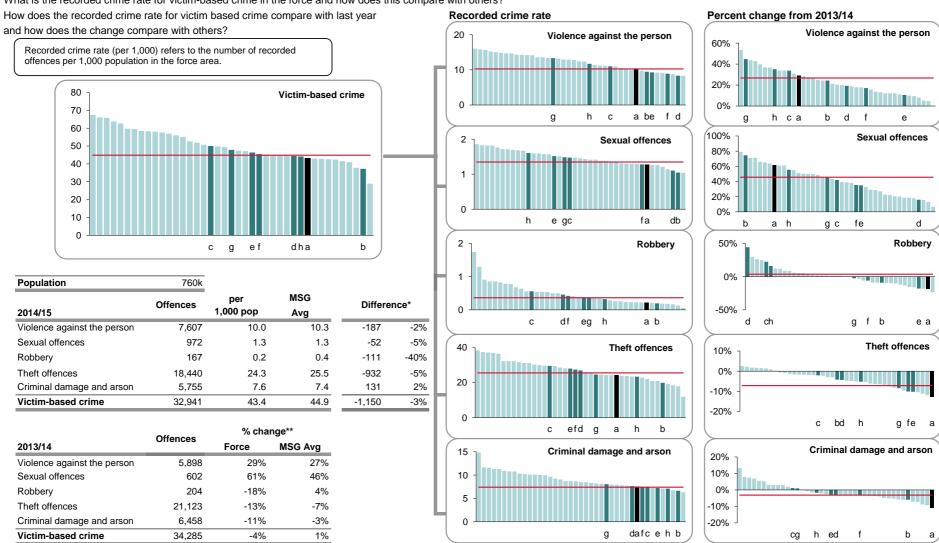
Source: ONS Crime Outcome Statistics 2014/15

Dorset

<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data.

### Offences and outcomes - Victim-based crime - Recorded crime





<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2014/15

Dorset

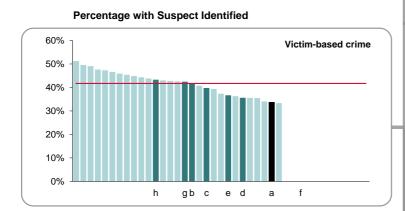
<sup>\*\*</sup> Percentage change from 2013/14 to 2014/15.

### Offences and outcomes - Victim-based crime - Outcome

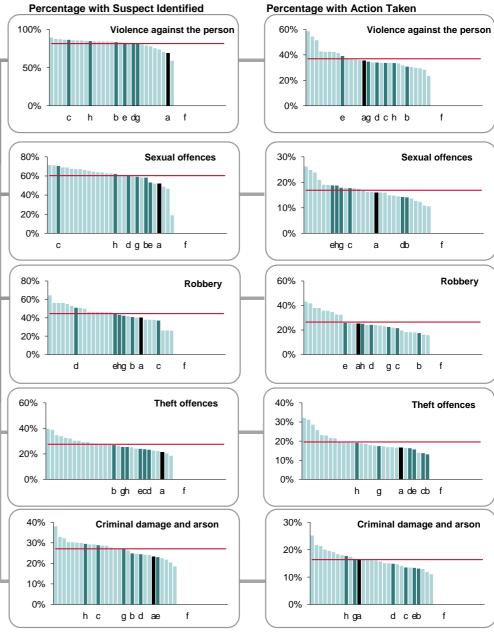
What are the outcomes for victim-based crime and how does this compare with others?

The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.



		Suspect Identified		Act	ion Take	en	
	Offences	Force	%	E&W Avg*	Force	%	E&W Avg*
Violence against the person	7,607	5,272	69%	82%	2,715	36%	37%
Sexual offences	972	504	52%	60%	156	16%	17%
Robbery	167	67	40%	45%	42	25%	26%
Theft offences	18,440	3,914	21%	28%	3,041	16%	20%
Criminal damage and arson	5,755	1,345	23%	27%	951	17%	16%
Victim-based crime	32,941	11,102	34%	42%	6,905	21%	23%

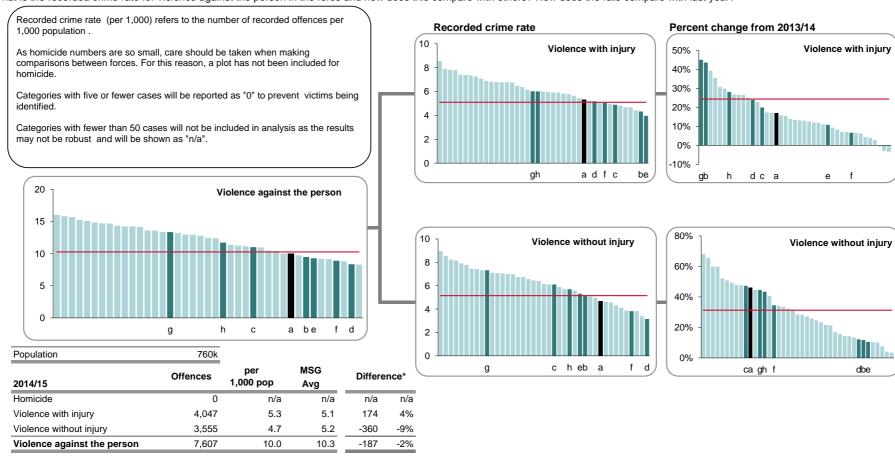


Dorset

<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data. Source: ONS Crime Outcome Statistics 2014/15

### Offences and outcomes - Violence against the person - Recorded crime

What is the recorded crime rate for violence against the person in the force and how does this compare with others? How does the rate compare with last year?



	Offences	% change**		
2013/14	Offences	Force	MSG Avg	
Homicide	7	n/a	n/a	
Violence with injury	3,459	17%	24%	
Violence without injury	2,432	46%	31%	
Violence against the person	5,898	29%	27%	

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2014/15

Dorset

<sup>\*\*</sup> Percentage change from 2013/14 to 2014/15.

### Offences and outcomes - Violence against the person - Outcome

What are the outcomes for violence against the person and how does this compare with others?

The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

As homicide numbers are so small, care should be taken when making comparisons between forces. For this reason, a plot has not been included for homicide.

Categories with five or fewer cases will be reported as "0" to prevent victims being identified. Categories with fewer than 50 cases will not be included in analysis as the results may not be robust and will be shown as "n/a".

### Violence against the person

b e dg

а

**Action Taken** 

n/a

37%

34%

Force

0

1,509

1,202

2,715

E&W

Avg\*

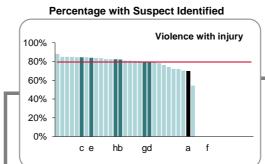
n/a 39%

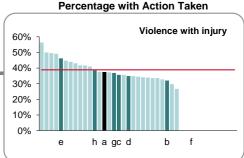
35%

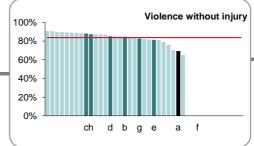
37%

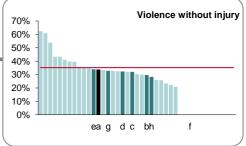
Suspect Identified

Percentage with Suspect Identified









		o a opoot i a o i i i i o a			
	Offences	Force	%	E&W Avg*	
Homicide**	0	0	n/a	n/a	
Violence with injury	4,047	2,811	69%	80%	
Violence without injury	3,555	2,457	69%	84%	
Violence against the person	7,607	5,272	69%	82%	

h

|--|

<sup>\*\*</sup> For five or fewer cases of homicide, it will be reported as "0" to prevent victims being identified.

Source: ONS Crime Outcome Statistics 2014/15

100% 90% 80% 70%

60%

50%

40%

30%

20%

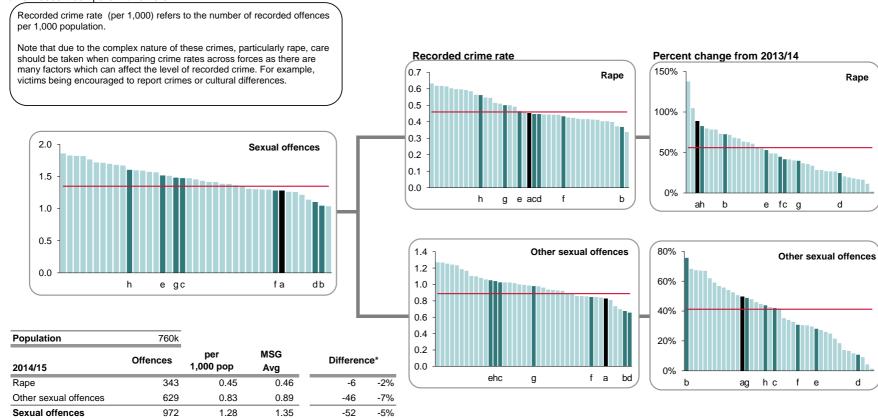
10%

0%

Dorset

### Offences and outcomes - Sexual offences - Recorded crime

What is the recorded crime rate for sexual offences in the force and how does this compare with others? How does the rate for sexual offences compare to last year and how does it compare with others?



	Offences	% char	% change**		
2013/14	Offences		MSG Avg		
Rape	182	88%	56%		
Other sexual offences	420	50%	41%		
Sexual offences	602	61%	46%		

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Source: ONS Crime Statistics 2014/15

Dorset

<sup>\*\*</sup> Percentage change from 2013/14 to 2014/15.

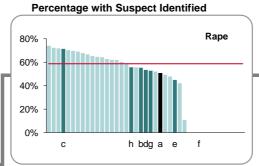
### Offences and outcomes - Sexual offences - Outcome

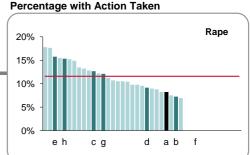
What are the outcomes for sexual offences and how does this compare with others?

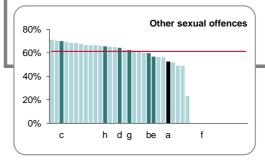
The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

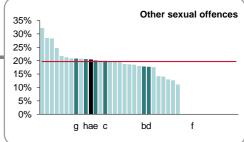
Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

# Sexual offences 80% 70% 60% 50% 40% 30% 10% 0% c h d g be a f









		Suspect Identified				
	Offenees Force		Offences	Force %		E&W
	Offerices	Force 76		Avg*		
Rape	343	174	51%	59%		
Other sexual offences	629	330	52%	61%		
Sexual offences	972	504	52%	60%		

Force	%	E&W
roice	70	Avg*
28	8%	12%
128	20%	20%
156	16%	17%

**Action Taken** 

Source: ONS Crime Outcome Statistics 2014/15

Dorset

<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data.

### Offences and outcomes - Robbery - Recorded crime

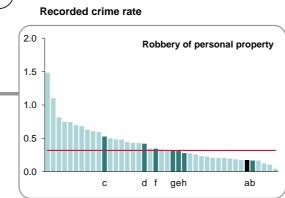
What is the recorded crime rate for robbery in the force and how does this compare with others? How does the rate for robbery compare with last year and how does this compare with others?

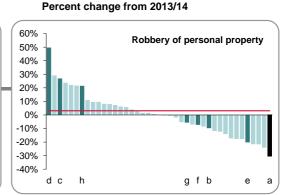
Recorded crime rate (per 1,000) refers to the number of recorded offences per 1,000 population .

As robbery of business property numbers are small, care should be taken when making comparisons between forces. For this reason, a plot has not been included for robbery of business property.

Categories with fewer than 50 cases will not be included in analysis as the results may not be robust and will be shown as "n/a".

## Robbery 1 C df eg h a b





Population	760k			
2014/15	Offences	per 1,000 pop	MSG Avg	
Robbery of				
- husiness property	38	n/a	r	

2017/13	•	,ccc pcp	748		
Robbery of					
- business property	38	n/a	n/a	n/a	n/a
- personal property	129	0.2	0.3	-113	-47%
Robbery	167	0.2	0.4	-111	-40%

	Offences	% change**		
2013/14	Offerices	Force	MSG Avg	
Robbery of				
<ul> <li>business property</li> </ul>	18	n/a	n/a	
<ul> <li>personal property</li> </ul>	186	-31%	3%	
Robbery	204	-18%	4%	

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Difference\*

Source: ONS Crime Statistics 2014/15

Dorset

<sup>\*\*</sup> Percentage change from 2013/14 to 2014/15.

### Offences and outcomes - Robbery - Outcome

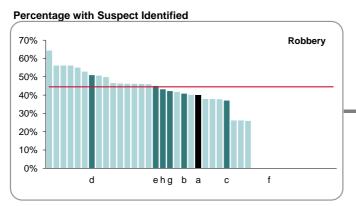
What are the outcomes for robbery and how does this compare with others?

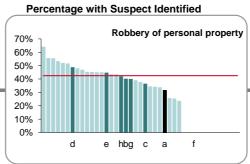
The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

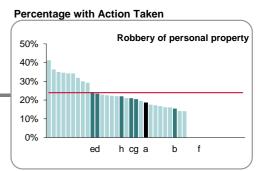
Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

As robbery of business property numbers are small, care should be taken when making comparisons between forces. For this reason, a plot has not been included for robbery of business property.

Categories with fewer than 50 cases will not be included in analysis as the results may not be robust and will be shown as "n/a".







	Suspect Identified			
Offences	Force	%	E&W Avg*	
38	26	n/a	52%	
129	41	32%	43%	
167	67	40%	45%	
	38 129	Offences Force  38 26 129 41	Offences         Force         %           38         26         n/a           129         41         32%	

Action Taken				
Force	%	E&W Avg*		
18	n/a	38%		
24	19%	24%		
42	25%	26%		

Action Taken

Source: ONS Crime Outcome Statistics 2014/15

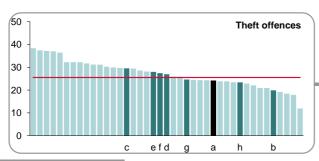
Dorset

<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data.

### Offences and outcomes - Theft offences - Recorded crime

What is the recorded crime rate for theft offences in the force and how does this compare with others? How does the rate compare with last year?

Recorded crime rate (per 1,000) refers to the number of recorded offences per 1,000 population.

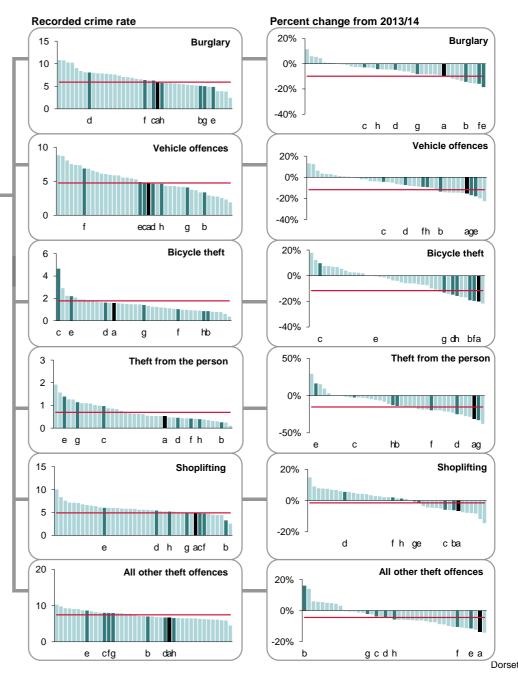


Population	760k
------------	------

2014/15	Offences	per 1,000 pop	MSG Avg	Differe	nce*
Burglary	4,497	5.9	5.9	-5	0%
Vehicle offences	3,569	4.7	4.7	-32	-1%
Bicycle theft	1,201	1.6	1.8	-151	-11%
Theft from the person	401	0.5	0.7	-127	-24%
Shoplifting	3,715	4.9	4.9	-15	0%
All other theft offences	5,057	6.7	7.4	-603	-11%
Theft offences	18,440	24.3	25.5	-932	-5%

	Offences	% change **		
2013/14	Offerices	Force	MSG Avg	
Burglary	5,004	-10%	-10%	
Vehicle offences	4,204	-15%	-12%	
Bicycle theft	1,500	-20%	-12%	
Theft from the person	585	-31%	-15%	
Shoplifting	3,982	-7%	-1%	
All other theft offences	5,848	-14%	-4%	
Theft offences	21,123	-13%	-7%	

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.



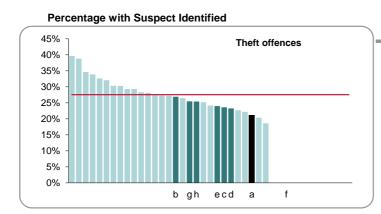
<sup>\*\*</sup> Percentage change from 2013/14 Source: ONS Crime Statistics 2014/15

### Offences and outcomes - Theft offences - Outcome

What are the outcomes for theft offences and how does this compare with others?

The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

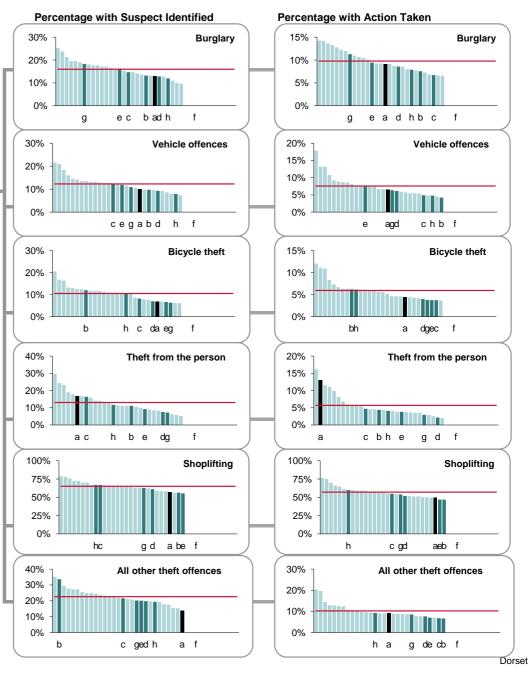
Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.



		Suspe	ct Ident	itied	Act	ion Take	en
	Offences	Force	%	E&W Avg*	Force	%	E&W Avg*
Burglary	4,497	582	13%	16%	411	9%	10%
Vehicle offences	3,569	357	10%	12%	231	6%	8%
Bicycle theft	1,201	83	7%	11%	54	4%	6%
Theft from the person	401	67	17%	13%	52	13%	6%
Shoplifting	3,715	2,127	57%	65%	1,836	49%	57%
All other theft offences	5,057	698	14%	23%	457	9%	10%
Theft offences	18,440	3,914	21%	28%	3,041	16%	20%

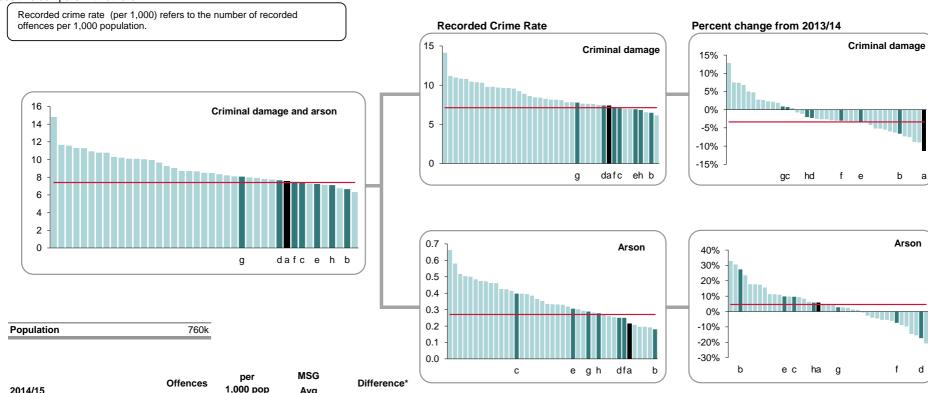
<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data.

Source: ONS Crime Outcome Statistics 2014/15



### Offences and outcomes - Criminal damage and arson - Recorded crime

What is the recorded crime rate for criminal damage and arson in the force and how does this compare with others? How does the rate compare with last year and how does this compare with others?



2014/15	Offences	per 1,000 pop	MSG Avg	Differe	ence*
Criminal damage	5,591	7.4	7.1	172	3%
Arson	164	0.2	0.3	-42	-20%
Criminal damage and arson	5,755	7.6	7.4	131	2%

	Offences	% change **		
2013/14	Offences	Force	MSG Avg	
Criminal damage	6,303	-11%	-3%	
Arson	155	6%	5%	
Criminal damage and arson	6,458	-11%	-3%	

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Dorset

<sup>\*\*</sup> Percentage change from 2013/14. Source: ONS Crime Statistics 2014/15

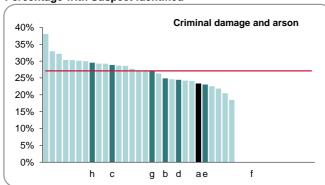
# Offences and outcomes - Criminal Damage and Arson - Outcome

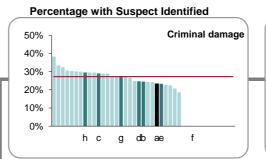
What are the outcomes for criminal damage and arson and how does this compare with others?

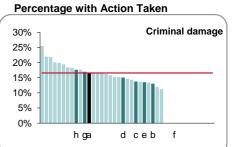
The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

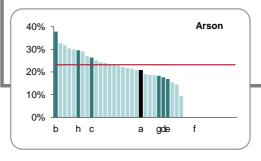
Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

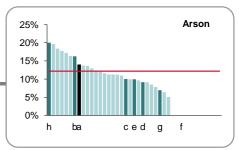
# Percentage with Suspect Identified











		Suspe	ct Ident	ified
	Offences	Force	%	E&W Avg*
Criminal damage	5,591	1,311	23%	27%
Arson	164	34	21%	23%
Criminal damage and arson	5,755	1,345	23%	27%

%	E&W Avg*
17%	17%
14%	12%
17%	16%
	17% 14%

**Action Taken** 

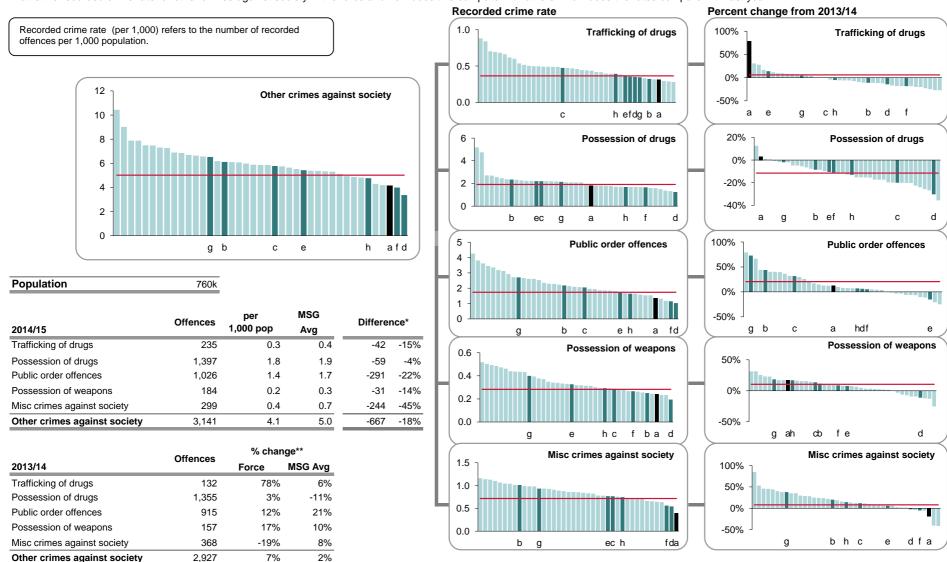
Source: ONS Crime Outcome Statistics 2014/15

Dorset

<sup>\*</sup> E&W average for 30 forces that submitted tracked outcome data.

## Offences and outcomes - Other crimes against society - Recorded crime

What is the recorded crime rate for other crimes against society in the force and how does this compare with others? How does the rates compare with last year?



<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

Dorset

<sup>\*\*</sup> Percentage change from 2013/14. Source: ONS Crime Statistics 2014/15

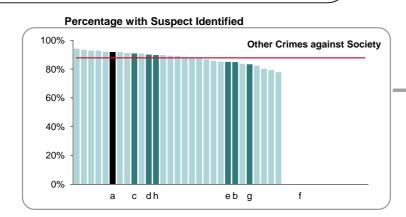
# Outcomes - Other crimes against society

What are the outcomes for other crimes against society and how does this compare with others?

The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

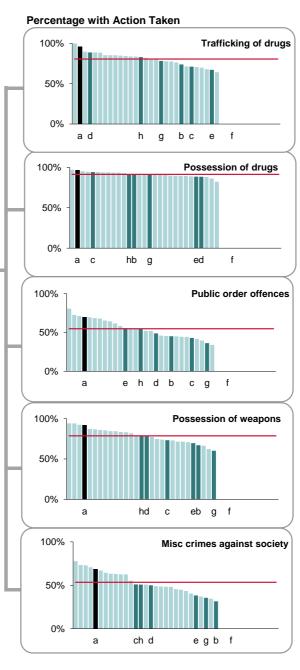
Crimes against society include those with no identifiable victim, such as drug offences. The proportion of cases which have an identified suspect has not been reported as there is little variation between forces.



		Suspe	ct Ident	Acti	Action Taken			
	Total offences	Force	%	E&W Avg**	Force	%	E&W Avg*	
Trafficking of drugs	235	225	96%	87%	225	96%	81%	
Possession of drugs	1,397	1,377	99%	97%	1,347	96%	91%	
Public order offences	1,026	864	84%	82%	715	70%	55%	
Possession of weapons	184	176	96%	94%	169	92%	79%	
Misc crimes against society	299	242	81%	79%	206	69%	53%	
Other crimes against society	3,141	2,884	92%	88%	2,662	85%	70%	

<sup>\*</sup> E&W average for the 30 forces that submitted tracked outcome data.

Source: ONS Crime Outcome Statistics 2014/15



Dorset

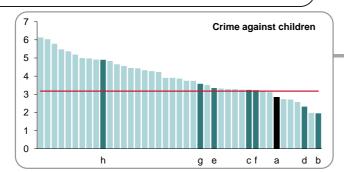
# Offences and outcomes - Crime against children - Recorded crime

What is the recorded crime rate for crime against children in the force and how does this compare with others and with last year?

Recorded crime rate (per 1,000) refers to the number of recorded offences per population aged under 16.

As cruelty/other numbers are small in 2013/14, care should be taken when making comparisons between forces. For this reason, a plot for percent change from 2013/14 has not been included for cruelty/other.

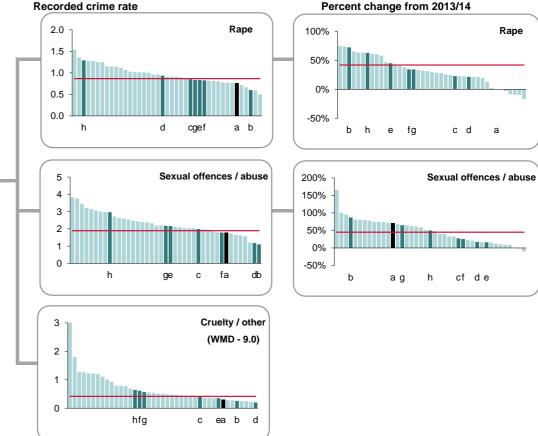
Categories with fewer than 50 cases will not be included in analysis as the results may not be robust and will be shown as "n/a".



2014/15	Offences	per 1,000 pop	MSG Avg	Differ	ence*
Rape	94	0.8	0.9	-13	-12%
Sexual offences / abuse	221	1.8	1.9	-14	-6%
Cruelty / other	37	n/a	n/a	n/a	n/a
Crime against children	352	2.8	3.2	-42	-11%

124k

	Offences	% change **			
2013/14	Offerices	Force	MSG Avg		
Rape	46	n/a	42%		
Sexual offences / abuse	129	71%	45%		
Cruelty / other	23	n/a	n/a		
Crime against children	198	78%	43%		



Population - Child under 16

Source: ONS Crime Statistics 2014/15

Dorset

<sup>\*</sup> Net difference in the number of offences compared to if the force had the MSG average number of offences per 1,000 population. A negative difference means the force has a lower recorded crime rate than the MSG average.

<sup>\*\*</sup> Percentage change from 2013/14.

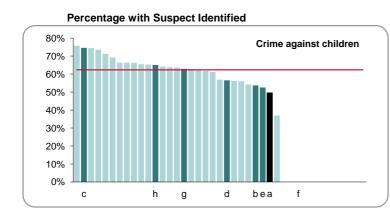
# Offences and outcomes - Crime against children - Outcome

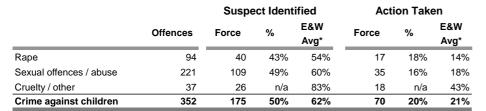
What are the outcomes for crime against children and how does this compare with others?

The charts show the proportion of crimes recorded in 2014/15 that have a tracked outcome showing that a suspect has been identified and that an action has been taken. Please see 'Offences and outcomes introduction' (pages 57-59) for definitions.

Thirty forces provided tracked outcome data. "n/a" means that forces have not provided this data for the full period.

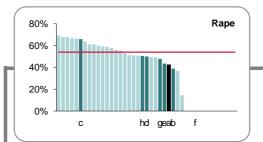
Categories with fewer than 50 cases will not be included in analysis as the results may not be robust and will be shown as "n/a".



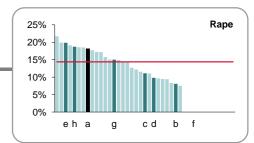


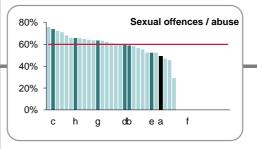
# \* E&W average for 30 forces that submitted tracked outcome data.

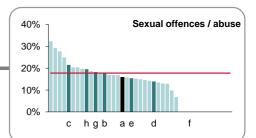
# Percentage with Suspect Identified

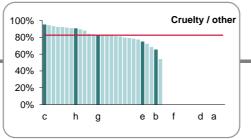


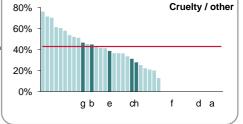
## Percentage with Action Taken











Dorset

Source: ONS Crime Outcome Statistics 2014/15

# Offences and outcomes - Outcome percentage - Victim-based crime

What proportion of offences result in each outcome for victim-based crime and how does this compare with the other forces?

Please see 'Offences and outcomes introduction' (pages 57-59) for definitions. Thirty forces provided tracked outcome data. The percentage takes into account the volume difference between crime types. Charged/summonsed % 25% Note that - Out of court (formal) includes caution and penalty notices for disorder. 20% - Out of court (informal) includes cannabis/khat warning and community resolution. - Suspect identified - no action includes evidential difficulties (victim supports action and victim does not support action) and prosecution prevented or not in the public interest. 15% For full outcomes data please see pages 80-81. 10% 5% Suspect identified - action taken % 40% 35% a ge d cb 30% Suspect identified % 25% Out of court (formal) % 60% 8% 20% 50% 15% 6% 40% 10% 5% 4% 30% a ed cb f 20% 2% 10% 0% eb a ch d gb c e d Out of court (informal) % 8% Suspect identified - no action % 30% 6% 25% 20% 4% No suspect identified % 70% 60% 2% 50% 0% 5% 40% cde ab 30% 0% b chg ed а 20%

Note: It is imperative to look at the allocation of outcomes in their totality to get the complete picture of how a force is handling their crime demand, including crimes which have not yet been assigned an outcome. Forces with high proportions of crimes categorised as 'not yet assigned an outcome' may appear as outliers in the branches of suspect identified and in no suspect identified. Please see pages 80-81 for the full breakdown of outcomes.

e hg b

10%

0%

da c

# Offences and outcomes - Outcome percentage - Other crimes against society

What proportion of offences result in each outcome for crimes against society and how does this compare with the other forces?

Please see 'Offences and outcomes introduction' (pages 57-59) for definitions. Thirty forces provided tracked outcome data.

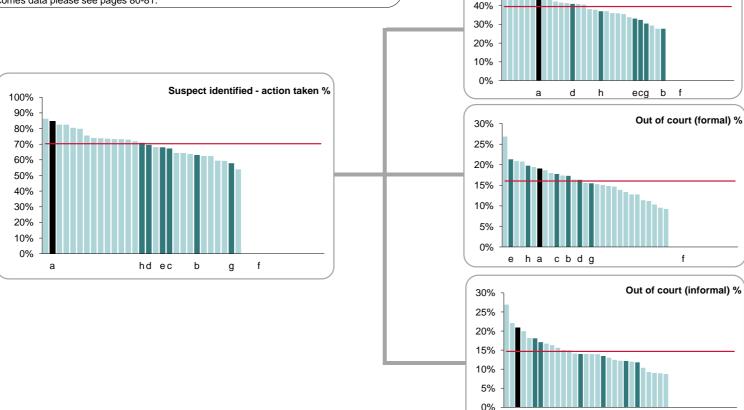
The percentage takes into account the volume difference between crime types.

Crimes against society include those with no identifiable victim, such as drug offences. The proportion of cases which have an identified suspect has not been reported as there is little variation between forces.

## Note that

- Out of court (formal) includes caution and penalty notices for disorder.
- Out of court (informal) includes cannabis/khat warning and community resolution.

For full outcomes data please see pages 80-81.



Source: ONS Crime Outcome Statistics 2014/15

Dorset

a bc

d g

е

60%

50%

Charged/summonsed %

# Crime Outcomes - Detailed breakdown by crime type

		S	uspect Identifie	d - action taken	1	Suspe	ct Identified - no a			
	Total	Charge / Summonsed	Out of court (formal)	Out of court (informal)	Taken into consideration	Evidential diffs (VS*)	Evidential diffs (VDNS**)	Not in public interest	No suspect identified	Not yet assigned an outcome
Victim-based Crime										
Homicide	0	0	0	0	0	0	0	0	0	0
Violence with injury	4,047	956	320	233	0	352	498	452	1,049	187
Violence without injury	3,555	733	302	167	0	459	423	373	936	162
Violence against the person	7,607	1,693	622	400	0	811	921	825	1,985	350
Rape	343	27	0	0	0	47	64	35	60	109
Other sexual offences	629	107	19	0	0	59	49	94	164	135
Sexual offences	972	134	20	0	0	106	113	129	224	244
Robbery of business property	38	17	0	0	О	0	0	0	7	0
Robbery of personal property	129	24	0	0	0	0	0	11	74	14
Robbery	167	41	0	0	0	7	0	15	81	19
Burglary	4,497	326	18	7	60	90	8	73	3,768	147
Vehicle offences	3,569	197	6	0	23	66	11	49	3,103	109
Bicycle theft	1,201	38	10	0	0	10	8	11	1,088	30
Theft from the person	401	45	0	0	0	6	0	0	321	13
Shoplifting	3,715	1,200	272	298	66	101	86	104	1,436	152
All other theft offences	5,057	244	79	118	16	93	57	91	4,155	204
Theft offences	18,440	2,050	388	436	167	366	174	333	13,871	655
Criminal damage	5,591	496	204	215	13	113	95	175	4,127	153
Arson	164	17	0	0	0	0	0	0	109	
Criminal damage and arson	5,755	513	206	219	13	116	98	180	4,236	174
Victim-based crime	32,941	4,431	1,236	1,057	181	1,406	1,309	1,482	20,397	1,442
Other crimes against society										
Trafficking of drugs	235	177	46	0	0					
Possession of drugs	1,397	422	339	585	Ö					
Public order offences	1,026	528	133	54	ő					
Possession of weapons	184	126	35	8	ŏ					
Misc crimes against society	299	154	46	6	o					
Other crimes against society	3,141	1,407	599	655	0					,

Note that

Source: ONS Crime Outcome Statistics 2014/15

\* VS - Victim supports action

Dorset

<sup>&</sup>quot;n/a" means the force have not provided tracked outcome data.

Categories with five or fewer cases are reported as "0" in this table to avoid victims being identified.

As a result, some of the victim-based sub-total will be different from the sum of the sub-groups.

<sup>\*\*</sup> VDNS - Victim does not support action

# Crime Outcomes - Detailed breakdown by crime type (%)

	Suspect Identified - action taken									Suspect Identified - no action							No	t yet					
	Charge / Summonsed		Out of	court	Out of	court rmal)	Takeı consid		To	otal		Evident (V		Evident (VDN		Not in inte	public rest	То	tal		spect	assig	ned an come
	Force	E&W	Force	E&W	Force	E&W	Force	E&W	Force	E&W	•	Force	E&W	Force	E&W	Force	E&W	Force	E&W	Force	E&W	Force	E&W
Victim-based Crime																							
Homicide																							
Violence with injury	24	26	8	7	6	6			37	39		9	17	12	20	11	4	32	41	26	17	5	3
Violence without injury	21	23	8	7	5	6			34	35		13	19	12	25	10	5	35	49	26	13	5	3
Violence against the person	22	24	8	7	5	6			36	37		11	18	12	22	11	4	34	45	26	15	5	3
Rape	8	11							8	12		14	23	19	21			43	47	17	10	32	31
Other sexual offences	17	16							20	20		9	20	8	15	15	6	32	42	26	20	21	18
Sexual offences	14	15							16	17		11	21	12	17	13	5	36	43	23	17	25	23
Robbery of business property																							
Robbery of personal property	19	23							19	24		2	12					13	19	57	53		
Robbery	25	26							25	26		4	12					15	18	49	50		
Burglary	7	8					1	1	9	10		2	5	0	1			4	6	84	82	3	2
Vehicle offences	6	6					1	1	6	8		2	4	0	1			4	5	87	86	3	2
Bicycle theft	3	4							4	6		1	3					2	5	91	88		
Theft from the person									13	6								4	7	80	85		
Shoplifting	32	36	7	8	8	10	2	2	49	57		3	5	2	2	3	2	8	8	39	33	4	2
All other theft offences	5	6	2	2	2	3			9	10		2	7	1	4	2	1	5	12	82	75	4	3
Theft offences	11	13	2	2	2	3	1	1	16	20		2	5	1	2	2	1	5	8	75	70	4	2
Criminal damage	9	9	4	3	4	4			17	17		2	5	2	5	3	1	7	11	74	71	3	2
Arson									14	12										66	73		
Criminal damage and arson	9	9	4	3	4	4			17	16		2	5	2	5	3	1	7	11	74	71	3	2
Victim-based crime	13	15	4	4	3	4	1	1	21	23		4	9	4	8	4	2	13	19	62	55	4	3
Other crimes against society																							
Trafficking of drugs	75	65	20	14					96	81													
Possession of drugs	30	31	24	26	42	35			96	91													
Public order offences	51	38	13	12	5	5			70	55													
Possession of weapons	68	63	19	13					92	79													
Misc crimes against society	52	44	15	7					69	53													1
Other crimes against society	45	40	19	16	21	15			85	70													

Note that

E&W average for categories with fewer than 50 cases are not included in the table.

E&W averages for 30 forces that submitted tracked outcome data.

Source: ONS Crime Outcome Statistics 2014/15

# Difference from E&W average > 20 percent

Shading only applies to cases where E&W average > 10 percent Percentage difference is relative to E&W average

Dorset



# HMIC Value for Money Profile 2015 - Annexes 1 - 4

Annex 1 - Crime codes 83
Annex 2 - Outcome types 87
Annex 3 - POA categories 89
Annex 4 - Coding of POA categories 90

# **Annex 1 - Crime Codes**

Offences included in each category

	-based	

# 1.1.1. Homicide

	1	Murder	4.10	Corporate manslaughter
	4.1	Manslaughter	4.2	Infanticide
1.1.2.	Violence	e with injury		
	2	Attempted murder		
	37.1	Causing death by aggravated vehicle taking	5D	Assault with intent to cause serious harm
	4.3	Intentional destruction of a viable unborn child	5E	Endangering life
	4.4	Causing death by dangerous driving	6	Endangering railway passengers (outcomes only)
	4.4/6	Causing death by dangerous or careless driving (inc under influence)	7	Endangering life at sea (outcomes only)
	4.4/6/8	Causing death by dangerous or careless driving (inc. under influence of	8A	Less serious wounding
		drink/drugs)		
	4.6	Causing death by careless driving under influence of drink or drugs	8D	Racially or religiously aggravated less serious wounding
	4.7	Causing or allowing death of child or vulnerable person	8F	Inflicting grievous bodily harm without intent (outcomes only)
	4.8	Causing death by careless or inconsiderate driving	8G	Actually bodily harm and other injury outcomes only)
	4.9	Causing death by driving: unlicensed drivers etc.	8H	Racially or religiously aggravated inflicting grievous bodily harm without
				intent (outcomes only)
	5	Wounding or other act endangering life	8J	Racially or religiously aggravated actual bodily harm and other injury
				(outcomes only)
	5A	Wounding or carrying out an act endangering life (outcomes only)	8K	Poisoning or female genital mutilation (outcomes only)
	5B	Use of substance or object to endanger life (outcomes only)	8N	Assault with injury
	5C	Possession of items to endanger life (outcomes only)	8P	Racially or religiously aggravated assault with injury
1.1.3.	Violence	e without injury		
	104	Assault without injury on a constable	3	Threat or conspiracy to murder
	105A	Assault without injury	36	Kidnapping
	105B	Racially or religiously aggravated assault without injury	3A	Conspiracy to murder
	11	Cruelty to and neglect of children (outcomes only)	3B	Threats to kill
	11A	Cruelty to children/young persons	8C	Harassment
	12	Abandoning child under two years (outcomes only)	8E	Racially or religiously aggravated harassment
	13	Child abduction	8L	Harassment
	14	Procuring illegal abortion	8M	Racially or religiously aggravated harassment

# 1.2. Sexual offences

## 1.2.1. Rape

19A Rape of a female
19B Rape of a male
19C Rape of a female aged 16 and over
19D Rape of a female child under 16
19D Rape of a male child under 13
19E Rape of a female aged 16 and over
19G Rape of a male child under 16
19H Rape of a male child under 13

1.2.2.	Other s	exual offences		
	139	Indecent exposure	23	Incest or familial sexual offences
	16	Buggery	25	Abduction of female
	17	Indecent assault on a male	70	Sexual activity etc with a person with a mental disorde
	17A	Sexual assault on a male aged 13 and over	71	Abuse of children through prostitution and pornograph
	17B	Sexual assault on a male child under 13	72	Trafficking for sexual exploitation
	18	Gross indecency between males	73	Abuse of position of trust of a sexual nature
	20	Indecent assault on a female	74	Gross indecency with a child
	20A	Sexual assault on a female aged 13 and over	88A	Sexual grooming
	20B	Sexual assault on a female child under 13	88B	Other miscellaneous sexual offences
	21	Sexual activity involving a child under 13	88C	Other miscellaneous sexual offences
	22	Unlawful sexual intercourse with a girl under 16	88D	Unnatural sexual offences
	22A	Causing sexual activity without consent	88E	Exposure and voyeurism
	22B	Sexual activity involving child under 16		
1.3. Robbei	rv			
		y of business property		
	34A	Robbery of business property		
		, , , ,		
1.3.2 l		y of personal property		
	34B	Robbery of personal property		
1.4. Theft o	ffences			
1.4.1.	Burglar	у		
1.4.1.	1. Burgl	ary in a dwelling		
	28	Burglary in a dwelling	28C	Distraction burglary in a dwelling
	28A	Burglary in a dwelling	28D	Attempted distraction burglary in a dwelling
	28B	Attempted burglary in a dwelling	29	Aggravated burglary in a dwelling
1.4.1.2	2 Burala	ary in a building other than a dwelling		
	30	Burglary in a building other than a dwelling	30B	Attempted burglary in a building other than a dwelling
	30A	Burglary in a building other than a dwelling	31	Aggravated burglary in a building other than a dwelling
				33 3 - , 3
1.4.2.	Vehicle	offences		
	126	Interfering with a motor vehicle	45	Theft from vehicle
	37.2	Aggravated vehicle taking	48	Theft or unauthorised taking of motor vehicle
1.4.3.	Theft fr	om the person		
	39	Theft from the person		
1.4.4.	Bicycle	theft		
	44	Theft or unauthorised taking of a pedal cycle		
1.4.5	Shoplif	tina		
	46	Shoplifting		
1 1 5	All other	er theft offences		
1.4.0.	35	Blackmail	43	Dishonest use of electricity
	40	Theft in a dwelling other than from an automatic machine or meter	43 47	Theft from automatic machine or meter
	41	Theft by an employee	49	Other theft
	41	Theft of mail	49 49A	Making off without payment
	42	men or mail	49A	waning on without payment
		(cont.)		

1.5. Criminal dama 1.5.1. Crimina	•		
58A	Criminal damage to a dwelling	58F	Racially or religiously aggravated criminal damage to a building other than a dwelling (outcomes only)
58B	Criminal damage to a building other than a dwelling	58G	Racially or religiously aggravated criminal damage to a vehicle (outcomes only)
58C	Criminal damage to a vehicle		Racially or religiously aggravated other criminal damage (outcomes only)
58D	Other criminal damage	58J	Racially or religiously aggravated criminal damage
58E	Racially or religiously aggravated criminal damage to a dwelling (outcomes only)		
1.5.2. Arson			
56	Arson	56B	Arson not endangering life
56A	Arson endangering life		
2. Other crimes again	·		
2.1. Drug offences			
2.1.1. Traffick			
92A	Trafficking in controlled drugs		
2.1.2. Posses			
92B	Possession of controlled drugs		Possession of controlled drugs (excl. Cannabis)
92C	Other drug offences	92E	Possession of controlled drugs (Cannabis)
2.2. Possession of	•		
10A	Possession of firearms with intent	81	Other firearms offences
10B	Possession of firearms offences	8B	Possession of weapons
10C	Possession of other weapons	90	Other knives offences
10D	Possession of article with blade or point		
2.3. Public order of			
62	Treason (outcomes only)	65	Violent disorder (outcomes only)
62A	Violent disorder	66	Other offences against the State or public order
63	Treason felony (outcomes only)	9A	Public fear, alarm or distress
64	Riot (outcomes only)	9B	Racially or religiously aggravated public fear, alarm or distress
	crimes against society		
15	Concealing an infant death close to birth	76	Aiding suicide
24	Exploitation of prostitution	78	Immigration Acts (outcomes only)
26	Bigamy	79	Perverting the course of justice
27	Soliciting for the purposes of prostitution	80	Absconding from lawful custody
33	Going equipped for stealing, etc	802	Dangerous driving
33A	Making, supplying or possessing articles for use in fraud	814	Fraud, forgery etc associated with vehicle or driver records
38	Profiting from or concealing knowledge of the proceeds of crime	82	Customs and Revenue offences (outcomes only)
53H	Making or supplying articles for use in fraud (outcomes only)	83	Bail offences
53J	Possession of articles for use in fraud (outcomes only)	84	Trade descriptions etc (outcomes only)
54	Handling stolen goods	85	Health and Safety offences (outcomes only)
59	Threat or possession with intent to commit criminal damage	86	Obscene publications etc
60	Forgery or use of false drug prescription	87	Protection from eviction (outcomes only)
61	Other forgery	89	Adulteration of food (outcomes only)
61A	Possession of false documents	91	Public health offences (outcomes only)
67	Perjury	94	Planning laws (outcomes only)
68	Libel (outcomes only)	95	Disclosure, obstruction, false or misleading statements etc
69	Offender Management Act offences	99	Other notifiable offences
75	Betting, gaming and lotteries (outcomes only)		

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(cont.)

3. Fraud offences			
51	Fraud by company director (outcomes only)	53D	Fraud by false representation: other frauds (outcomes only)
52	False accounting (outcomes only)	53E	Fraud by failing to disclose information (outcomes only)
53A	Cheque and credit card fraud (pre Fraud Act 2006)	53F	Fraud by abuse of position (outcomes only)
53B	Preserved other fraud and repealed fraud offences (pre Fraud Act 2006) (outcomes only)*	53G	Obtaining services dishonestly
53C	Fraud by false representation: cheque, plastic card and online bank accounts (not PSP) (outcomes only)	55	Bankruptcy and insolvency (outcomes only)

<sup>\*</sup> At March 2013 ONS publication crime code 53B was categorised under fraud offences.

# Crime committed against children

Offences included in each category

Crime against children

# Rape

19D Rape of a female child under 16 19E Rape of a female child under 13 19G Rape of a male child under 16 19H Rape of a male child under 13

## Sexual offences / abuse

17B Sexual assault on a male child under 13 20B Sexual assault on a female child under 13 21 Sexual activity involving a child under 13 Unlawful sexual intercourse with a girl under 16 22B Sexual activity involving child under 16 71 Abuse of children through prostitution and pornography 73 Abuse of position of trust of a sexual nature 74 Gross indecency with a child 88A Sexual grooming

## Cruelty / other

- 11 Cruelty to and neglect of children (outcomes only)
  11A Cruelty to children/young persons
- 4.2 Infanticide
- 4.3 Intentional destruction of a viable unborn child
- 4.7 Causing or allowing death of child or vulnerable person
- 12 Abandoning child under two years (outcomes only)
- 13 Child abduction
- 15 Concealing an infant death close to birth

Other offences against children not included

(It is not possible to distinguish between adult and child victims within these crime types.)

- 23 Incest
- 86 Obscene publication
- 99 Other notifiable offences

# **Annex 2 - Outcome Types**

	Outcome group / type
1	Charged/Summonsed
4	Taken into consideration
•	Out-of-court (formal)
2	Caution - youths
3	Caution - adults
6	Penalty Notices for Disorder
·	Out-of-court (informal)
7	Cannabis/Khat warning
8	Community resolution
-	Prosecution prevented or not in the public interest
5	Offender died
9	Not in public interest (CPS)
10	Not in public interest (Police)
11	Prosecution prevented – suspect under age
12	Prosecution prevented – suspect too ill
13	Prosecution prevented – victim/key witness dead/too ill
17	Prosecution time limit expired
15	Evidential difficulties (suspect identified; victim supports action)
	Evidential difficulties (victim does not support action)
14	Evidential difficulties: suspect not identified; victim does not support further action
16	Evidential difficulties: suspect identified; victim does not support further action
18	Investigation complete - no suspect identified
20*	Action undertaken by another body/agency

<sup>\*</sup> Outcome 20 was introduced from April 2015. During year to July to March 2015 these were included within outcome type 18. Source: ONS Crime Outcomes in England and Wales 2014/15

# **Outcome Types**

Outcome 1	Charge / Summons: A person has been charged or summonsed for the crime (irrespective of any subsequent acquittal at Court).
Outcome 2	Caution – youths: A youth offender has been cautioned by the police.
Outcome 3	Caution – adults: An adult offender has been cautioned by the police.
Outcome 4	Taken into Consideration (TIC): The offender admits the crime by way of a formal police interview and asks for it to be taken into
	consideration by the court. There must be an interview where the suspect has made a clear and reliable admission of the offence and which
	is corroborated with additional verifiable auditable information connecting the suspect to the crime.
Outcome 5	Offender died: The offender has died before proceeding could be initiated.

(cont.)

- Outcome 6 Penalty Notices for Disorder: A Penalty Notice for Disorder (or other relevant notifiable offence) has been lawfully issued under Section 1 11 of the Criminal Justice and Police Act 2001.

  Outcome 7 Cannabis/Khat Warning: A warning for cannabis or khat possession has been issued in accordance with College of Policing guidance. Note: Khat warnings were introduced from 24 June 2014 and numbers are likely to be small.

  Outcome 8 Community Resolution: A Community Resolution (with or without formal (Restorative Justice) has been applied in accordance with College of Policing guidance.

  Not in public interest (CPS): Prosecution not in the public interest (CPS decision). The Crown Prosecution Service (CPS) by virtue of their powers under the Criminal Justice Act 2003 decides not to prosecute or authorise any other formal action.

  Outcome 10 Not in public interest (Police) (from April 2014): Formal action against the offender is not in the public interest (Police decision).
- Outcome 11 Prosecution prevented suspect under age (from April 2014): Prosecution prevented named suspect identified but is below the age of criminal responsibility.
- Outcome 12 Prosecution prevented suspect too ill (from April 2014): Prosecution prevented Named suspect identified but is too ill (physical or mental health) to prosecute.
- Outcome 13 Prosecution prevented victim/key witness dead/too ill (from April 2014): Named suspect identified but victim or key witness is dead or too ill to give evidence.
- Outcome 14 Evidential difficulties: suspect not identified; victim does not support further action (from April 2014): Evidential difficulties victim based named suspect not identified. The crime is confirmed but the victim declines or is unable to support further police action to identify the offender.
- Outcome 15 Evidential difficulties (suspect identified; victim supports action) (from April 2014): Evidential difficulties named suspect identified the crime is confirmed and the victim supports police action but evidential difficulties prevent further action. This includes cases where the suspect has been identified, the victim supports action, the suspect has been circulated as wanted but cannot be traced and the crime is finalised pending further action.
- Outcome 16 Evidential difficulties: suspect identified; victim does not support further action (from April 2014): Evidential difficulties victim based named suspect identified. The victim does not support (or has withdrawn support from) police action.
- Outcome 17 Prosecution time limit expired (from April 2014): Suspect identified but prosecution time limit has expired (from April 2014).
- Outcome 18 Investigation complete –no suspect identified (from April 2014): The crime has been investigated as far as reasonably possible case closed pending further investigative opportunities becoming available.
- Outcome 19 National Fraud Intelligence Bureau filed (NFIB only) (from April 2014): A crime of fraud has been recorded but has not been allocated for investigation because the assessment process at the NFIB has determined there are insufficient lines of enquiry to warrant such dissemination.
- Outcome 20 Action undertaken by another body/agency (from April 2015): Further action resulting from the crime report will be undertaken by another body or agency other than the police, subject to the victim (or person acting on their behalf) being made aware of the action being taken. Note: during 2014/15 (and therefore in this publication), these were included within outcome 18.

## Annex 3 - POA Categories

POA data are split into 12 categories, which sub-divide into headings as follows:

POA estimates are used for all cost and workforce data unless stated otherwise. These data are taken

- a. Neighbourhood policing
- b. Incident (response) management
- c. Local investigation \*
- d. Specialist community liaison
- e. Local command team and support overheads
- 2) Dealing with the public
  - a. Front desk
  - b. Central communications unit
  - c. Dealing with the public command team and support overheads
- 3) Criminal justice arrangements
  - a. Custody
  - b. Police doctors/nurses and surgeons
  - c. Interpreters and translators
  - d. Other custody costs
  - e. Criminal justice
  - f. Police national computer

  - g. Criminal record bureau
  - h. Coroner assistance
  - i. Fixed penalty schemes (central ticket office)
  - i. Property officer / stores
  - k. Criminal justice arrangements command team and support overheads
- 4) Road policing
  - a. Traffic units
  - b. Traffic wardens / police community support officers traffic
  - c. Vehicle recovery
  - d. Casualty reduction partnership
  - e. Road policing command team and support overheads
- 9) National policing
  - a. Secondments (out of force)
  - b. Counter terrorism / special branch
  - c. ACPO projects / initiatives
  - d. Hosting national services
  - e. Other national policing requirements
- 10) Support functions
  - a. Human resources
  - b. Finance
  - c. Legal
  - d. Fleet services
  - e. Estates / central building costs
  - f. Information communication technology
  - g. Professional standards
  - h. Press and media
  - i. Performance review / corporate development
  - j. Procurement
  - k. Training
  - I. Administration support
  - m. Force command
  - n. Support to associations and trade unions
  - o. Social club support and force band
  - p. Insurance / risk management
  - q. Catering

## 5) Operational support

- a. Operational Support Command Team and Support Overheads
- b. Air operations
- c. Mounted police
- d. Specialist terrain
- e. Dogs section
- f. Advanced public order
- g. Airport and ports policing unit
- h. Firearms unit
- i. Civil Contingencies
- j. Event

## 6) Intelligence

- a. Intelligence command team and support overheads
- b. Intelligence analysis / threat assessments
- c. Intelligence gathering

## 7) Specialist investigations

- a. Investigations command team and support overheads
- b. Major investigation unit
- c. Economic crime (including regional asset recovery team)
- d. Specialist investigation units
- e. Serious and organised crime unit
- f. Public protection
- h. Cyber crime

## 8) Investigative support

- a. Scenes of crime officers
- b. External forensic costs
- c. Fingerprint / internal forensic costs
- d. Photographic image recovery
- e. Other forensic services
- f. Investigative support command team and support overheads

## 11) Police & Crime Commissioner

- a. Cost of the democratic process
- b. Office of Police Crime Commissioner
- c. Share of any Formal Shared Service Arrangement
- d. Commissioned services

#### 12) Central costs

- a. Revenue contribution to capital
- b. Capital financing
- c. Pensions and exit costs

<sup>\*</sup> Local investigation is included here under local policing rather than investigation

## Annex 4 - Coding of POA categories

## Local policing

Neighbourhood policing

٧ Incident (response) management

٧ Specialist community liaison

v Local command team and support overheads

## Dealing with the public

Local call centres / front desk

F Central communications unit

F Contact management units

F Command team and support overheads

## Criminal justice arrangements

F Custody

F Police doctors / nurses and surgeons

F Interpreters and translators

F Other custody costs

0 Criminal justice

0 Police national computer

0 Criminal records bureau

0 Coroner assistance

0 Fixed penalty schemes (central ticket office)

В Property officer / stores

0 Command team and support overheads

## Road policing

Traffic units

٧ Traffic wardens / PCSOs - traffic

F Vehicle recovery

F Casualty reduction partnership

Command team and support overheads

V = Visible operational front line

F = Non-visible front line

O = Frontline support

B = Business support

X = Excluded (not coded)

#### Operational support

Command team and support overheads

Air operations

٧ Mounted police

Specialist terrain

Dogs section

Advanced public order

Airports and ports policing unit

ν Firearms unit

0 Civil contingencies

٧ Events

## Intelligence

0 Command team and support overheads

0 Intelligence analysis / threat assessments

F Intelligence gathering

## Investigations

Command team and support overheads

Major investigations unit

Economic crime (including regional asset recovery team)

Specialist investigation units

Serious and organised crime unit

F Public protection

Local investigation/ prisoner processing

F Cyber crime

## Investigative support

Scenes of crime officers

External forensic costs 0

0 Fingerprint / internal forensic costs

О Photographic image recovery

0 Other forensic services 0

Command team and support overheads

## National policing

Secondments (out of force) Х

Х Counter terrorism / special branch

Х ACPO projects / initiatives

Х Hosting national services

Х Other national policing requirements

## Support functions

В

В Human resources

В Finance

В Legal services

В Fleet services

Estates / central building costs

В Information communication technology

0 Professional standards

В Press and media

Performance review / corporate development

В Procurement

В Training

В Administration support

0 Force command

В Support to associations and trade unions

В Social club support and force band

В Insurance / risk management

В Catering

#### Police and Crime Commissioner

Х Cost of police crime commissioner

Х Office of police crime commissioner

Х Other costs

### Central costs

Х Revenue contribution to capital

Х Capital financing

Х Pensions and exit costs

# **Outliers**

This page provides the areas in which the force is an outlier in costs. The force's figures are compared to the spend of other forces. To be flagged as an outlier, the spend must be one of the highest 10% or lowest 10% of any force and the effect of the difference is greater than £1 per head of population. The difference (Diff) calculations are the net cost of the difference in spend to the average per head of all forces.

OVERALL COSTS				
Pay		£000/FTE	Avg	Diff £m
Police officers		53.5	50.9	3.0
Non Staff Costs	£m	% staff cost	Avg	Diff £m
Capital financing	7.7	8.0	2.8	5.1
Earned Income	£m	£/head	Avg	Diff £m
Sales, fees, charges and rents	-3.5	-4.7	-2.2	-1.8
COSTS BY OBJECTIVE	£m	£/head	Avg	Diff £m
NRE by objective group				
Road policing	0.4	0.6	4.2	-2.8
Investigations	7	9.9	16.2	-4.8
Local policing				
Command team & support overheads	0.6	0.8	1.9	-0.9
Road policing				
Casualty Reduction Partnership	-2.4	-3.2	-0.2	-2.1
Road policing	0.4	0.6	4.2	-2.7
Investigations				
Public protection	4.2	5.6	8.2	-2.0
Investigations	7.5	9.9	16.2	-4.8
Support functions				
ICT	4.6	6.1	8.6	-1.9

Sickness data missing/zero:LT PCSO absence;